

BUDGET SUMMARY

This section presents a comprehensive picture of Washtenaw County's 2012 and 2013 adopted budgets. It also provides a summary of the changes that have occurred within the general fund, and all other county funds.

Page 98 presents the combined total of all governmental funds, which for 2012 is \$206,229,590 and is \$198,182,421 for 2013, net of intrafund transfers and charges. An analysis of the general fund begins on page 104, and contains a comparison to past years, a breakdown of revenues and expenditures, distribution of appropriations, and budget projections through 2015. Revenues are shown by source, such as taxes & penalties and licenses & permits, while expenditures are listed by governmental function, such as public safety, and general government.

This is followed by a review of the long-term forecasts for the county and an overview of the county's cash flow. FTE (full-time equivalent) position breakdowns are provided for both the general fund and non-general fund units to demonstrate the changes in positions over time.

The section ends with an overview of each county fund as outlined in the 2012/13 Budget Resolution. This is not a reflection of all county funds, or even all funds contained within the county's annual financial report. Some smaller grants are excluded from the budget analysis as well as one-time capital initiatives except through the inclusion of any debt service pertaining to the project.

Additional budget and position information is included for each county operating department under the Departmental Summary section of this document beginning on page 191.

2012/13 Summary of Governmental Funds by Category

| | 2010 Actual | 2011 Projected | 2012 Adopted | 2013 Adopted |
|---------------------------------|--------------------|--------------------|--------------------|--------------------|
| REVENUES BY SOURCE | | | | |
| Taxes & Penalties | 76,843,013 | 73,294,461 | 70,193,758 | 68,992,181 |
| Licenses & Permits | 2,160,434 | 2,114,084 | 2,299,242 | 2,346,520 |
| Federal, State, & Local | 47,603,310 | 43,845,417 | 36,712,747 | 33,111,437 |
| Fees & Services | 52,577,419 | 50,272,229 | 53,967,188 | 56,045,028 |
| Fines & Forfeitures | 949,896 | 984,415 | 1,020,600 | 1,020,600 |
| Interest Income | 315,607 | 360,800 | 290,500 | 290,500 |
| Other Revenue & Reimbursement | 7,258,454 | 15,079,412 | 22,987,031 | 20,353,619 |
| Net Transfers | 5,797,885 | 20,258,611 | 18,758,523 | 16,022,536 |
| TOTAL | 193,506,019 | 206,209,430 | 206,229,590 | 198,182,421 |
| EXPENDITURES BY FUNCTION | | | | |
| Legislative | 522,093 | 496,587 | 505,664 | 489,165 |
| Judicial | 24,160,323 | 23,789,465 | 23,498,849 | 23,865,682 |
| General Government | 19,299,188 | 20,111,252 | 21,895,460 | 22,250,822 |
| Public Safety | 51,416,448 | 53,827,311 | 56,717,456 | 58,472,697 |
| Public Works | 1,174,281 | 1,100,452 | 919,005 | 925,532 |
| Health | 40,772,729 | 37,281,804 | 38,589,210 | 40,423,081 |
| Social Services | 41,214,230 | 36,978,012 | 33,020,782 | 28,291,839 |
| Culture & Recreation | 12,960,126 | 22,736,417 | 20,901,130 | 18,518,949 |
| Other | (56,453) | 2,929,834 | (3,644,608) | (9,178,713) |
| Capital Outlay | 4,530,262 | 4,862,470 | 3,354,463 | 3,480,069 |
| Debt Service | 10,231,164 | 10,152,505 | 10,472,179 | 10,643,298 |
| TOTAL | 206,224,391 | 214,266,108 | 206,229,590 | 198,182,421 |

VARIANCE ANALYSIS

Revenues

Taxes & Penalties: Decline in the economy and housing market leading to significant declines in property tax revenue for all funds as explained further in the Revenue Discussion section.

Federal, State & Local: Changes in revenues for many non-general fund (NGF) grants, including federal stimulus funding that is not expected to continue.

Fees & Services: Increase in police services contract price in the general fund (GF) and adjustments in fee schedules and collection efforts in all funds.

Other Revenue & Reimbursements: Use of Revenue Sharing Reserve Fund for transfer to GF as well as budgeted use of fund balance and contingencies within parks & recreation.

Expenditures

All: Decreases in personnel costs related to labor concessions for fringe benefit and salary reductions. The other category reflects the savings from anticipated labor modifications and attrition.

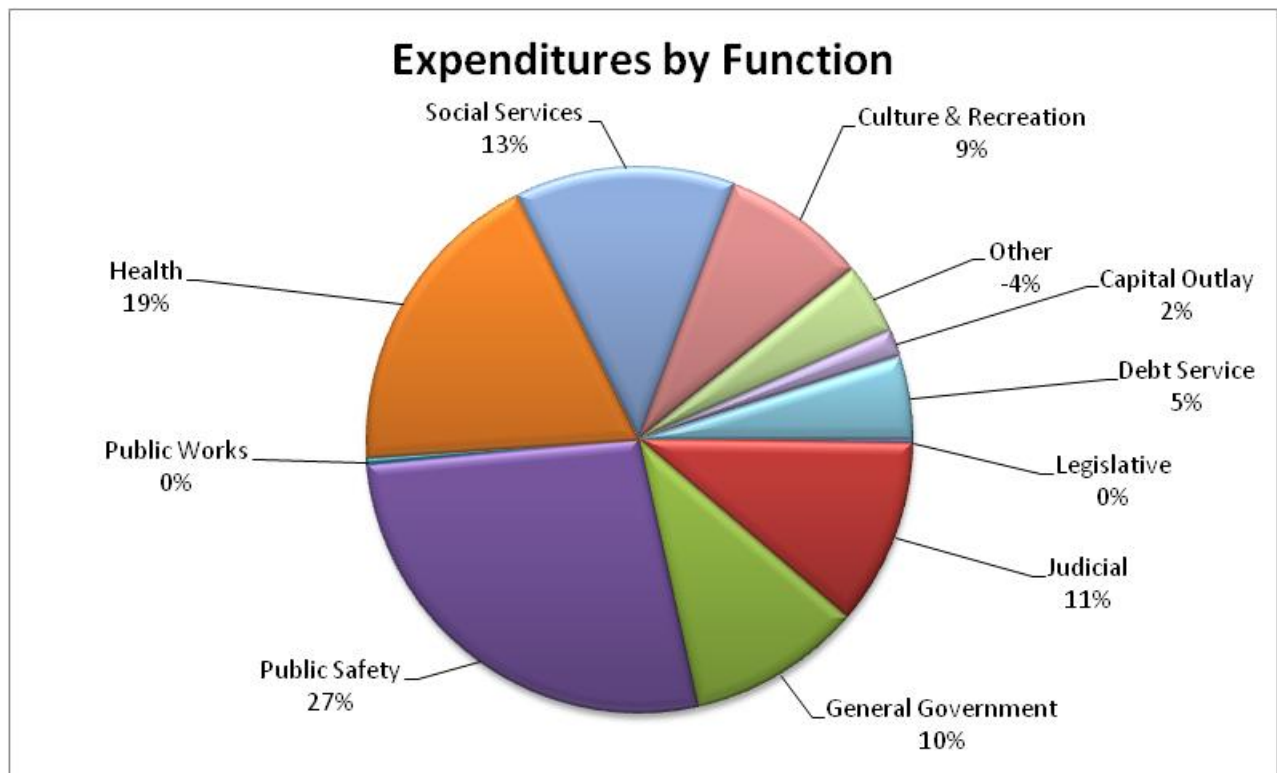
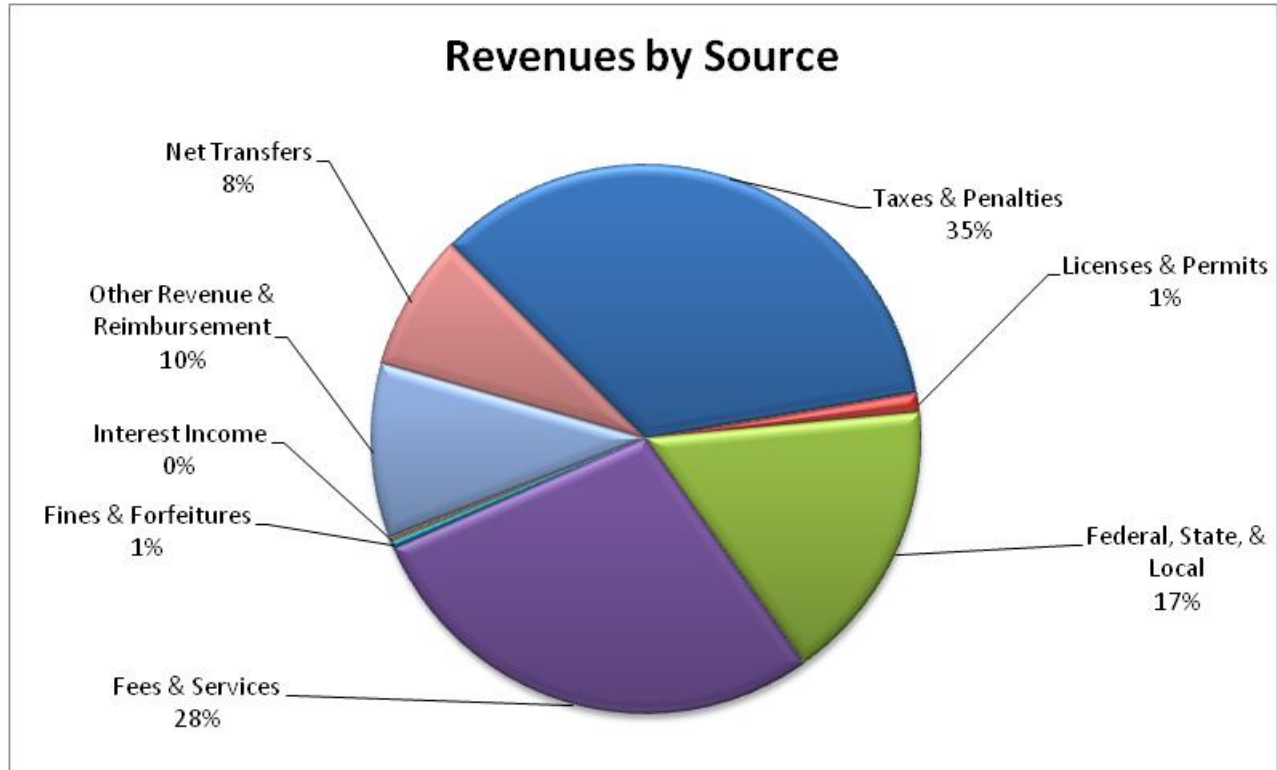
General Government: Increased cost for information and technology leased equipment and maintenance agreements.

Public Safety: Increases predominately due to rising personnel costs as well as an increase in operating costs related to the jail and police services contracts.

Social Services: Expenditure changes mirror federal revenues especially related to federal stimulus funding for weatherization and neighborhood stabilization programs.

Cultural & Recreation: Fluctuations are within the county's parks department in alignment with their master plan.

**2012 Governmental Funds Budget
\$ 206,229,590**



2012 Governmental Fund Revenue Summary by Source

| | Total Budget | G.F. Support | Licenses & Permits | Federal, State, & Local | Taxes & Penalties | Fees & Services | Fines & Forfeitures | Other Rev & Reimb |
|--------------------------------------------|--------------------|-------------------|--------------------|-------------------------|-------------------|-------------------|---------------------|-------------------|
| LEGISLATIVE | | | | | | | | |
| Board of Commissioners | 505,664 | 505,664 | - | - | - | - | - | - |
| JUDICIAL | | | | | | | | |
| Circuit Court | 5,568,904 | 2,485,154 | 33,000 | 2,148,350 | - | 642,400 | 30,000 | 230,000 |
| District Court | 5,897,713 | 2,570,163 | - | - | - | 2,307,342 | 975,000 | 45,208 |
| Probation | 179,677 | 179,677 | - | - | - | - | - | - |
| Friend of the Court | 5,249,011 | 1,598,112 | - | 3,420,217 | - | 230,682 | - | - |
| Probate Court - Estates | 1,246,850 | 1,121,850 | - | - | - | 125,000 | - | - |
| Probate Court - Juvenile | 2,740,374 | 2,543,866 | - | 126,468 | - | 22,940 | 7,100 | 40,000 |
| Law Library | 20,900 | 12,400 | - | - | - | 8,500 | - | - |
| Public Defender | 2,595,420 | 2,595,420 | - | - | - | - | - | - |
| GENERAL GOVERNMENT | | | | | | | | |
| County Administrator | 535,159 | 535,159 | - | - | - | - | - | - |
| Finance | 2,907,564 | 2,907,564 | - | - | - | - | - | - |
| Human Resources | 1,619,610 | 1,239,930 | - | 25,000 | - | 80,000 | - | 274,680 |
| Information Technology | 6,299,561 | 6,170,061 | - | 117,500 | - | - | - | 12,000 |
| Corporation Counsel | 463,955 | 463,955 | - | - | - | - | - | - |
| Equalization | 1,484,616 | 1,415,616 | - | - | - | 39,000 | - | 30,000 |
| Building Authority | 7,085 | 7,085 | - | - | - | - | - | - |
| Clerk / Register of Deeds | 2,561,209 | (654,391) | 67,200 | - | - | 3,142,900 | - | 5,500 |
| Treasurer | 1,421,599 | 1,326,599 | 40,000 | - | - | 27,000 | - | 28,000 |
| Water Resources Commissioner | 2,740,102 | 1,887,596 | 48,312 | 713,534 | - | 51,760 | - | 38,900 |
| Central Charges | 1,855,000 | 1,787,000 | - | - | - | - | - | 68,000 |
| PUBLIC SAFETY | | | | | | | | |
| Prosecuting Attorney | 6,014,647 | 5,764,747 | - | 219,900 | - | - | - | 30,000 |
| Sheriff | 45,326,329 | 30,325,327 | 6,500 | 372,972 | - | 13,298,976 | - | 1,322,554 |
| Sheriff - Emergency Services | 4,775,108 | 2,394,195 | - | 25,000 | - | 2,100,000 | - | 255,913 |
| Building Inspection | 601,372 | - | 591,022 | - | - | 10,350 | - | - |
| PUBLIC WORKS | | | | | | | | |
| Water Resources - Public Works | 919,005 | 77,666 | - | 20,000 | 357,000 | 30,800 | - | 433,539 |
| HEALTH | | | | | | | | |
| Community Support & Treatment Services | 26,838,557 | 165,190 | - | 73,747 | - | 26,104,110 | - | 495,510 |
| Indigent Healthcare | 600,000 | 600,000 | - | - | - | - | - | - |
| Public Health | 11,150,653 | 1,652,846 | 1,513,208 | 5,339,304 | - | 1,329,542 | - | 1,315,753 |
| SOCIAL SERVICES | | | | | | | | |
| Child Care Fund | 9,418,014 | 4,695,650 | - | 4,237,661 | - | - | - | 484,703 |
| Department of Veteran Affairs | 685,080 | 337,594 | - | 3,000 | 344,486 | - | - | - |
| Economic Development & Agriculture | 688,913 | - | - | - | 688,913 | - | - | - |
| Head Start | 4,854,094 | 657,886 | - | 3,804,466 | - | - | - | 391,742 |
| Department of Human Services | 854,109 | - | - | 800,000 | - | - | - | 54,109 |
| WATT | 20,000 | - | - | - | - | - | - | 20,000 |
| Office of Community & Economic Development | 16,500,572 | 1,680,221 | - | 12,102,116 | 144,000 | 148,000 | - | 2,426,235 |
| CULTURE & RECREATION | | | | | | | | |
| Parks & Recreation | 20,518,869 | - | - | - | 8,892,955 | 3,310,000 | - | 8,315,913 |
| County MSU Extension | 382,261 | 382,261 | - | - | - | - | - | - |
| OTHER | | | | | | | | |
| Reserves | 6,808,501 | (6,841) | - | - | - | - | - | 6,815,342 |
| Other Agencies | 4,682,890 | 4,275,093 | - | - | 32,000 | 375,797 | - | - |
| Costs allocated to other departments | (15,135,999) | (15,135,999) | - | - | - | - | - | - |
| CAPITAL OUTLAY | 3,354,463 | 2,927,463 | - | 77,000 | - | 300,000 | - | 50,000 |
| DEBT SERVICE | 10,472,179 | 800,000 | - | - | - | - | - | 9,672,179 |
| TOTAL | 206,229,590 | 72,291,779 | 2,299,242 | 33,626,235 | 10,459,354 | 53,685,099 | 1,012,100 | 32,855,781 |

Note: The G.F. (general fund) Support column includes the general operating property tax revenue whereas the other county millage's tax revenues are presented in the Taxes & Penalties column in the above table.

2010–2013 Governmental Fund Expenditure Summary by Function

| | 2010 Actual | 2011 Projected | 2012 Adopted | 2013 Adopted |
|--------------------------------------------|--------------------|--------------------|--------------------|--------------------|
| LEGISLATIVE | | | | |
| Board of Commissioners | 522,093 | 496,587 | 505,664 | 489,165 |
| JUDICIAL | | | | |
| Circuit Court | 5,803,419 | 5,738,478 | 5,568,904 | 5,670,150 |
| District Court | 5,525,269 | 5,640,233 | 5,897,713 | 5,913,340 |
| Probation | 205,270 | 197,536 | 179,677 | 179,677 |
| Friend of the Court | 5,737,427 | 5,482,418 | 5,249,011 | 5,417,969 |
| Probate Court - Estates | 1,282,644 | 1,256,007 | 1,246,850 | 1,280,151 |
| Probate Court - Juvenile | 2,894,091 | 2,819,349 | 2,740,374 | 2,779,113 |
| Law Library | 11,062 | 20,900 | 20,900 | 20,900 |
| Public Defender | 2,701,141 | 2,634,544 | 2,595,420 | 2,604,382 |
| GENERAL GOVERNMENT | | | | |
| County Administrator | 779,447 | 735,888 | 535,159 | 544,611 |
| Finance | 2,384,132 | 2,325,609 | 2,907,564 | 3,038,161 |
| Human Resources | 1,088,732 | 1,567,190 | 1,619,610 | 1,634,438 |
| Information Technology | 5,513,350 | 5,287,218 | 6,299,561 | 6,411,410 |
| Corporation Counsel | 298,014 | 429,349 | 463,955 | 468,042 |
| Equalization | 1,645,134 | 1,468,469 | 1,484,616 | 1,532,000 |
| Building Authority | 5,260 | 5,617 | 7,085 | 7,085 |
| Clerk / Register of Deeds | 2,460,475 | 2,362,034 | 2,561,209 | 2,463,623 |
| Treasurer | 1,349,231 | 1,312,918 | 1,421,599 | 1,467,694 |
| Water Resources Commissioner | 2,549,290 | 2,712,732 | 2,740,102 | 2,828,758 |
| Central Charges | 1,226,123 | 1,904,228 | 1,855,000 | 1,855,000 |
| PUBLIC SAFETY | | | | |
| Prosecuting Attorney | 5,917,499 | 5,900,165 | 6,014,647 | 6,277,849 |
| Sheriff | 39,975,077 | 42,346,552 | 45,326,329 | 46,666,549 |
| Sheriff - Emergency Services | 5,010,035 | 5,017,138 | 4,775,108 | 4,879,649 |
| Building Inspection | 513,837 | 563,456 | 601,372 | 648,650 |
| PUBLIC WORKS | | | | |
| Water Resources - Public Works | 1,174,281 | 1,100,452 | 919,005 | 925,532 |
| HEALTH | | | | |
| Community Support & Treatment Services | 28,564,138 | 26,196,160 | 26,838,557 | 28,672,428 |
| Indigent Healthcare | 600,000 | 600,000 | 600,000 | 600,000 |
| Public Health | 11,608,591 | 10,485,644 | 11,150,653 | 11,150,653 |
| SOCIAL SERVICES | | | | |
| Child Care Fund | 9,728,629 | 8,938,084 | 9,418,014 | 9,531,441 |
| Department of Veteran Affairs | 707,509 | 754,942 | 685,080 | 706,804 |
| Economic Development & Agriculture | 524,543 | 670,595 | 688,913 | 688,913 |
| Head Start | 4,961,400 | 4,724,256 | 4,854,094 | - |
| Department of Human Services | 626,462 | 854,109 | 854,109 | 854,109 |
| WATT | 8,464 | 40,000 | 20,000 | 10,000 |
| Office of Community & Economic Development | 24,657,222 | 20,996,026 | 16,500,572 | 16,500,572 |
| CULTURE & RECREATION | | | | |
| Parks & Recreation | 12,310,334 | 22,107,902 | 20,518,869 | 18,134,824 |
| County MSU Extension | 649,792 | 628,515 | 382,261 | 384,125 |
| OTHER | | | | |
| Reserves | 6,537,969 | 6,975,266 | 6,808,501 | 1,217,975 |
| Other Agencies | 7,196,738 | 7,033,653 | 4,682,890 | 4,685,354 |
| Costs allocated to other departments | (13,791,160) | (11,079,085) | (15,135,999) | (15,082,042) |
| CAPITAL OUTLAY | | | | |
| | 4,530,262 | 4,862,470 | 3,354,463 | 3,480,069 |
| DEBT SERVICE | | | | |
| | 10,231,164 | 10,152,505 | 10,472,179 | 10,643,298 |
| TOTAL | | | | |
| | 206,224,391 | 214,266,108 | 206,229,590 | 198,182,421 |

Changes in Fund Balance for Governmental Type Funds

| | General Fund | Child Care | Aerial Photo | Public Works Solid Waste | E-911 | Treasurer's Office |
|-----------------------------------------|-----------------------|-----------------------------|---------------------|--------------------------|---------------------|-------------------------|
| Year end 2010 | \$ 15,317,157 | \$ 590,439 | \$ 123,605 | \$ 250,082 | \$ 387,303 | \$ 4,012,542 |
| Projected Net Impact of 2011 Operations | \$ (1,149,073) | \$ - | \$ - | \$ 131,231 | \$ 7,497 | \$ - |
| Anticipated Fund Balance - 12/31/11 | \$ 14,168,084 | \$ 590,439 | \$ 123,605 | \$ 381,313 | \$ 394,800 | \$ 4,012,542 |
| 2012 | | | | | | |
| Budgeted Revenues: | \$ 97,842,948 | \$ 9,418,014 | \$ 39,000 | \$ 453,539 | \$ 2,253,190 | \$ 2,520,033 |
| Budgeted Expenditures: | \$ 95,844,708 | \$ 9,418,014 | \$ 39,000 | \$ 453,539 | \$ 2,253,190 | \$ 2,520,033 |
| Anticipated Fund Balance - 12/31/12 | \$ 16,166,324 | \$ 590,439 | \$ 123,605 | \$ 381,313 | \$ 394,800 | \$ 4,012,542 |
| 2013 | | | | | | |
| Budgeted Revenues: | \$ 97,066,068 | \$ 9,531,440 | \$ 39,000 | \$ 459,178 | \$ 2,255,791 | \$ 2,530,309 |
| Budgeted Expenditures: | \$ 100,871,161 | \$ 9,531,440 | \$ 39,000 | \$ 459,178 | \$ 2,255,791 | \$ 2,530,309 |
| Anticipated Fund Balance - 12/31/13 | \$ 12,361,231 | \$ 590,439 | \$ 123,605 | \$ 381,313 | \$ 394,800 | \$ 4,012,542 |
| | Comm Econ Dev | Friend of the Court | Housing Contingency | Social Services | Parks & Recreation | Sheriff Grants |
| Year end 2010 | \$ 540,100 | \$ - | \$ 429,657 | \$ 39,656 | \$ 29,023,633 | \$ 1,170,413 |
| Projected Net Impact of 2011 Operations | \$ 480 | \$ - | \$ (326,863) | \$ - | \$ (3,797,680) | \$ (77,500) |
| Anticipated Fund Balance - 12/31/11 | \$ 540,580 | \$ - | \$ 102,794 | \$ 39,656 | \$ 25,225,953 | \$ 1,092,913 |
| 2012 | | | | | | |
| Budgeted Revenues: | \$ 16,500,572 | \$ 5,249,011 | \$ - | \$ 854,109 | \$ 13,043,882 | \$ 1,011,345 |
| Budgeted Expenditures: | \$ 16,500,572 | \$ 5,249,011 | \$ - | \$ 854,109 | \$ 20,518,869 | \$ 1,087,731 |
| Anticipated Fund Balance - 12/31/12 | \$ 540,580 | \$ - | \$ 102,794 | \$ 39,656 | \$ 17,750,966 | \$ 1,016,527 |
| 2013 | | | | | | |
| Budgeted Revenues: | \$ 16,500,572 | \$ 5,417,969 | \$ - | \$ 854,109 | \$ 13,043,883 | \$ 1,011,345 |
| Budgeted Expenditures: | \$ 16,500,572 | \$ 5,417,969 | \$ - | \$ 854,109 | \$ 18,134,824 | \$ 1,087,731 |
| Anticipated Fund Balance - 12/31/13 | \$ 540,580 | \$ - | \$ 102,794 | \$ 39,656 | \$ 12,660,025 | \$ 940,141 |
| | Building Services | Public/Env Health | Head Start | Comm. Supp. & Trtm Svcs. | Rev Sharing Reserve | Econ Dev / Agri Millage |
| Year end 2010 | \$ 51,859 | \$ 1,369,100 | \$ 155,766 | \$ 346,464 | \$ 17,499,929 | \$ 74,995 |
| Projected Net Impact of 2011 Operations | \$ 55,786 | \$ 576,207 | \$ - | \$ - | \$ (6,649,114) | \$ (59,594) |
| Anticipated Fund Balance - 12/31/11 | \$ 107,645 | \$ 1,945,307 | \$ 155,766 | \$ 346,464 | \$ 10,850,815 | \$ 15,401 |
| 2012 | | | | | | |
| Budgeted Revenues: | \$ 591,372 | \$ 11,438,123 | \$ 4,724,256 | \$ 26,838,557 | \$ - | \$ 688,913 |
| Budgeted Expenditures: | \$ 591,372 | \$ 11,750,653 | \$ 4,854,094 | \$ 26,838,557 | \$ 6,815,342 | \$ 688,913 |
| Anticipated Fund Balance - 12/31/12 | \$ 107,645 | \$ 1,632,777 | \$ 25,928 | \$ 346,464 | \$ 4,035,473 | \$ 15,401 |
| 2013 | | | | | | |
| Budgeted Revenues: | \$ 638,650 | \$ 11,438,123 | \$ - | \$ 28,672,428 | \$ - | \$ 688,913 |
| Budgeted Expenditures: | \$ 638,650 | \$ 11,750,653 | \$ - | \$ 28,672,428 | \$ 4,035,473 | \$ 688,913 |
| Anticipated Fund Balance - 12/31/13 | \$ 107,645 | \$ 1,320,247 | \$ 25,928 | \$ 346,464 | \$ - | \$ 15,401 |
| | Other Special Revenue | Prosecuting Attorney Grants | Debt Service | Capital Projects | Capital Reserve | All Govnmntl Funds |
| Year end 2010 | \$ 1,461,229 | \$ 357,662 | \$ 1,128 | \$ 5,093,546 | \$ 5,414,855 | \$ 69,421,641 |
| Projected Net Impact of 2011 Operations | \$ (68,017) | \$ - | \$ - | \$ (39,620) | \$ - | \$ (11,921,096) |
| Anticipated Fund Balance - 12/31/11 | \$ 1,393,212 | \$ 357,662 | \$ 1,128 | \$ 5,053,926 | \$ 5,414,855 | \$ 57,500,545 |
| 2012 | | | | | | |
| Budgeted Revenues: | \$ 1,152,858 | \$ 496,783 | \$ 13,895,071 | \$ 3,354,463 | \$ 6,813,072 | \$ 159,687,786 |
| Budgeted Expenditures: | \$ 1,172,858 | \$ 496,783 | \$ 13,895,071 | \$ 3,104,463 | \$ 6,813,072 | \$ 172,186,099 |
| Anticipated Fund Balance - 12/31/12 | \$ 1,373,212 | \$ 357,662 | \$ 1,128 | \$ 5,303,926 | \$ 5,414,855 | \$ 45,002,232 |
| 2013 | | | | | | |
| Budgeted Revenues: | \$ 1,145,968 | \$ 508,642 | \$ 13,994,826 | \$ 3,480,069 | \$ 6,792,547 | \$ 156,152,464 |
| Budgeted Expenditures: | \$ 1,155,968 | \$ 508,642 | \$ 13,994,826 | \$ 3,230,069 | \$ 6,792,547 | \$ 169,160,357 |
| Anticipated Fund Balance - 12/31/13 | \$ 1,363,212 | \$ 357,662 | \$ 1,128 | \$ 5,553,926 | \$ 5,414,855 | \$ 31,994,339 |

VARIANCE ANALYSIS

General Fund: The county budgets for a \$250K surplus annually to maintain fund balance at 8% of operating budget net of indirect costs. In 2012 the county plans to carry-forward a surplus from the early implementation of budget solutions to balance the 2013 fiscal year.

Housing Contingency: The general fund appropriation for housing has been reduced with the planned use of fund balance to retain previous commitments to various housing initiatives.

Parks & Recreation: By policy the Parks & Recreation Commission may use its fund balance as it determines appropriate. Fluctuations are common as major capital renovations and acquisitions occur.

Public/Environmental Health: Planned use of fund balance in both 2012 and 2013.

Head Start: Planned use of fund balance as the county is in the process of relinquishing the grant.

Revenue Sharing Reserve: Drawn down annually in lieu of State of Michigan Revenue Sharing until the fund balance is exhausted.

Capital Projects: Planned contribution to fund balance for use for future capital renovations or acquisitions.

2012/13 GENERAL FUND BUDGET SUMMARY

| | 2010 Actual | 2011 Projected | 2012 Adopted | 2013 Adopted | % Variance 2011 2012 | % Variance 2011 2013 |
|--------------------------------------|--------------------|--------------------|-------------------|-------------------|-------------------------|-------------------------|
| REVENUES BY SOURCE | | | | | | |
| Taxes & Penalties | 64,703,054 | 62,686,795 | 59,766,404 | 58,571,716 | -4.7% | -6.6% |
| Licenses & Permits | 205,407 | 228,374 | 195,012 | 195,012 | -14.6% | -14.6% |
| Federal, State, & Local | 5,871,025 | 6,284,495 | 5,778,414 | 5,805,517 | -8.1% | -7.6% |
| Fees & Services | 18,008,530 | 19,097,415 | 19,916,915 | 20,160,884 | 4.3% | 5.6% |
| Fines & Forfeitures | 933,663 | 969,416 | 1,012,100 | 1,012,100 | 4.4% | 4.4% |
| Interest Income | 129,651 | 112,872 | 100,000 | 100,000 | -11.4% | -11.4% |
| Other Revenue & Reimbursement | 2,276,548 | 4,122,406 | 3,078,707 | 6,005,312 | -25.3% | 45.7% |
| Net Transfers | 7,916,188 | 7,748,495 | 7,995,396 | 5,215,527 | 3.2% | -32.7% |
| TOTAL | 100,044,065 | 101,250,268 | 97,842,948 | 97,066,068 | -3.4% | -4.1% |
| EXPENDITURES BY FUNCTION | | | | | | |
| Legislative | 522,093 | 496,587 | 505,664 | 489,165 | 1.8% | -1.5% |
| Judicial | 18,268,370 | 18,146,147 | 18,088,938 | 18,286,813 | -0.3% | 0.8% |
| General Government | 19,009,444 | 19,956,795 | 21,856,460 | 22,211,822 | 9.5% | 11.3% |
| Public Safety | 46,659,679 | 49,170,413 | 52,007,408 | 53,700,911 | 5.8% | 9.2% |
| Public Works | 237,101 | 230,306 | 108,466 | 109,354 | -52.9% | -52.5% |
| Social Services | 401,931 | 328,274 | 331,094 | 359,708 | 0.9% | 9.6% |
| Culture & Recreation | 649,792 | 628,515 | 382,261 | 384,125 | -39.2% | -38.9% |
| Reserves | - | 300,000 | (6,841) | (2,817,498) | -102.3% | -1039.2% |
| Other Agencies | 1,920,600 | 1,344,329 | 1,527,645 | 1,530,109 | 13.6% | 13.8% |
| Costs allocated to other departments | (13,791,160) | (11,079,085) | (15,135,999) | (15,082,042) | 36.6% | 36.1% |
| Appropriations | 20,622,119 | 19,955,668 | 18,177,852 | 17,893,601 | -8.9% | -10.3% |
| TOTAL | 94,499,968 | 99,477,949 | 97,842,948 | 97,066,068 | -1.6% | -2.4% |

VARIANCE ANALYSIS**Revenues**

Taxes & Penalties: Projecting decline in property tax revenue of -5% in 2012 and -2% in 2013.

State & Federal: Budget is based on conservative estimates of state funds, predominately within the courts.

Fees & Services: Increase in sheriff road patrol contract price of 0% in 2012 and 1% in 2013; other miscellaneous fee increases based on trends and fee schedule adjustments.

Other Revenue & Reimbursements: The increases in 2011 and 2013 are due to the planned use of fund balance through the early implementation of budget reduction solutions in 2010 and 2012, respectfully.

Net Transfers: The projected decline in 2013 demonstrates that only a partial year of revenue sharing is available for transfer from the reserve fund.

Expenditures

All: Most county departments and elected offices had budget reductions as outlined in this publication.

Legislative: The Board of Commissioners (BOC) decrease in 2013 is capturing the reduction of two commissioners due to apportionment redistricting.

General Government: Primary variances from year to year are a result of software maintenance agreements and leased information and technology equipment.

Public Safety: Increases due to rising personnel costs as well as an increase in the operating budget for staffing and operating cost increases related to the jail and additional police services contracts.

Culture & Recreation: Change reflects how Michigan State University-Extension is funded at the state level. The county has opted to reduce its support down to the minimum level required by the contract.

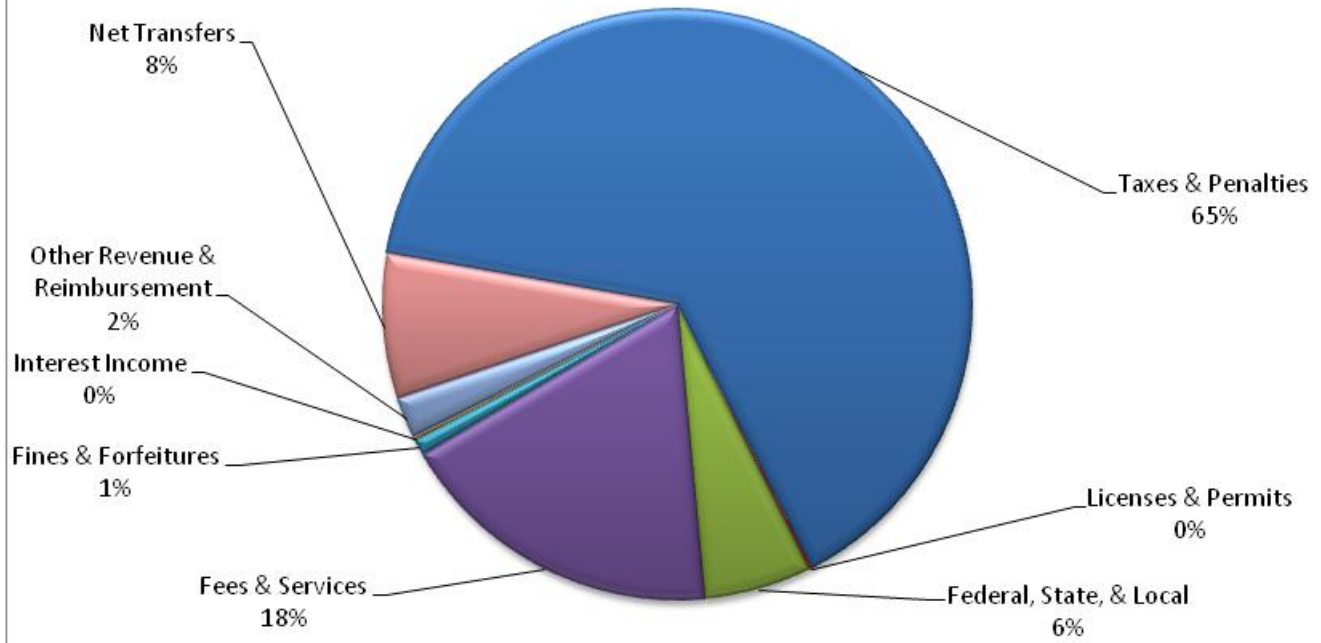
Reserves: This category is used to budget for the planned contribution to fund balance and the BOC unearmarked reserve. In addition for 2012 and 2013 it contains estimated savings from modified labor contracts and attrition. For 2012 there is a planned carry forward of surplus to 2013 due to the early implementation of budget solutions.

Costs Allocated to Other Departments: This category contains the estimated cost allocation plan (CAP) credit to the general fund for general government services. The amounts in 2012 and 2013 are larger due to the county no longer waiving or freezing the CAP to ensure consistency and fairness between all departments.

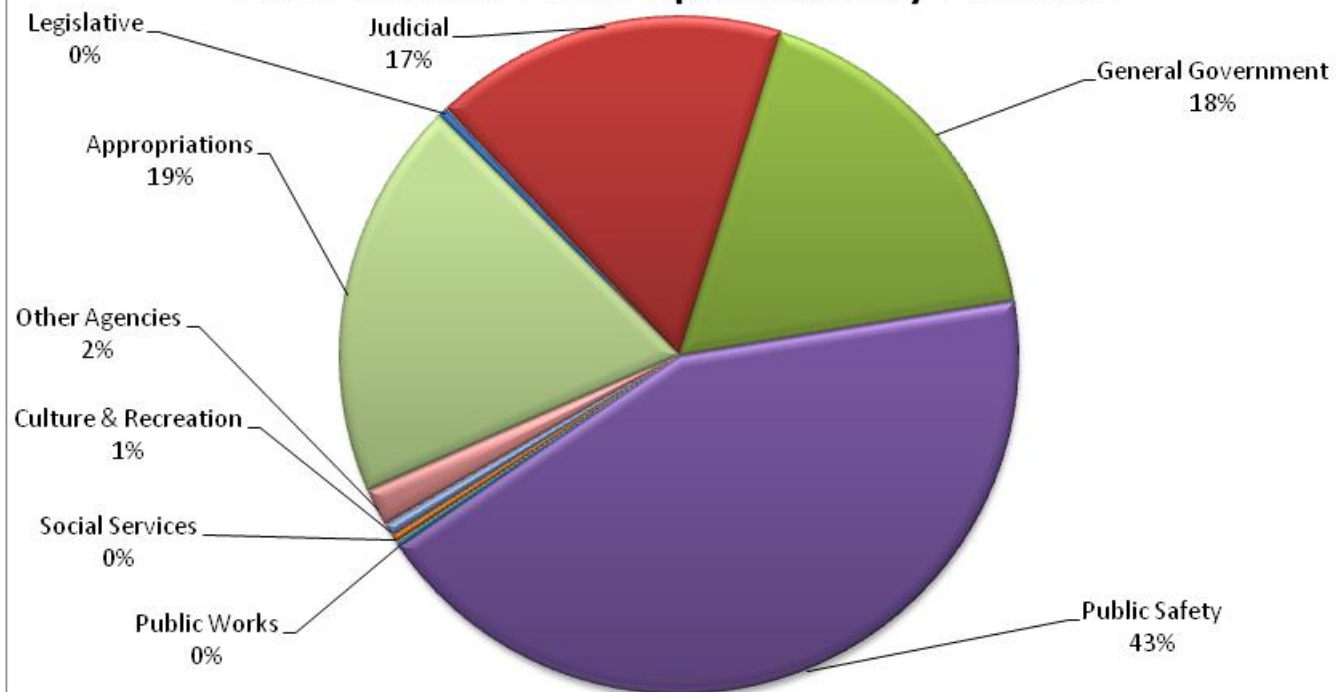
Appropriations: Many reductions were implemented as part of the budget solutions for 2012/13, including a significant shift in county financing for mental health services and two years of continued reductions for infrastructure allocations.

**2012 GENERAL FUND
\$97,842,948**

2012 General Fund Revenue by Source



2012 General Fund Expenditure by Function



**GENERAL FUND REVENUES
2012/13 BUDGET**

| | 2010 Actual | 2011 Projected | 2012 Adopted | 2013 Adopted |
|--------------------------------------------|--------------------|--------------------|-------------------|-------------------|
| TAXES & PENALTIES | 64,703,054 | 62,686,795 | 59,766,404 | 58,571,716 |
| LICENSES & PERMITS | | | | |
| Pistol Permit | 56,020 | - | 56,500 | 56,500 |
| Marriage Licenses | 37,390 | - | 48,500 | 48,500 |
| Dog License | 37,922 | - | 40,000 | 40,000 |
| Other | 74,075 | 228,374 | 50,012 | 50,012 |
| FEDERAL, STATE, & LOCAL REVENUE | | | | |
| State Salary Reimbursement | 791,471 | 789,948 | 786,955 | 786,955 |
| State Court Funding | 1,394,725 | 1,487,863 | 1,487,863 | 1,487,863 |
| State Revenue Sharing | | | | |
| State Liquor Tax | 1,843,806 | 1,957,672 | 2,254,331 | 2,254,331 |
| State Cigarette Tax | 53,289 | 18,174 | - | - |
| Other | 1,787,734 | 2,030,838 | 1,249,265 | 1,276,368 |
| FEES & SERVICES | | | | |
| District Court | 1,983,799 | 2,150,001 | 2,167,342 | 2,167,342 |
| Trial Court - Probate Division | 147,006 | 177,736 | 125,000 | 125,000 |
| Trial Court - Juvenile Division | 56,619 | 54,469 | 22,940 | 22,940 |
| Trial Court - Clerk Division | 711,442 | 678,099 | 642,400 | 642,400 |
| Clerk/Register | 2,764,356 | 2,965,752 | 693,900 | 693,900 |
| Water Resources Commissioner | 40,464 | 41,197 | 51,760 | 51,760 |
| Sheriff | 11,855,245 | 12,568,248 | 13,250,976 | 13,369,945 |
| Central Charges | 384,392 | 405,942 | 375,797 | 375,797 |
| Other Departments | 65,206 | 55,972 | 2,586,800 | 2,711,800 |
| FINES & FORFEITURES | | | | |
| Bond Forfeitures | 91,272 | 125,000 | 155,500 | 155,500 |
| Ordinance Fines & Costs | 807,226 | 806,500 | 806,500 | 806,500 |
| Other | 35,165 | 37,916 | 50,100 | 50,100 |
| INVESTMENT INCOME | 129,651 | 112,872 | 100,000 | 100,000 |
| OTHER REVENUE & REIMBURSEMENT | 2,276,548 | 4,122,406 | 3,078,707 | 6,005,312 |
| OPERATING TRANSFER IN | | | | |
| Revenue Sharing Reserve Fund | 6,537,969 | 6,649,014 | 6,815,342 | 4,035,473 |
| Other | 1,378,219 | 1,099,481 | 1,180,054 | 1,180,054 |
| TOTAL | 100,044,065 | 101,250,268 | 97,842,948 | 97,066,068 |

**GENERAL FUND EXPENDITURES
2012/13 BUDGET**

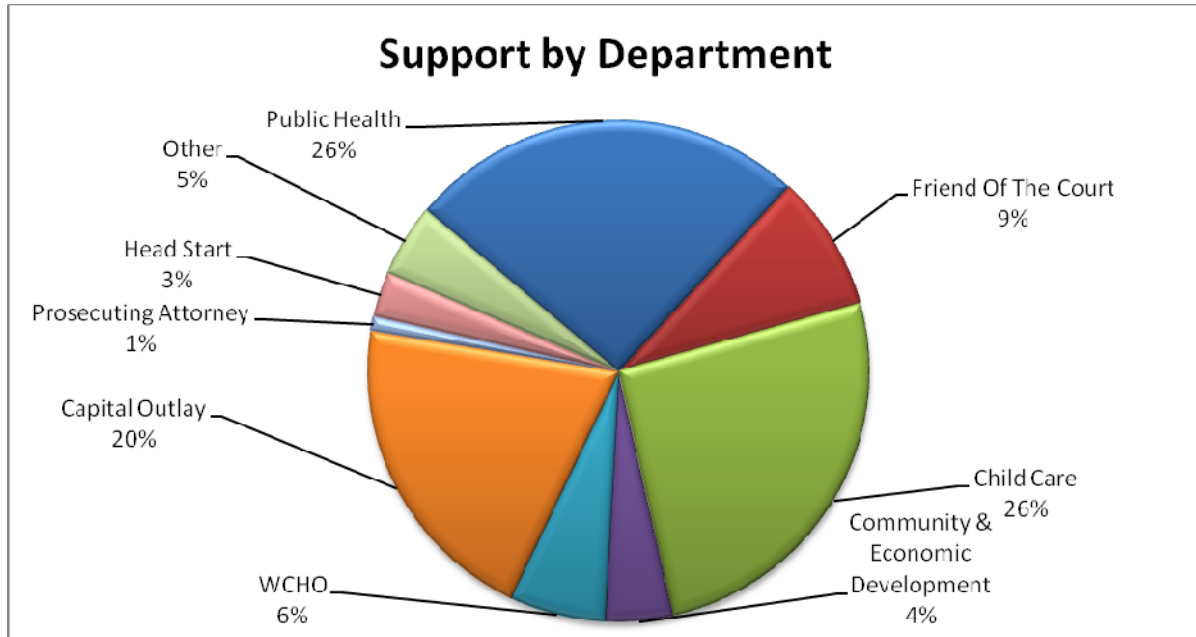
| | 2010 Actual | 2011 Projected | 2012 Adopted | 2013 Adopted |
|-------------------------------------|------------------------|---------------------------|-------------------------|-------------------------|
| LEGISLATIVE | | | | |
| Board of Commissioners | 522,093 | 496,587 | 505,664 | 489,165 |
| JUDICIAL | | | | |
| Circuit Court | 5,803,419 | 5,738,478 | 5,568,904 | 5,670,150 |
| District Court | 5,381,804 | 5,500,233 | 5,757,713 | 5,773,340 |
| Probation | 205,270 | 197,536 | 179,677 | 179,677 |
| Probate Court - Estates | 1,282,644 | 1,256,007 | 1,246,850 | 1,280,151 |
| Probate Court - Juvenile | 2,894,091 | 2,819,349 | 2,740,374 | 2,779,113 |
| Public Defender | 2,701,141 | 2,634,544 | 2,595,420 | 2,604,382 |
| GENERAL GOVERNMENT | | | | |
| County Administrator | 779,447 | 735,888 | 535,159 | 544,611 |
| Finance | 2,384,132 | 2,325,609 | 2,907,564 | 3,038,161 |
| Human Resources | 1,088,732 | 1,567,190 | 1,619,610 | 1,634,438 |
| Information Technology | 5,513,350 | 5,287,218 | 6,299,561 | 6,411,410 |
| Corporation Counsel | 298,014 | 429,349 | 463,955 | 468,042 |
| Equalization | 1,461,758 | 1,429,469 | 1,445,616 | 1,493,000 |
| Building Authority | 5,260 | 5,617 | 7,085 | 7,085 |
| Clerk / Register of Deeds | 2,460,475 | 2,362,034 | 2,561,209 | 2,463,623 |
| Treasurer | 1,349,231 | 1,312,918 | 1,421,599 | 1,467,694 |
| Water Resources Commissioner | 2,442,921 | 2,597,275 | 2,740,102 | 2,828,758 |
| Central Charges | 1,226,123 | 1,904,228 | 1,855,000 | 1,855,000 |
| PUBLIC SAFETY | | | | |
| Prosecuting Attorney | 5,452,358 | 5,444,404 | 5,517,864 | 5,769,207 |
| Sheriff | 38,627,484 | 40,954,933 | 43,967,626 | 45,307,846 |
| Sheriff - Emergency Services | 2,579,836 | 2,771,076 | 2,521,918 | 2,623,858 |
| PUBLIC WORKS | | | | |
| Water Resources - Public Works | 237,101 | 230,306 | 108,466 | 109,354 |
| SOCIAL SERVICES | | | | |
| Department of Veteran Affairs | 401,931 | 328,274 | 331,094 | 359,708 |
| CULTURE & RECREATION | | | | |
| County MSU Extension | 649,792 | 628,515 | 382,261 | 384,125 |
| OTHER | | | | |
| Reserves | - | 300,000 | (6,841) | (2,817,498) |
| Other Agencies | 1,920,600 | 1,344,329 | 1,527,645 | 1,530,109 |
| Cost allocated to other departments | (13,791,160) | (11,079,085) | (15,135,999) | (15,082,042) |
| APPROPRIATIONS | 20,622,119 | 19,955,668 | 18,177,852 | 17,893,601 |
| TOTAL | 94,499,968 | 99,477,949 | 97,842,948 | 97,066,068 |

2012/13 GENERAL FUND APPROPRIATIONS

| APPROPRIATION | 2010 Actual | 2011 Projected | 2012 Adopted | 2013 Adopted |
|----------------------------------|-------------------|-------------------|-------------------|-------------------|
| Capital Projects | 150,000 | - | 100,000 | 100,000 |
| Cigarette Tax - Health | 37,616 | 37,616 | - | - |
| WCHO | 1,128,080 | 1,128,080 | 1,128,080 | 1,128,080 |
| CSTS | 230,224 | 215,190 | - | - |
| JPORT | 194,558 | 188,913 | - | - |
| ETCS | 181,288 | 275,051 | - | - |
| Public Health | 810,446 | 768,626 | 2,993,523 | 2,993,523 |
| Medical Examiner | 548,052 | 548,052 | 548,052 | 548,052 |
| Child Care | 4,620,559 | 4,506,745 | 4,695,649 | 4,752,363 |
| Community Corrections | 200,715 | 215,983 | 240,983 | 240,983 |
| DHS | 53,646 | 54,109 | - | - |
| Friend of the Court | 1,275,429 | 1,890,349 | 1,598,112 | 1,655,558 |
| Head Start | 584,928 | 528,048 | 528,048 | - |
| Pros. Atty. - Coop. Reim. | 157,242 | 165,825 | 168,906 | 172,938 |
| Substance Abuse | 921,903 | 1,880,022 | 1,127,165 | 1,127,165 |
| Environmental Health | 576,947 | 352,710 | - | - |
| Solid Waste | - | - | - | - |
| Indigent Health Care | 600,000 | 600,000 | 600,000 | 600,000 |
| Transfers | 1,055,000 | - | - | - |
| Transfers for DSH | 2,081,167 | 1,311,712 | - | - |
| LEPC Appropriation | 12,000 | 12,000 | 12,000 | 12,000 |
| Economic Development & Energy | 419,724 | 253,851 | - | - |
| PORT | 227,373 | 451,894 | - | - |
| Housing Appropriation | 110,000 | 110,000 | - | - |
| Community & Economic Development | 72,686 | 73,357 | 697,471 | 697,471 |
| Storm Water General Permit | 111,286 | 111,285 | - | - |
| Capital Equipment | 200,000 | 200,000 | 100,000 | 100,000 |
| 1/8 Mill Allocation | 1,346,486 | 1,346,486 | 1,346,486 | 1,346,486 |
| Technology & Telecommunications | 1,789,232 | 1,804,232 | 1,380,977 | 1,506,583 |
| LAWNET | 30,000 | 30,000 | - | - |
| Worksite Wellness | 33,132 | 33,132 | - | - |
| Jail Expansion - Bond Payment | 800,000 | 800,000 | 800,000 | 800,000 |
| Barrier Busters | 50,000 | 50,000 | 100,000 | 100,000 |
| WATT | - | - | - | - |
| WATT Neutral Zone | - | - | - | - |
| Law Library | 12,400 | 12,400 | 12,400 | 12,400 |
| TOTAL | 20,622,119 | 19,955,668 | 18,177,852 | 17,893,601 |

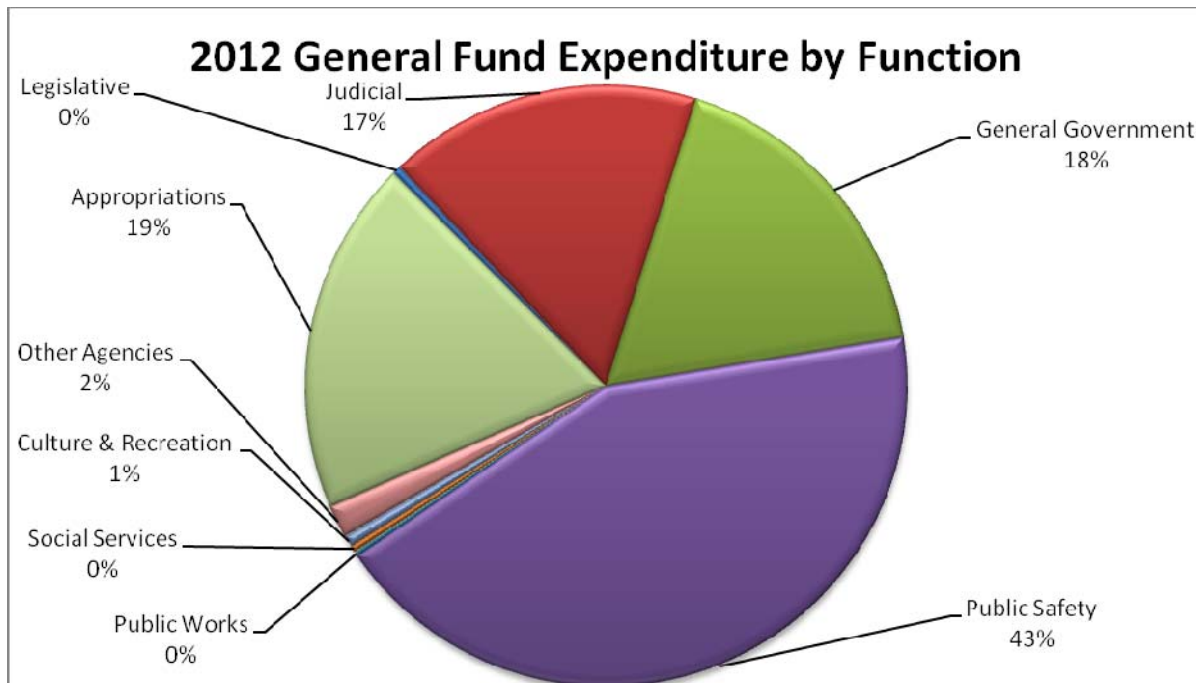
The chart above indicates the distribution of monies that are transferred out of the general fund to support other county departments or functions. The upper pie chart on the following page graphically illustrates how these monies are distributed. The lower pie chart illustrates the distribution of all general fund monies if transfers were allocated to the governmental functions they support.

2012 GENERAL FUND APPROPRIATIONS BY DEPARTMENT - \$18,177,852



2012 GENERAL FUND BY FUNCTION \$97,842,948

(Less costs allocated to other departments in the amount of -\$15,135,999)



2012 General Fund Appropriations
As Percentage of Total Fund Budget

| Fund # | Agency # | Organization Name | 2012 Adopted | 2012 GF Contribution | 2012 GF % of Budget |
|-----------------------------------|----------|----------------------------------------|-----------------|-------------------------|------------------------|
| SPECIAL REVENUE FUNDS | | | | | |
| 1090 | 310 | Aerial Photo | \$ 39,000 | \$ - | 0.00% |
| 1212 | 460 | Econ Development & Agri Millage | \$ 688,913 | \$ - | 0.00% |
| 1293 | 470 | Community & Economic Development | \$16,500,572 | \$ 797,471 | 4.83% |
| 1490 | 500 | Sheriff Training Funds | \$ 73,000 | \$ - | 0.00% |
| 1572 | 500 | Inmate Enterprise Fund | \$ 270,972 | \$ - | 0.00% |
| 1620 | 430 | Prosecuting Attorney CRP | \$ 496,783 | \$ 168,906 | 34.00% |
| 1710 | 580 | Solid Waste | \$ 406,539 | \$ - | 0.00% |
| 1750 | 615 | Building Services | \$ 591,372 | \$ - | 0.00% |
| 1780 | 621 | Resource Mediation | \$ 10,000 | \$ - | 0.00% |
| 1810 | 690 | Veterans Trust | \$ 9,500 | \$ - | 0.00% |
| 1811 | 690 | Veterans Relief | \$ 344,486 | \$ - | 0.00% |
| 1900 | 560 | Emergency Management | \$ 2,253,190 | \$ - | 0.00% |
| 2060 | 190 | Law Library | \$ 20,900 | \$ 12,400 | 59.33% |
| 2080 | 600 | Parks & Recreation | \$16,689,262 | \$ - | 0.00% |
| 2090 | 600 | Natural Areas | \$ 3,829,607 | \$ - | 0.00% |
| 2150 | 160 | Friend of the Court | \$ 5,249,011 | \$ 1,598,112 | 30.45% |
| 2510 | 676 | Headstart | \$ 4,854,094 | \$ 528,048 | 10.88% |
| 2804 | 130 | Community Corrections | \$ 1,014,731 | \$ 240,983 | 23.75% |
| 2822 | 680 | Washtenaw Area Teens for Tomorrow | \$ 20,000 | \$ - | 0.00% |
| 2830 | 140 | Public Improvement Fund | \$ 140,000 | \$ - | 0.00% |
| 2850 | 210 | Revenue Sharing Reserve Fund | \$ 6,815,342 | \$ - | 0.00% |
| 2930 | 673 | CSTS | \$26,838,557 | \$ - | 0.00% |
| 2950 | 674 | County Health Care Plan | \$ 600,000 | \$ 600,000 | 100.00% |
| 2960 | 674 | Public Health | \$11,150,653 | \$ 2,993,523 | 26.85% |
| 2980 | 679 | DHS | \$ 854,109 | \$ 54,109 | 6.34% |
| 2990 | 180 | Child Care Fund | \$ 9,418,014 | \$ 4,695,649 | 49.86% |
| DEBT SERVICE FUNDS | | | | | |
| 3000 | 580 | Public Works - Debt Service | \$ 2,901,068 | \$ - | 0.00% |
| 3700 | 320 | Building Authority - Debt Service | \$10,994,003 | \$ - | 0.00% |
| CAPITAL/CONSTRUCTION FUNDS | | | | | |
| 4010 | 240 | 1/8 Mill Building Maintenance & Repair | \$ 1,346,486 | \$ 1,346,486 | 100.00% |
| 4020 | 240 | Capital Projects | \$ 100,000 | \$ 100,000 | 100.00% |
| 4040 | 400 | Register of Deed Automation Fund | \$ 300,000 | \$ - | 0.00% |
| 4050 | 220 | Capital Equipment | \$ 1,607,977 | \$ 1,480,977 | 92.10% |
| 4060 | 200 | Capital Reserves | \$ 6,813,072 | \$ 800,000 | 11.74% |
| 4300 | 580 | DPW Revolving | \$ 47,000 | \$ - | 0.00% |
| 4500 | 580 | WWRA Recycling Project | \$ 357,000 | \$ - | 0.00% |
| ENTERPRISE FUNDS | | | | | |
| 5150 | 420 | Delinquent Tax Fund | \$ 2,202,587 | \$ - | 0.00% |
| 5500 | 420 | PA 123 | \$ 270,766 | \$ - | 0.00% |
| 5600 | 420 | PA 105 | \$ 46,680 | \$ - | 0.00% |
| | | WCHO Support (Leased Positions) | \$ 7,404,116 | \$ - | 0.00% |
| | | WHP (Leased Positions) | \$ 689,093 | \$ - | 0.00% |
| INTERNAL SERVICE FUNDS | | | | | |
| 6310 | 240 | Facilities Operations & Maintenance | \$ 6,503,591 | \$ - | 0.00% |
| 6320 | 240 | Fleet Services | \$ 2,617,038 | \$ - | 0.00% |
| 6340 | 240 | Warehouse Revolving | \$ 300,000 | \$ - | 0.00% |
| 6360 | 240 | Copier Fund | \$ 370,189 | \$ - | 0.00% |
| 6440 | 200 | Risk Management | \$ 2,132,218 | \$ - | 0.00% |
| 6600 | 210 | Fringe Benefit Revolving | \$33,693,110 | \$ - | 0.00% |
| 6900 | 210 | Centrex | \$ 700,000 | \$ - | 0.00% |

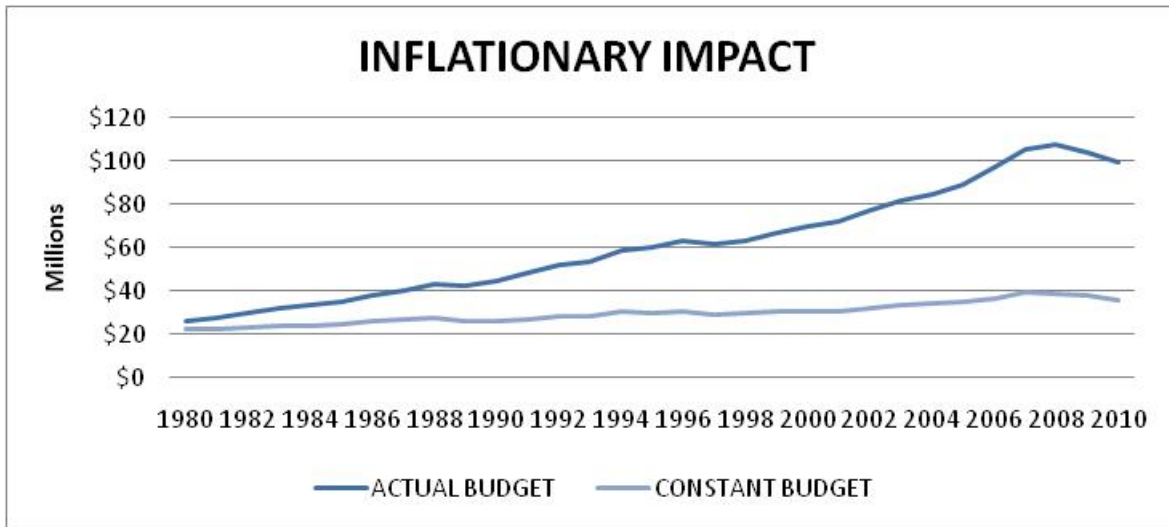
2013 General Fund Appropriations
As Percentage of Total Fund Budget

| Fund # | Agency # | Organization Name | 2013 Adopted | 2013 GF Contribution | 2013 GF % of Budget |
|-----------------------------------|----------|----------------------------------------|--------------|----------------------|---------------------|
| SPECIAL REVENUE FUNDS | | | | | |
| 1090 | 310 | Aerial Photo | \$ 39,000 | \$ - | 0.00% |
| 1212 | 460 | Econ Development & Agri Millage | \$ 688,913 | \$ - | 0.00% |
| 1293 | 470 | Community & Economic Development | \$16,500,572 | \$ 797,471 | 4.83% |
| 1490 | 500 | Sheriff Training Funds | \$ 73,000 | \$ - | 0.00% |
| 1572 | 500 | Inmate Enterprise Fund | \$ 270,972 | \$ - | 0.00% |
| 1620 | 430 | Prosecuting Attorney CRP | \$ 508,642 | \$ 172,938 | 34.00% |
| 1710 | 580 | Solid Waste | \$ 412,178 | \$ - | 0.00% |
| 1750 | 615 | Building Services | \$ 638,650 | \$ - | 0.00% |
| 1780 | 621 | Resource Mediation | \$ 10,000 | \$ - | 0.00% |
| 1810 | 690 | Veterans Trust | \$ 9,500 | \$ - | 0.00% |
| 1811 | 690 | Veterans Relief | \$ 337,596 | \$ - | 0.00% |
| 1900 | 560 | Emergency Management | \$ 2,255,791 | \$ - | 0.00% |
| 2060 | 190 | Law Library | \$ 20,900 | \$ 12,400 | 59.33% |
| 2080 | 600 | Parks & Recreation | \$14,290,533 | \$ - | 0.00% |
| 2090 | 600 | Natural Areas | \$ 3,844,291 | \$ - | 0.00% |
| 2150 | 160 | Friend of the Court | \$ 5,417,969 | \$ 1,655,558 | 30.56% |
| 2510 | 676 | Headstart | \$ - | \$ - | |
| 2804 | 130 | Community Corrections | \$ 1,014,731 | \$ 240,983 | 23.75% |
| 2822 | 680 | Washtenaw Area Teens for Tomorrow | \$ 10,000 | \$ - | 0.00% |
| 2830 | 140 | Public Improvement Fund | \$ 140,000 | \$ - | 0.00% |
| 2850 | 210 | Revenue Sharing Reserve Fund | \$ 4,035,473 | \$ - | 0.00% |
| 2930 | 673 | CSTS | \$28,672,428 | \$ - | 0.00% |
| 2950 | 674 | County Health Care Plan | \$ 600,000 | \$ 600,000 | 100.00% |
| 2960 | 674 | Public Health | \$11,150,653 | \$ 2,993,523 | 26.85% |
| 2980 | 679 | DHS | \$ 854,109 | \$ 54,109 | 6.34% |
| 2990 | 180 | Child Care Fund | \$ 9,531,440 | \$ 4,752,363 | 49.86% |
| DEBT SERVICE FUNDS | | | | | |
| 3000 | 580 | Public Works - Debt Service | \$ 2,834,117 | \$ - | 0.00% |
| 3700 | 320 | Building Authority - Debt Service | \$11,160,709 | \$ - | 0.00% |
| CAPITAL/CONSTRUCTION FUNDS | | | | | |
| 4010 | 240 | 1/8 Mill Building Maintenance & Repair | \$ 1,346,486 | \$ 1,346,486 | 100.00% |
| 4020 | 240 | Capital Projects | \$ 100,000 | \$ 100,000 | 100.00% |
| 4040 | 400 | Register of Deed Automation Fund | \$ 300,000 | \$ - | 0.00% |
| 4050 | 220 | Capital Equipment | \$ 1,733,583 | \$ 1,606,583 | 92.67% |
| 4060 | 200 | Capital Reserves | \$ 6,792,547 | \$ 800,000 | 11.78% |
| 4300 | 580 | DPW Revolving | \$ 47,000 | \$ - | 0.00% |
| 4500 | 580 | WWRA Recycling Project | \$ 357,000 | \$ - | 0.00% |
| ENTERPRISE FUNDS | | | | | |
| 5150 | 420 | Delinquent Tax Fund | \$ 2,202,587 | \$ - | 0.00% |
| 5500 | 420 | PA 123 | \$ 279,828 | \$ - | 0.00% |
| 5600 | 420 | PA 105 | \$ 47,894 | \$ - | 0.00% |
| | | WCHO Support (Leased Positions) | \$ 7,404,116 | \$ - | 0.00% |
| | | WHP (Leased Positions) | \$ 689,093 | \$ - | 0.00% |
| INTERNAL SERVICE FUNDS | | | | | |
| 6310 | 240 | Facilities Operations & Maintenance | \$ 6,555,089 | \$ - | 0.00% |
| 6320 | 240 | Fleet Services | \$ 2,675,492 | \$ - | 0.00% |
| 6340 | 240 | Warehouse Revolving | \$ 300,000 | \$ - | 0.00% |
| 6360 | 240 | Copier Fund | \$ 370,189 | \$ - | 0.00% |
| 6440 | 200 | Risk Management | \$ 2,134,677 | \$ - | 0.00% |
| 6600 | 210 | Fringe Benefit Revolving | \$37,736,281 | \$ - | 0.00% |
| 6900 | 210 | Centrex | \$ 700,000 | \$ - | 0.00% |

General Fund Long-Term Forecast

The projection on the next page represents the product of the 2012/2013 budget process, as discussed in the Transmittal Memorandum (page 19 - 26). The Board of Commissioners adopted a balanced budget as shown for the 2012 and 2013 fiscal years. These budgets are based on many assumptions using available information at the time of budget development. A primary assumption is the level of property tax the county will receive, which will not be known until four months into each fiscal year. Also as described in the Transmittal Memorandum, the stability of the future largely resides on the State of Michigan to reinstate revenue sharing once the county's revenue sharing reserve fund is depleted in 2013. The State has started to do this for other counties throughout the state as their funds have been depleted prior to Washtenaw County's, although there is not a guarantee that the State will have enough funds to do this in the future given their own financial realities. The projections demonstrate a long-term structural budget problem. The county took great efforts to balance 2012/13 as a second phase of managing the economic downturn.

The graph below gives a historical representation of the growth of the county's general fund budget, both in actual dollars and adjusted for inflation. This graph demonstrates clearly that while the general fund budget has steadily increased over the years, it has remained essentially flat in terms of real dollars. The decline due to the economic downturn was beginning to be reflected in fiscal years 2008 and 2009 and is continuing.



**GENERAL FUND
BUDGET FORECAST**

| Washtenaw County General Fund 2012/13 Adopted Budget As of December 2011 | 2012 Adopted Budget | 2013 Adopted Budget | 2014 Projected Budget | 2015 Projected Budget |
|-----------------------------------------------------------------------------------------|------------------------------------|------------------------------------|--------------------------------------|--------------------------------------|
| REVENUES: | | | | |
| Taxes & Penalties | \$59,766,404 | \$58,571,716 | \$58,571,716 | \$58,571,716 |
| Licenses & Permits | \$195,012 | \$195,012 | \$195,012 | \$195,012 |
| State & Local Revenues | \$5,778,414 | \$5,805,517 | \$5,805,517 | \$5,805,517 |
| Fees & Services | \$19,916,915 | \$20,160,884 | \$20,160,884 | \$20,160,884 |
| Fines & Forfeits | \$1,012,100 | \$1,012,100 | \$1,012,100 | \$1,012,100 |
| Interest Income | \$100,000 | \$100,000 | \$100,000 | \$100,000 |
| Other Revenue | \$3,078,707 | \$6,005,312 | \$1,950,219 | \$1,950,219 |
| Transfers In | <u>\$7,995,396</u> | <u>\$5,215,527</u> | <u>\$1,180,054</u> | <u>\$1,180,054</u> |
| TOTAL REVENUES | \$97,842,948 | \$97,066,068 | \$88,975,502 | \$88,975,502 |
| % of revenue change over the prior year | -4.56% | -0.79% | -8.34% | 0.00% |
| EXPENDITURES: | | | | |
| Personal Services | \$61,426,696 | \$63,939,034 | \$66,299,476 | \$68,711,070 |
| Supplies | \$1,767,425 | \$1,623,725 | \$1,798,325 | \$1,675,692 |
| Other Services & Charges | \$13,288,732 | \$13,281,491 | \$13,440,051 | \$13,701,076 |
| Internal Service Charges | \$1,594,375 | \$1,652,077 | \$1,639,722 | \$1,745,857 |
| Capital Outlay | \$88,625 | \$88,625 | \$88,625 | \$88,625 |
| Contingencies | \$3,251,936 | \$350,000 | \$350,000 | \$350,000 |
| Appropriations/Transfers Out | <u>\$16,425,159</u> | <u>\$16,131,117</u> | <u>\$16,818,216</u> | <u>\$17,016,221</u> |
| TOTAL EXPENDITURES | \$97,842,948 | \$97,066,068 | \$100,434,415 | \$103,288,541 |
| % of expenditure change over the prior year | -1.02% | -0.79% | 3.47% | 2.84% |
| PROJECTED DEFICIT | \$0 | (\$0) | (\$11,458,912) | (\$14,313,039) |
| Deficit as % of Total Revenue | 0.00% | 0.00% | -12.88% | -16.09% |

2014/15 Projected Budget Assumptions

On the revenue side, the major assumption is that property taxes will stabilize at 0% for 2014 and 2015. A recovery from the declines projected for 2012 and 2013, -5% and -2% respectively. Other revenue including fees and fines are estimated to remain relatively flat. These projections assume the State of Michigan will not reinstate county revenue sharing when the reserve fund is depleted, as originally promised when the reserve funds were established.

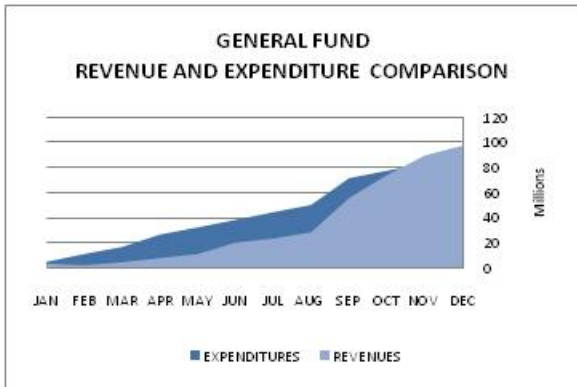
For expenditures, the assumptions take into consideration conservative wage adjustments in alignment with the labor agreements reached with the unions that have settled, but with growing fringe rates based on trends, currently projected to be 12% annually. Other operating costs are projected to be relatively neutral as it is assumed that the organization will continue to operate with a constant pressure to contain costs as much as possible. Next to personnel, the largest portion of the general fund budget comes through its appropriations to programs outside the general fund. The projections are built on a revised policy to no longer automatically provide appropriation increases for personnel cost growth except where required to do so under statute. It has helped to reduce the projected deficit within the general fund, and yet this shift in approach may be difficult to realize if these non general fund programs are faced with drastic service reductions if additional support is not provided.

General Fund Financial Condition Resulting from the Approved 2012 Budget

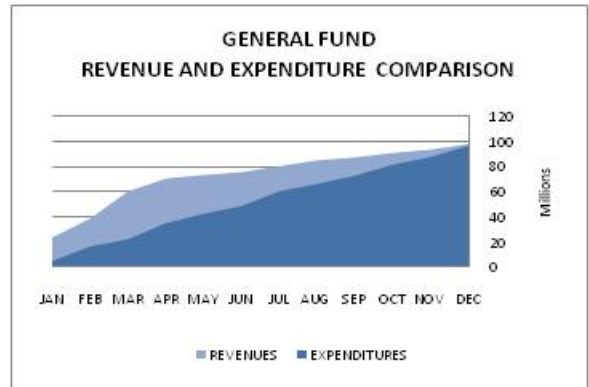
In the past, the primary source of county revenue, the property tax, was due at the beginning of each fiscal year. Over 90% of it was collected in the first four months of the fiscal year, assuring that there would be no need for short-term borrowing to meet cash requirements during the fiscal year. However, with the State of Michigan’s adoption of the tax timing shift for county property taxes from a winter tax levy to the summer, this scenario has changed. In the new law, the tax timing shift was phased in over a three year period from 2005 through 2007. Since 2008 100% of the county property tax collection have taken place during the second half of the year. A portion of the revenue gained during the three year phase in period was to be placed in a reserve fund to pay for county revenue sharing (see page 179 for more information).

Two cash flow graphs are provided below, with the first demonstrating the revenue collection and expenditure patterns under the prior methodology with a December tax levy, and the second showing the impact of the law change once fully implemented to a July tax levy. As can be seen below and on the following page, the property tax shift has greatly impacted the county’s cash flow projections; however, the law stipulates that the county is able to use the reserve fund to handle cash flow issues that arise from the law change. Once the revenue sharing reserve fund is depleted in 2013, the county will have a cash flow issue and will have to determine appropriate actions to remedy this new reality. A thorough review of the long-term cash status of the county is underway and a new general fund cash management policy will be brought to the Board of Commissioners for consideration.

Cash Flow with December Tax Levy



Cash Flow with July Tax Levy



**2012 General Fund Cash Forecast
Based on Budget Amounts**

| | JAN | FEB | MAR | APR | MAY | JUN |
|------------------------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| Estimated Beginning Fund Balance: | \$ 14,168,084 | | | | | |
| REVENUES: | | | | | | |
| Taxes & Penalties | \$ 1,704,476 | \$ (3,001,025) | \$ 2,597 | \$ 1,194,018 | \$ 125,411 | \$ 2,646 |
| Licenses & Permits | \$ 25,152 | \$ 20,149 | \$ 14,929 | \$ 16,350 | \$ 14,217 | \$ 18,525 |
| Federal, State and Local Revenues | \$ 176,804 | \$ 62,939 | \$ 269,230 | \$ 430,648 | \$ 926,699 | \$ 264,538 |
| Fees & Services | \$ 1,276,302 | \$ 1,502,217 | \$ 1,608,447 | \$ 1,650,746 | \$ 1,805,274 | \$ 1,708,309 |
| Fines & Forfeits | \$ - | \$ 74,727 | \$ 92,542 | \$ 15 | \$ 185,207 | \$ 75,250 |
| Interest Income | \$ - | \$ 10,875 | \$ 8,486 | \$ (9,841) | \$ 6,002 | \$ 3,809 |
| Other Revenue | \$ 29,898 | \$ 61,530 | \$ 232,953 | \$ 16,636 | \$ 78,869 | \$ 113,163 |
| Transfers In | \$ (269,188) | \$ - | \$ 276,165 | \$ - | \$ - | \$ 7,109,627 |
| TOTAL | \$ 2,943,445 | \$ (1,268,588) | \$ 2,505,349 | \$ 3,298,572 | \$ 3,141,678 | \$ 9,295,868 |
| EXPENDITURES: | | | | | | |
| Personal Services | \$ 2,973,470 | \$ 4,782,007 | \$ 4,703,152 | \$ 6,636,987 | \$ 4,683,107 | \$ 4,826,421 |
| Supplies | \$ 585,261 | \$ 80,221 | \$ 82,979 | \$ 134,525 | \$ 74,249 | \$ 86,733 |
| Other Services & Charges | \$ 701,891 | \$ 718,670 | \$ 648,992 | \$ 1,394,502 | \$ 816,932 | \$ 837,670 |
| Internal Service Charges | \$ 125,122 | \$ 129,656 | \$ 126,877 | \$ 130,576 | \$ 145,783 | \$ 143,667 |
| Capital Outlay | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Contingencies | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Appropriations/Transfers Out | \$ - | \$ 587,977 | \$ 41,196 | \$ 1,535,904 | \$ 41,196 | \$ 95,885 |
| TOTAL | \$ 4,385,743 | \$ 6,298,533 | \$ 5,603,196 | \$ 9,832,493 | \$ 5,761,267 | \$ 5,990,377 |
| Estimated Ending Balance | \$ 12,725,786 | \$ 5,158,666 | \$ 2,060,818 | \$ (4,473,103) | \$ (7,092,693) | \$ (3,787,202) |
| | JUL | AUG | SEP | OCT | NOV | DEC |
| REVENUES: | | | | | | |
| Taxes & Penalties | \$ 103,084 | \$ 2,111,704 | \$ 24,056,189 | \$ 17,066,483 | \$ 13,431,055 | \$ 2,969,767 |
| Licenses & Permits | \$ 16,007 | \$ 15,068 | \$ 15,369 | \$ 21,884 | \$ 11,578 | \$ 5,783 |
| State and Federal Revenues | \$ 1,309,718 | \$ 347,875 | \$ 83,284 | \$ 721,784 | \$ 25,874 | \$ 1,159,022 |
| Fees & Services | \$ 1,709,598 | \$ 1,626,076 | \$ 2,904,331 | \$ 409,018 | \$ 1,717,792 | \$ 1,998,804 |
| Fines & Forfeits | \$ 86,898 | \$ 64,115 | \$ 144,709 | \$ 39 | \$ 137,137 | \$ 151,461 |
| Interest Income | \$ 5,922 | \$ 2,238 | \$ 9,404 | \$ 35,305 | \$ 21,377 | \$ 6,422 |
| Other Revenue | \$ 78,543 | \$ 717,669 | \$ 125,508 | \$ 108,803 | \$ 138,922 | \$ 1,376,213 |
| Transfers In | \$ - | \$ 73,855 | \$ 232,526 | \$ - | \$ 286,675 | \$ 285,736 |
| TOTAL | \$ 3,309,769 | \$ 4,958,602 | \$ 27,571,320 | \$ 18,363,316 | \$ 15,770,411 | \$ 7,953,207 |
| EXPENDITURES: | | | | | | |
| Personal Services | \$ 4,870,490 | \$ 4,644,624 | \$ 6,816,484 | \$ 4,778,831 | \$ 4,644,593 | \$ 7,066,529 |
| Supplies | \$ 82,363 | \$ 160,297 | \$ 108,417 | \$ 92,020 | \$ 113,644 | \$ 166,716 |
| Other Services & Charges | \$ 987,520 | \$ 859,095 | \$ 1,616,330 | \$ 928,864 | \$ 532,403 | \$ 3,245,864 |
| Internal Service Charges | \$ 151,577 | \$ 149,603 | \$ 163,432 | \$ 128,264 | \$ 147,085 | \$ 52,733 |
| Capital Outlay | \$ - | \$ - | \$ - | \$ 330 | \$ - | \$ 88,295 |
| Contingencies | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 1,253,696 |
| Appropriations/Transfers Out | \$ 59,922 | \$ 53,210 | \$ 12,569,948 | \$ - | \$ 426,163 | \$ 1,013,757 |
| TOTAL | \$ 6,151,872 | \$ 5,866,829 | \$ 21,274,611 | \$ 5,928,310 | \$ 5,863,887 | \$ 12,887,590 |
| Estimated Ending Balance | \$ (6,629,305) | \$ (7,537,532) | \$ (1,240,823) | \$ 11,194,183 | \$ 21,100,707 | \$ 16,166,324 |

As stated on the previous page, the county is projected to run a negative cash balance unless it transfers cash from the revenue sharing reserve fund into the general fund, as allowed by the state under the property tax timing shift provisions. The county intends to do this until the reserve fund is depleted.

General Fund Positions by Department

* includes active /vacant positions; excludes hold/vacant positions

| Department | 2010 FTE | 2011 FTE | 2012 FTE | 2013 FTE | Notes |
|--------------------------------|---------------|---------------|---------------|---------------|-----------------------------------------------------------------------------|
| Board of Commissioners | 11.00 | 11.00 | 11.00 | 9.00 | Reduced by 2.0 due to apportionment redistricting |
| Trial Court-Civil/Criminal | 26.65 | 26.65 | 26.65 | 26.65 | |
| Trial Court Clerk Services | 19.00 | 19.00 | 19.00 | 19.00 | |
| District Court | 51.00 | 51.00 | 48.00 | 48.00 | Positions placed on hold/vacant status |
| Trial Court- Probate | 12.00 | 12.00 | 11.50 | 11.50 | |
| Trial Court-Juvenile Center | 22.75 | 25.50 | 20.25 | 20.25 | |
| Administration | 3.50 | 4.00 | 3.00 | 3.00 | |
| Finance | 19.75 | 19.40 | 19.90 | 19.90 | |
| Information Technology | 22.90 | 22.90 | 23.40 | 23.40 | |
| Public Defender | 16.00 | 16.00 | 16.00 | 16.00 | |
| Human Resources | 7.65 | 7.60 | 7.60 | 7.60 | |
| Corporation Counsel | 1.00 | 1.00 | 1.00 | 1.00 | |
| Equalization | 13.00 | 13.00 | 13.00 | 13.00 | |
| Clerk/Register of Deeds | 18.00 | 18.00 | 18.64 | 18.64 | |
| Treasurer | 12.50 | 12.50 | 12.50 | 12.50 | |
| Prosecuting Attorney | 42.16 | 42.16 | 42.16 | 42.16 | |
| Water Resources Commissioner | 20.25 | 20.25 | 20.25 | 20.25 | |
| Water Resources - Public Works | 1.25 | 1.25 | 1.25 | 1.25 | |
| Department of Veterans Affairs | 5.00 | 5.00 | 5.00 | 5.00 | |
| MSU Extension | 2.70 | 2.70 | 1.00 | 1.00 | Reduced support to minimum level required by the contract |
| Sheriff | 295.00 | 316.00 | 307.00 | 307.00 | Reduced by 8.0; transferred 2.0 into NGF; increased by 5.0 for PSU contract |
| TOTAL | 623.06 | 646.91 | 628.10 | 626.10 | |

Download Date 7/19/10

The county's position control system of assigning FTE to business units is modified regularly based on BOC adopted resolutions throughout the year and Administration action.

The download date demonstrates the snapshot taken and reflected in the numbers shown.

Non-General Fund Positions by Department

* includes active /vacant positions; excludes hold/vacant positions

| Department | 2010 FTE | 2011 FTE | 2012 FTE | 2013 FTE | Notes |
|----------------------------------------------------|---------------|---------------|---------------|---------------|---------------------------------------------|
| Public Health / Environmental Health | 95.00 | 81.15 | 73.15 | 73.15 | Reduced positions due to program reductions |
| Veteran Relief | - | 1.00 | 1.00 | 1.00 | |
| Community Support & Treatment Support (CSTS) | 301.00 | 275.20 | 270.20 | 270.20 | Reduced positions due to program reductions |
| Washtenaw County Health Organization (WCHO) | 68.14 | 90.39 | 86.00 | 86.00 | Reduced positions due to program reductions |
| Head Start | 35.80 | 35.80 | 35.80 | - | Relinquishing the grant in 2012 |
| Mortgage Foreclosure Prevention | 2.00 | 2.00 | - | - | Grant program ended |
| Economic Development & Energy (ED&E) | 3.00 | 4.00 | - | - | Reorganization with OC&ED and ETCS |
| Economic Dev & Agriculture Millage | 1.30 | 1.30 | 1.13 | 1.13 | |
| Office of Community & Economic Development (OC&ED) | 10.00 | 11.00 | 29.85 | 29.85 | Reorganization with ED&E and ETCS |
| Prosecuting Attorney-CRP | 5.15 | 5.15 | 5.15 | 5.15 | |
| DPW-Solid Waste | 1.75 | 1.75 | 1.75 | 1.75 | |
| Building Inspection | 4.00 | 3.25 | 3.25 | 3.25 | |
| Prosecuting Attorney - Domestic Violence | 1.69 | 1.69 | 1.69 | 1.69 | |
| E-911 Administration | 1.00 | 1.00 | 1.00 | 1.00 | |
| Parks & Recreation | 40.00 | 40.00 | 40.00 | 40.00 | |
| Employment Training & Community Service (ETCS) | 18.85 | 22.85 | - | - | Reorganization with OC&ED and ED&E |
| Trial Court-Friend of the Court (FOC) | 61.00 | 61.00 | 54.00 | 54.00 | Trial Court consolidation |
| Trial Court-Juvenile Center Child Care Fund (CCF) | 16.60 | 16.60 | 16.60 | 16.60 | |
| Children's Services-Detention | 30.60 | 30.60 | 30.60 | 30.60 | |
| Facilities Management O & M | 23.50 | 23.90 | 24.90 | 24.90 | Position reassigned from Technology Plan |
| Facilities Management Fleet | 0.50 | 1.00 | 1.00 | 1.00 | |
| Risk Management | 2.00 | 2.00 | 2.00 | 2.00 | |
| EM-Solution Area Planner Grant | 2.00 | 2.00 | 2.00 | 2.00 | |
| Trial Court-Juvenile Drug Court | 1.00 | 1.00 | 1.00 | 1.00 | |
| Trial Court-Byrne Recovery/Reinvest | 1.00 | 1.00 | 1.00 | 1.00 | |
| Clerk/ROD Automation | 2.00 | 2.00 | 2.00 | 2.00 | |
| Technology Plan | 2.00 | 2.00 | 1.00 | 1.00 | Position reassigned to Facilities |
| PA 105 | 0.50 | 0.50 | 0.50 | 0.50 | |
| Property Foreclosure - PA123 | 3.50 | 3.50 | 3.50 | 3.50 | |
| LAWNET | 3.00 | 3.00 | 3.00 | 3.00 | |
| Secondary Road Patrol | 3.00 | 3.00 | 3.00 | 3.00 | |
| HMIS | 1.00 | 1.00 | - | - | Reorganization with OC&ED, ED&E and ETCS |
| Inmate Enterprise | - | - | 2.00 | 2.00 | Transfer from Sheriff GF |
| Community Corrections | 7.00 | 7.00 | 7.00 | 7.00 | |
| Sheriff Byrne Justice Asst Grant | 0.75 | 0.75 | 0.75 | 0.75 | |
| TOTAL | 749.63 | 739.38 | 705.82 | 670.02 | |

Download Date 7/19/10

The county's position control system of assigning FTE to business units is modified regularly based on BOC adopted resolutions throughout the year and Administration action.

The download date demonstrates the snapshot taken and reflected in the numbers shown.

Overview of Each Fund within the 2012/13 Budget

The following pages contain the county's 2012/13 budget for each funding unit as reflected in the Budget Resolution (page 30) by revenue and expenditure category. Financial information includes the prior completed fiscal year (2010), current year projected revenues and expenditures (2011), and the budgets as adopted by the Board of Commissioners (2012 and 2013). At the bottom of each fund breakdown is the anticipated changes in fund balance. It is important to note that the 2011 data was projected as of July 2011. Final year end fund balance will be determined as part of the annual audit process in 2012.

**2012/13 Non General Funds Summary
Washtenaw County**

| FUND # | AGENCY # | ORGANIZATION NAME | 2010 Actual | 2011 Projected | 2012 Adopted | 2013 Adopted |
|-----------------------------------|----------|------------------------------------------|----------------|-------------------|-----------------|-----------------|
| SPECIAL REVENUE FUNDS | | | | | | |
| 1090 | 310 | AERIAL PHOTO | \$ 183,376 | \$ 39,000 | \$ 39,000 | \$ 39,000 |
| 1210 | 460 | ECONOMIC DEVELOPMENT AND ENERGY* | \$ 458,147 | \$ 298,101 | \$ - | \$ - |
| 1212 | 460 | ECON DEVELOPMENT & AGRICULTURE MILLAGE | \$ 524,543 | \$ 670,595 | \$ 688,913 | \$ 688,913 |
| 1289 | 490 | COUNTY HUMAN SERVICES FUNDING* | \$ 1,247,466 | \$ 1,105,000 | \$ - | \$ - |
| 1293 | 470 | COMMUNITY & ECONOMIC DEVELOPMENT* | \$ 7,387,488 | \$ 7,421,494 | \$ 16,500,572 | \$ 16,500,572 |
| 1490 | 500 | SHERIFF TRAINING FUNDS | \$ 32,820 | \$ 73,000 | \$ 73,000 | \$ 73,000 |
| 1572 | 500 | INMATE ENTERPRISE FUND | \$ 480,041 | \$ 270,972 | \$ 270,972 | \$ 270,972 |
| 1620 | 430 | PROSECUTING ATTORNEY - CR | \$ 465,140 | \$ 455,761 | \$ 496,783 | \$ 508,642 |
| 1670 | 200 | HOUSING FUNDS | \$ 256,029 | \$ 437,833 | \$ - | \$ - |
| 1710 | 580 | SOLID WASTE | \$ 432,744 | \$ 466,145 | \$ 406,539 | \$ 412,178 |
| 1750 | 615 | BUILDING INSPECTION | \$ 513,837 | \$ 553,456 | \$ 591,372 | \$ 638,650 |
| 1760 | 620 | ENVIRONMENTAL HEALTH** | \$ 3,111,890 | \$ 2,133,694 | \$ - | \$ - |
| 1780 | 621 | RESOURCE REMEDIATION | \$ - | \$ 10,000 | \$ 10,000 | \$ 10,000 |
| 1800 | 690 | VETERANS TRUST | \$ 11,648 | \$ 23,264 | \$ 9,500 | \$ 9,500 |
| 1811 | 690 | VETERANS RELIEF | \$ 293,930 | \$ 403,403 | \$ 344,486 | \$ 337,596 |
| 1850 | 440 | STORMWATER GENERAL PERMIT | \$ 106,368 | \$ 115,457 | \$ - | \$ - |
| 1900 | 560 | EMERGENCY MANAGEMENT | \$ 2,430,198 | \$ 2,246,062 | \$ 2,253,190 | \$ 2,255,791 |
| 1990 | 210 | EECS SPECIAL VOTED MILLAGE | \$ 2,722,436 | \$ - | \$ - | \$ - |
| 2060 | 190 | LAW LIBRARY | \$ 11,062 | \$ 20,900 | \$ 20,900 | \$ 20,900 |
| 2080 | 600 | PARKS AND RECREATION | \$ 9,802,267 | \$ 17,735,902 | \$ 16,689,262 | \$ 14,290,533 |
| 2090 | 600 | NATURAL AREAS | \$ 2,508,066 | \$ 4,372,000 | \$ 3,829,607 | \$ 3,844,291 |
| 2150 | 160 | FRIEND OF THE COURT | \$ 5,737,427 | \$ 5,482,418 | \$ 5,249,011 | \$ 5,417,969 |
| 2300 | 675 | ETCS* | \$ 15,308,092 | \$ 11,733,598 | \$ - | \$ - |
| 2510 | 676 | HEAD START | \$ 4,961,400 | \$ 4,724,256 | \$ 4,854,094 | \$ - |
| 2804 | 500 | COMMUNITY CORRECTIONS | \$ 834,733 | \$ 1,047,647 | \$ 1,014,731 | \$ 1,014,731 |
| 2822 | 680 | WASHTENAW AREA TEENS FOR TOMORROW | \$ 8,464 | \$ 40,000 | \$ 20,000 | \$ 10,000 |
| 2830 | 140 | PUBLIC IMPROVEMENT FUND | \$ 143,465 | \$ 140,000 | \$ 140,000 | \$ 140,000 |
| 2850 | 210 | REVENUE SHARING RESERVE FUND | \$ 6,537,969 | \$ 6,675,266 | \$ 6,815,342 | \$ 4,035,473 |
| 2930 | 673 | CSTS | \$ 28,564,138 | \$ 26,196,160 | \$ 26,838,557 | \$ 28,672,428 |
| 2950 | 674 | INDIGENT HEALTH CARE | \$ 600,000 | \$ 600,000 | \$ 600,000 | \$ 600,000 |
| 2960 | 674 | PUBLIC HEALTH** | \$ 8,496,701 | \$ 8,351,950 | \$ 11,150,653 | \$ 11,150,653 |
| 2980 | 679 | DHS | \$ 626,462 | \$ 854,109 | \$ 854,109 | \$ 854,109 |
| 2990 | 180 | CHILD CARE | \$ 9,728,629 | \$ 8,938,084 | \$ 9,418,014 | \$ 9,531,441 |
| DEBT SERVICE FUNDS | | | | | | |
| 3000 | 580 | PUBLIC WORKS - DEBT SERVICE | \$ 4,145,556 | \$ 3,948,666 | \$ 2,901,068 | \$ 2,834,117 |
| 3700 | 320 | BUILDING AUTHORITY - DEBT SERV. | \$ 10,549,021 | \$ 10,678,165 | \$ 10,994,003 | \$ 11,160,709 |
| CAPITAL/CONSTRUCTION FUNDS | | | | | | |
| 4010 | 240 | 1/8TH MILL BUILDING MAINTENANCE & REPAIR | \$ 1,319,020 | \$ 1,650,238 | \$ 1,346,486 | \$ 1,346,486 |
| 4020 | 240 | CAPITAL PROJECTS | \$ 470,714 | \$ 770,000 | \$ 100,000 | \$ 100,000 |
| 4040 | 400 | REGISTER OF DEEDS AUTOMATION FUND | \$ 631,194 | \$ 300,000 | \$ 300,000 | \$ 300,000 |
| 4050 | 220 | CAPITAL EQUIPMENT | \$ 2,109,335 | \$ 2,142,232 | \$ 1,607,977 | \$ 1,733,583 |
| 4060 | 200 | CAPITAL RESERVES | \$ 6,347,522 | \$ 6,307,577 | \$ 6,813,072 | \$ 6,792,547 |
| 4300 | 580 | DPW REVOLVING | \$ - | \$ 47,000 | \$ 47,000 | \$ 47,000 |
| 4500 | 580 | WWRA RECYCLING PROJECT | \$ 504,437 | \$ 357,000 | \$ 357,000 | \$ 357,000 |
| ENTERPRISE FUNDS | | | | | | |
| 5150 | 420 | DELINQUENT TAX FUND | \$ 5,470,757 | \$ 2,957,446 | \$ 2,202,587 | \$ 2,202,587 |
| 5500 | 420 | PA 123 | \$ 359,790 | \$ 199,230 | \$ 270,766 | \$ 279,828 |
| 5600 | 420 | PA 105 | \$ 3,044 | \$ 44,047 | \$ 46,680 | \$ 47,894 |
| | | WCHO Support (Leased Positions) | \$ 5,585,165 | \$ 5,993,327 | \$ 7,404,116 | \$ 7,404,116 |
| | | WHP Support (Leased Positions) | \$ 737,375 | \$ 573,173 | \$ 689,093 | \$ 689,093 |
| INTERNAL SERVICE FUNDS | | | | | | |
| 6310 | 240 | FACILITIES OPERATIONS & MAINTENANCE | \$ 6,590,064 | \$ 6,831,824 | \$ 6,503,591 | \$ 6,555,089 |
| 6320 | 240 | FLEET SERVICES | \$ 2,372,901 | \$ 2,528,047 | \$ 2,617,038 | \$ 2,675,492 |
| 6340 | 240 | WAREHOUSE REVOLVING | \$ 278,030 | \$ 300,000 | \$ 300,000 | \$ 300,000 |
| 6360 | 240 | COPIER FUND | \$ 347,093 | \$ 358,562 | \$ 370,189 | \$ 370,189 |
| 6440 | 200 | RISK MANAGEMENT | \$ 2,638,771 | \$ 2,338,833 | \$ 2,132,218 | \$ 2,134,677 |
| 6600 | 210 | FRINGE BENEFIT REVOLVING | \$ 26,748,224 | \$ 30,380,260 | \$ 33,693,110 | \$ 37,736,281 |
| 6900 | 210 | CENTREX | \$ 751,608 | \$ 700,000 | \$ 700,000 | \$ 700,000 |

* Beginning in 2012, ETCS and Economic Development and Energy will be consolidated into the Office of Community and Economic Development

**2011 Environmental Health projections are for a 9-month period. The department will be included in the Public Health budget beginning in FY 11/12

**Aerial Photo
1090**

| | 2010 Actuals | 2011 Projected | 2012 Adopted | 2013 Adopted |
|-----------------------------------------------|-----------------|-------------------|-----------------|-----------------|
| Revenues | | | | |
| Taxes & Penalties | - | - | - | - |
| Licenses & Permits | - | - | - | - |
| Federal/State/Local | - | - | - | - |
| Fees & Services | 25,917 | 39,000 | 39,000 | 39,000 |
| Fines & Forfeitures | - | - | - | - |
| Interest Revenue | 756 | - | - | - |
| Other Revenue | - | - | - | - |
| Transfers In | - | - | - | - |
| Total | 26,673 | 39,000 | 39,000 | 39,000 |
| Expenditures | | | | |
| Personal Services | - | - | - | - |
| Supplies | 375 | - | - | - |
| Other Services | 183,001 | 39,000 | 39,000 | 39,000 |
| Internal Service Charges | - | - | - | - |
| Capital Outlay | - | - | - | - |
| Reserves | - | - | - | - |
| Transfers Out | - | - | - | - |
| Total | 183,376 | 39,000 | 39,000 | 39,000 |
| Total GF Appropriations | | | | |
| NET Revenues/Expenditures | (156,703) | - | - | - |
| Planned Contribution to (Use of) Fund Balance | | | | |
| Beginning Fund Balance | 280,308 | 123,605 | 123,605 | 123,605 |
| Ending Fund Balance | 123,605 | 123,605 | 123,605 | 123,605 |

**Use of Fund Balance in 2010 was used for a flight to update GIS layers.*

**Economic Development & Energy
1210**

| | 2010 Actuals | 2011 Projected | 2012 Adopted* | 2013 Adopted* |
|-----------------------------------------------|-----------------|-------------------|------------------|------------------|
| <u>Revenues</u> | | | | |
| Taxes & Penalties | - | - | - | - |
| Licenses & Permits | - | - | - | - |
| Federal/State/Local | - | - | - | - |
| Fees & Services | 47,999 | 44,250 | - | - |
| Fines & Forfeitures | - | - | - | - |
| Interest Revenue | - | - | - | - |
| Other Revenue | 26 | - | - | - |
| Transfers In | 419,724 | 253,851 | - | - |
| Total | 467,749 | 298,101 | - | - |
| <u>Expenditures</u> | | | | |
| Personal Services | 224,745 | 129,991 | - | - |
| Supplies | 406 | 500 | - | - |
| Other Services | 7,446 | 8,100 | - | - |
| Internal Service Charges | 225,550 | 159,510 | - | - |
| Capital Outlay | - | - | - | - |
| Reserves | - | - | - | - |
| Transfers Out | - | - | - | - |
| Total | 458,147 | 298,101 | - | - |
| Total GF Appropriations | | | | |
| NET Revenues/Expenditures | 9,602 | - | - | - |
| Planned Contribution to (Use of) Fund Balance | - | - | - | - |
| Beginning Fund Balance | - | 9,602 | 9,602 | 9,602 |
| Ending Fund Balance | 9,602 | 9,602 | 9,602 | 9,602 |

**Included within the Office of Community and Economic Development beginning in 2012, per the reorganization approved by the BOC on 8/3/11*

**Economic Development and Agriculture Millage
1212**

| | 2010 Actuals | 2011 Projected | 2012 Adopted | 2013 Adopted |
|-----------------------------------------------|-------------------------|---------------------------|-------------------------|-------------------------|
| <u>Revenues</u> | | | | |
| Taxes & Penalties | 599,539 | 611,000 | 688,913 | 688,913 |
| Licenses & Permits | - | - | - | - |
| Federal/State/Local | - | - | - | - |
| Fees & Services | - | - | - | - |
| Fines & Forfeitures | - | - | - | - |
| Interest Revenue | - | - | - | - |
| Other Revenue | - | - | - | - |
| Transfers In | - | - | - | - |
| Total | 599,539 | 611,000 | 688,913 | 688,913 |
| <u>Expenditures</u> | | | | |
| Personal Services | 141,744 | 163,064 | 196,413 | 196,413 |
| Supplies | - | - | - | - |
| Other Services | 382,800 | 507,531 | 492,500 | 492,500 |
| Internal Service Charges | - | - | - | - |
| Capital Outlay | - | - | - | - |
| Reserves | - | - | - | - |
| Transfers Out | - | - | - | - |
| Total | 524,543 | 670,595 | 688,913 | 688,913 |
| Total GF Appropriations | | | | |
| NET Revenues/Expenditures | 74,995 | (59,594) | - | - |
| Planned Contribution to (Use of) Fund Balance | - | - | - | - |
| Beginning Fund Balance | - | 74,995 | 15,401 | 15,401 |
| Ending Fund Balance | 74,995 | 15,401 | 15,401 | 15,401 |

**Office of Community & Economic Development
1293**

| | 2010 Actuals | 2011 Projected | 2012 Adopted* | 2013 Adopted* |
|-----------------------------------------------|------------------|-------------------|-------------------|-------------------|
| Revenues | | | | |
| Taxes & Penalties | - | - | 144,000 | 144,000 |
| Licenses & Permits | - | - | - | - |
| Federal/State/Local | 6,652,429 | 6,522,041 | 12,102,116 | 12,102,116 |
| Fees & Services | - | - | 148,000 | 148,000 |
| Fines & Forfeitures | - | - | - | - |
| Interest Revenue | - | - | - | - |
| Other Revenue | 853,325 | 842,232 | 2,426,235 | 2,426,235 |
| Transfers In | 1,178,015 | 1,162,701 | 1,680,221 | 1,680,221 |
| Total | 8,683,770 | 8,526,974 | 16,500,572 | 16,500,572 |
| Expenditures | | | | |
| Personal Services | 966,427 | 995,420 | 2,532,516 | 2,532,516 |
| Supplies | 12,110 | 12,474 | 60,294 | 60,294 |
| Other Services | 7,632,433 | 7,493,729 | 12,373,773 | 12,373,773 |
| Internal Service Charges | (165) | - | 1,151,489 | 1,151,489 |
| Capital Outlay | 24,146 | 24,871 | - | - |
| Reserves | - | - | - | - |
| Transfers Out | - | - | 382,500 | 382,500 |
| Total | 8,634,951 | 8,526,494 | 16,500,572 | 16,500,572 |
| <i>Total GF Appropriations</i> | | | | |
| NET Revenues/Expenditures | 48,819 | 480 | - | - |
| Planned Contribution to (Use of) Fund Balance | - | - | - | - |
| Beginning Fund Balance | 28,501 | 77,320 | 77,800 | 77,800 |
| Ending Fund Balance | 77,320 | 77,800 | 77,800 | 77,800 |

*2012 & 2013 budgets include ETCS and Economic Development & Energy, per the reorganization approved by the BOC on 8/3/11

Sheriff Training Fund
1490

| | 2010 Actuals | 2011 Projected | 2012 Adopted | 2013 Adopted |
|-----------------------------------------------|-----------------|-------------------|-----------------|-----------------|
| <u>Revenues</u> | | | | |
| Taxes & Penalties | - | - | - | - |
| Licenses & Permits | - | - | - | - |
| Federal/State/Local | 27,661 | 25,000 | 25,000 | 25,000 |
| Fees & Services | 75,519 | 48,000 | 48,000 | 48,000 |
| Fines & Forfeitures | - | - | - | - |
| Interest Revenue | 1,374 | - | - | - |
| Other Revenue | - | - | - | - |
| Transfers In | - | - | - | - |
| Total | 104,554 | 73,000 | 73,000 | 73,000 |
| <u>Expenditures</u> | | | | |
| Personal Services | - | 18,000 | 18,000 | 18,000 |
| Supplies | - | - | - | - |
| Other Services | 32,820 | 40,000 | 40,000 | 40,000 |
| Internal Service Charges | - | - | - | - |
| Capital Outlay | - | 15,000 | 15,000 | 15,000 |
| Reserves | - | - | - | - |
| Transfers Out | - | - | - | - |
| Total | 32,820 | 73,000 | 73,000 | 73,000 |
| Total GF Appropriations | | | | |
| NET Revenues/Expenditures | 71,734 | - | - | - |
| Planned Contribution to (Use of) Fund Balance | | | | |
| Beginning Fund Balance | 216,789 | 288,524 | 288,524 | 288,524 |
| Ending Fund Balance | 288,524 | 288,524 | 288,524 | 288,524 |

**Inmate Enterprise Fund
1572**

| | 2010 Actuals | 2011 Projected | 2012 Adopted | 2013 Adopted |
|-----------------------------------------------|-----------------|-------------------|-----------------|-----------------|
| <u>Revenues</u> | | | | |
| Taxes & Penalties | - | - | - | - |
| Licenses & Permits | - | - | - | - |
| Federal/State/Local | 320,611 | 270,972 | 270,972 | 270,972 |
| Fees & Services | - | - | - | - |
| Fines & Forfeitures | - | - | - | - |
| Interest Revenue | 2,048 | - | - | - |
| Other Revenue | - | - | - | - |
| Transfers In | - | - | - | - |
| Total | 322,658 | 270,972 | 270,972 | 270,972 |
| <u>Expenditures</u> | | | | |
| Personal Services | - | - | - | - |
| Supplies | 336,835 | 82,472 | 82,472 | 82,472 |
| Other Services | 143,206 | 183,500 | 183,500 | 183,500 |
| Internal Service Charges | - | - | - | - |
| Capital Outlay | - | 5,000 | 5,000 | 5,000 |
| Reserves | - | - | - | - |
| Transfers Out | - | - | - | - |
| Total | 480,041 | 270,972 | 270,972 | 270,972 |
| Total GF Appropriations | | | | |
| NET Revenues/Expenditures | (157,382) | - | - | - |
| Planned Contribution to (Use of) Fund Balance | | | | |
| Beginning Fund Balance | 372,622 | 215,240 | 215,240 | 215,240 |
| Ending Fund Balance | 215,240 | 215,240 | 215,240 | 215,240 |

**Prosecuting Attorney - CRP
1620**

| | 2010 | 2011 | 2012 | 2013 |
|-----------------------------------------------|----------------|------------------|----------------|----------------|
| | Actuals | Projected | Adopted | Adopted |
| <u>Revenues</u> | | | | |
| Taxes & Penalties | - | - | - | - |
| Licenses & Permits | - | - | - | - |
| Federal/State/Local | 293,315 | 300,803 | 327,877 | 335,704 |
| Fees & Services | - | - | - | - |
| Fines & Forfeitures | - | - | - | - |
| Interest Revenue | - | - | - | - |
| Other Revenue | - | - | - | - |
| Transfers In | 157,242 | 154,959 | 168,906 | 172,938 |
| Total | 450,557 | 455,762 | 496,783 | 508,642 |
| <u>Expenditures</u> | | | | |
| Personal Services | 387,194 | 390,249 | 423,622 | 435,189 |
| Supplies | 14,302 | 15,145 | 7,000 | 7,000 |
| Other Services | 7,034 | 7,127 | 10,510 | 10,510 |
| Internal Service Charges | 56,611 | 43,241 | 55,651 | 55,943 |
| Capital Outlay | - | - | - | - |
| Reserves | - | - | - | - |
| Transfers Out | - | - | - | - |
| Total | 465,140 | 455,761 | 496,783 | 508,642 |
| Total GF Appropriations | | | | |
| NET Revenues/Expenditures | (14,583) | 0 | - | - |
| Planned Contribution to (Use of) Fund Balance | | | | |
| Beginning Fund Balance | 100,001 | 85,418 | 85,418 | 85,418 |
| Ending Fund Balance | 85,418 | 85,418 | 85,418 | 85,418 |

Housing Contingency Fund
1670

| | 2010 Actuals | 2011 Projected | 2012 Adopted | 2013 Adopted |
|-----------------------------------------------|-----------------|-------------------|-----------------|-----------------|
| <u>Revenues</u> | | | | |
| Taxes & Penalties | - | - | - | - |
| Licenses & Permits | - | - | - | - |
| Federal/State/Local | - | - | - | - |
| Fees & Services | - | - | - | - |
| Fines & Forfeitures | - | - | - | - |
| Interest Revenue | 3,744 | 1,000 | - | - |
| Other Revenue | - | 350,000 | - | - |
| Transfers In | 110,000 | 110,000 | - | - |
| Total | 113,744 | 461,000 | - | - |
| <u>Expenditures</u> | | | | |
| Personal Services | - | - | - | - |
| Supplies | - | - | - | - |
| Other Services | 255,700 | 412,834 | - | - |
| Internal Service Charges | - | - | - | - |
| Capital Outlay | - | - | - | - |
| Reserves | - | 25,000 | - | - |
| Transfers Out | 329 | - | - | - |
| Total | 256,029 | 437,834 | - | - |
| Total GF Appropriations | | | | |
| NET Revenues/Expenditures | (142,285) | 23,166 | - | - |
| Planned Contribution to (Use of) Fund Balance | 0 | (350,000) | - | - |
| Beginning Fund Balance | 571,913 | 429,628 | 102,794 | 102,794 |
| Ending Fund Balance | 429,628 | 102,794 | 102,794 | 102,794 |

**Solid Waste
1710**

| | 2010 Actuals | 2011 Projected | 2012 Adopted | 2013 Adopted |
|-----------------------------------------------|-----------------|-------------------|-----------------|-----------------|
| <u>Revenues</u> | | | | |
| Taxes & Penalties | - | - | - | - |
| Licenses & Permits | - | - | - | - |
| Federal/State/Local | 22,380 | 21,000 | 20,000 | 20,000 |
| Fees & Services | - | - | - | - |
| Fines & Forfeitures | - | - | - | - |
| Interest Revenue | 286 | 750 | 500 | 500 |
| Other Revenue | 591,017 | 590,000 | 386,039 | 391,678 |
| Transfers In | - | - | - | - |
| Total | 613,683 | 611,750 | 406,539 | 412,178 |
| <u>Expenditures</u> | | | | |
| Personal Services | 218,643 | 225,742 | 214,386 | 220,025 |
| Supplies | 4,633 | 4,772 | 6,800 | 6,800 |
| Other Services | 153,276 | 187,415 | 145,380 | 145,380 |
| Internal Service Charges | 56,191 | 48,216 | 39,973 | 39,973 |
| Capital Outlay | - | - | - | - |
| Reserves | - | - | - | - |
| Transfers Out | - | - | - | - |
| Total | 432,744 | 466,145 | 406,539 | 412,178 |
| Total GF Appropriations | | | | |
| NET Revenues/Expenditures | 180,939 | 145,605 | - | - |
| Planned Contribution to (Use of) Fund Balance | - | - | - | - |
| Beginning Fund Balance | 54,769 | 235,708 | 381,313 | 381,313 |
| Ending Fund Balance | 235,708 | 381,313 | 381,313 | 381,313 |

**Building Inspection
1750**

| | 2010 Actuals | 2011 Projected | 2012 Adopted | 2013 Adopted |
|-----------------------------------------------|-----------------|-------------------|-----------------|-----------------|
| <u>Revenues</u> | | | | |
| Taxes & Penalties | - | - | - | - |
| Licenses & Permits | 563,108 | 610,928 | 591,022 | 638,300 |
| Federal/State/Local | - | - | - | - |
| Fees & Services | 376 | 398 | 350 | 350 |
| Fines & Forfeitures | - | - | - | - |
| Interest Revenue | 141 | 26 | - | - |
| Other Revenue | (110) | 10 | - | - |
| Transfers In | - | - | - | - |
| Total | 563,515 | 611,362 | 591,372 | 638,650 |
| <u>Expenditures</u> | | | | |
| Personal Services | 372,106 | 421,583 | 439,676 | 483,966 |
| Supplies | 4,285 | 7,353 | 8,500 | 8,500 |
| Other Services | 9,371 | 8,560 | 14,000 | 14,000 |
| Internal Service Charges | 128,076 | 115,960 | 129,196 | 132,184 |
| Capital Outlay | - | - | - | - |
| Reserves | - | - | - | - |
| Transfers Out | - | - | - | - |
| Total | 513,837 | 553,456 | 591,372 | 638,650 |
| Total GF Appropriations | | | | |
| NET Revenues/Expenditures | 49,678 | 57,906 | - | - |
| Planned Contribution to (Use of) Fund Balance | - | - | - | - |
| Beginning Fund Balance | 61 | 49,739 | 107,645 | 107,645 |
| Ending Fund Balance | 49,739 | 107,645 | 107,645 | 107,645 |

Environmental Health
1760

| | 2010 Actuals | 2011 Projected* | 2012 Adopted** | 2013 Adopted** |
|-----------------------------------------------|------------------|--------------------|-------------------|-------------------|
| <u>Revenues</u> | | | | |
| Taxes & Penalties | - | - | - | - |
| Licenses & Permits | 1,391,920 | 1,274,783 | - | - |
| Federal/State/Local | 1,296,216 | 886,663 | - | - |
| Fees & Services | 705 | 47 | - | - |
| Fines & Forfeitures | 5,669 | 4,345 | - | - |
| Interest Revenue | - | - | - | - |
| Other Revenue | 6,206 | 8,471 | - | - |
| Transfers In | 605,947 | 369,710 | - | - |
| Total | 3,306,662 | 2,544,018 | - | - |
| <u>Expenditures</u> | | | | |
| Personal Services | 2,576,315 | 1,754,359 | - | - |
| Supplies | 25,036 | 13,794 | - | - |
| Other Services | 138,766 | 88,396 | - | - |
| Internal Service Charges | 371,773 | 277,145 | - | - |
| Capital Outlay | - | - | - | - |
| Reserves | - | - | - | - |
| Transfers Out | - | - | - | - |
| Total | 3,111,890 | 2,133,694 | - | - |
| <i>Total GF Appropriations</i> | | | | |
| NET Revenues/Expenditures | 194,772 | 410,325 | - | - |
| Planned Contribution to (Use of) Fund Balance | - | - | - | - |
| Beginning Fund Balance | 261,583 | 456,355 | 866,680 | 866,680 |
| Ending Fund Balance | 456,355 | 866,680 | 866,680 | 866,680 |

*2011 projections are based on a 9-month budget

**Environmental Health is included within the Public Health budget beginning in FY 11/12

**Resource Remediation
1780**

| | 2010 Actuals | 2011 Projected | 2012 Adopted | 2013 Adopted |
|-----------------------------------------------|-----------------|-------------------|-----------------|-----------------|
| <u>Revenues</u> | | | | |
| Taxes & Penalties | - | - | - | - |
| Licenses & Permits | - | - | - | - |
| Federal/State/Local | - | - | - | - |
| Fees & Services | - | 10,000 | 10,000 | 10,000 |
| Fines & Forfeitures | - | - | - | - |
| Interest Revenue | 141 | - | - | - |
| Other Revenue | - | - | - | - |
| Transfers In | - | - | - | - |
| Total | 141 | 10,000 | 10,000 | 10,000 |
| <u>Expenditures</u> | | | | |
| Personal Services | - | - | - | - |
| Supplies | - | - | - | - |
| Other Services | - | 10,000 | 10,000 | 10,000 |
| Internal Service Charges | - | - | - | - |
| Capital Outlay | - | - | - | - |
| Reserves | - | - | - | - |
| Transfers Out | - | - | - | - |
| Total | - | 10,000 | 10,000 | 10,000 |
| Total GF Appropriations | | | | |
| NET Revenues/Expenditures | 141 | - | - | - |
| Planned Contribution to (Use of) Fund Balance | - | - | - | - |
| Beginning Fund Balance | 103,334 | 103,475 | 103,475 | 103,475 |
| Ending Fund Balance | 103,475 | 103,475 | 103,475 | 103,475 |

**Veterans Trust Fund
1800**

| | 2010 Actuals | 2011 Projected | 2012 Adopted | 2013 Adopted |
|-----------------------------------------------|-----------------|-------------------|-----------------|-----------------|
| <u>Revenues</u> | | | | |
| Taxes & Penalties | - | - | - | - |
| Licenses & Permits | - | - | - | - |
| Federal/State/Local | 3,880 | 23,264 | 9,500 | 9,500 |
| Fees & Services | - | - | - | - |
| Fines & Forfeitures | - | - | - | - |
| Interest Revenue | - | - | - | - |
| Other Revenue | - | - | - | - |
| Transfers In | 3,000 | - | - | - |
| Total | 6,880 | 23,264 | 9,500 | 9,500 |
| <u>Expenditures</u> | | | | |
| Personal Services | 3,698 | - | 3,000 | 3,000 |
| Supplies | 448 | - | - | - |
| Other Services | 4,502 | 23,264 | 3,500 | 3,500 |
| Internal Service Charges | - | - | - | - |
| Capital Outlay | - | - | - | - |
| Reserves | - | - | - | - |
| Transfers Out | 3,000 | - | 3,000 | 3,000 |
| Total | 11,648 | 23,264 | 9,500 | 9,500 |
| Total GF Appropriations | | | | |
| NET Revenues/Expenditures | (4,768) | - | - | - |
| Planned Contribution to (Use of) Fund Balance | | | | |
| Beginning Fund Balance | 11,958 | 7,190 | 7,190 | 7,190 |
| Ending Fund Balance | 7,190 | 7,190 | 7,190 | 7,190 |

**Veteran Relief
1811**

| | 2010 Actuals | 2011 Projected | 2012 Adopted | 2013 Adopted |
|-----------------------------------------------|-------------------------|---------------------------|-------------------------|-------------------------|
| <u>Revenues</u> | | | | |
| Taxes & Penalties | 373,041 | 355,387 | 344,486 | 337,596 |
| Licenses & Permits | - | - | - | - |
| Federal/State/Local | - | - | - | - |
| Fees & Services | - | - | - | - |
| Fines & Forfeitures | - | - | - | - |
| Interest Revenue | 1,419 | - | - | - |
| Other Revenue | - | - | - | - |
| Transfers In | - | - | - | - |
| Total | 374,461 | 355,387 | 344,486 | 337,596 |
| <u>Expenditures</u> | | | | |
| Personal Services | 155,327 | 218,982 | 229,348 | 231,748 |
| Supplies | - | - | - | - |
| Other Services | 138,603 | 184,421 | 115,138 | 105,848 |
| Internal Service Charges | - | - | - | - |
| Capital Outlay | - | - | - | - |
| Reserves | - | - | - | - |
| Transfers Out | - | - | - | - |
| Total | 293,930 | 403,403 | 344,486 | 337,596 |
| Total GF Appropriations | | | | |
| NET Revenues/Expenditures | 80,530 | (48,017) | - | - |
| Planned Contribution to (Use of) Fund Balance | | | | |
| Beginning Fund Balance | 102,183 | 182,713 | 134,696 | 134,696 |
| Ending Fund Balance | 182,713 | 134,696 | 134,696 | 134,696 |

**Stormwater General Permit
1850**

| | 2010 Actuals | 2011 Projected | 2012 Adopted | 2013 Adopted |
|-----------------------------------------------|-----------------|-------------------|-----------------|-----------------|
| <u>Revenues</u> | | | | |
| Taxes & Penalties | - | - | - | - |
| Licenses & Permits | - | - | - | - |
| Federal/State/Local | 3,726 | - | - | - |
| Fees & Services | - | - | - | - |
| Fines & Forfeitures | - | - | - | - |
| Interest Revenue | - | - | - | - |
| Other Revenue | - | - | - | - |
| Transfers In | 111,286 | 115,457 | - | - |
| Total | 115,012 | 115,457 | - | - |
| <u>Expenditures</u> | | | | |
| Personal Services | 14,174 | 29,120 | - | - |
| Supplies | 13,372 | 24,440 | - | - |
| Other Services | 61,823 | 44,897 | - | - |
| Internal Service Charges | - | - | - | - |
| Capital Outlay | - | - | - | - |
| Reserves | - | - | - | - |
| Transfers Out | 17,000 | 17,000 | - | - |
| Total | 106,368 | 115,457 | - | - |
| Total GF Appropriations | | | | |
| NET Revenues/Expenditures | 8,643 | - | - | - |
| Planned Contribution to (Use of) Fund Balance | | | | |
| Beginning Fund Balance | 68,990 | 77,633 | 77,633 | 77,633 |
| Ending Fund Balance | 77,633 | 77,633 | 77,633 | 77,633 |

**Expenditures are being moved into GF beginning in 2012.*

Emergency Management 1900

| | 2010 Actuals | 2011 Projected | 2012 Adopted | 2013 Adopted |
|-----------------------------------------------|------------------|-------------------|------------------|------------------|
| <u>Revenues</u> | | | | |
| Taxes & Penalties | - | - | - | - |
| Licenses & Permits | - | - | - | - |
| Federal/State/Local | - | - | - | - |
| Fees & Services | 2,337,845 | 2,100,000 | 2,100,000 | 2,100,000 |
| Fines & Forfeitures | - | - | - | - |
| Interest Revenue | - | - | - | - |
| Other Revenue | 39,060 | 36,000 | 36,000 | 36,000 |
| Transfers In | 121,144 | 117,756 | 117,190 | 119,791 |
| Total | 2,498,048 | 2,253,756 | 2,253,190 | 2,255,791 |
| <u>Expenditures</u> | | | | |
| Personal Services | 104,302 | 104,916 | 112,044 | 114,645 |
| Supplies | 21,579 | 11,021 | 11,021 | 11,021 |
| Other Services | 1,107,376 | 1,035,717 | 1,035,358 | 1,034,573 |
| Internal Service Charges | 903,219 | 794,408 | 794,767 | 795,552 |
| Capital Outlay | | | | |
| Reserves | - | 71,250 | 71,250 | 71,250 |
| Transfers Out | 293,722 | 228,750 | 228,750 | 228,750 |
| Total | 2,430,198 | 2,246,062 | 2,253,190 | 2,255,791 |
| Total GF Appropriations | | | | |
| NET Revenues/Expenditures | 67,850 | 7,693 | - | - |
| Planned Contribution to (Use of) Fund Balance | | | | |
| Beginning Fund Balance | 319,257 | 387,107 | 394,800 | 394,800 |
| Ending Fund Balance | 387,107 | 394,800 | 394,800 | 394,800 |

**Law Library
2060**

| | 2010 Actuals | 2011 Projected | 2012 Adopted | 2013 Adopted |
|-----------------------------------------------|-----------------|-------------------|-----------------|-----------------|
| <u>Revenues</u> | | | | |
| Taxes & Penalties | - | - | - | - |
| Licenses & Permits | - | - | - | - |
| Federal/State/Local | - | - | - | - |
| Fees & Services | - | - | - | - |
| Fines & Forfeitures | 8,500 | 8,500 | 8,500 | 8,500 |
| Interest Revenue | - | - | - | - |
| Other Revenue | - | - | - | - |
| Transfers In | 12,400 | 12,400 | 12,400 | 12,400 |
| Total | 20,900 | 20,900 | 20,900 | 20,900 |
| <u>Expenditures</u> | | | | |
| Personal Services | - | - | - | - |
| Supplies | - | - | - | - |
| Other Services | 11,062 | 20,900 | 20,900 | 20,900 |
| Internal Service Charges | - | - | - | - |
| Capital Outlay | - | - | - | - |
| Reserves | - | - | - | - |
| Transfers Out | - | - | - | - |
| Total | 11,062 | 20,900 | 20,900 | 20,900 |
| Total GF Appropriations | | | | |
| NET Revenues/Expenditures | 9,838 | - | - | - |
| Planned Contribution to (Use of) Fund Balance | | | | |
| Beginning Fund Balance | 10,809 | 20,647 | 20,647 | 20,647 |
| Ending Fund Balance | 20,647 | 20,647 | 20,647 | 20,647 |

**Parks & Recreation
2080**

| | 2010 Actuals | 2011 Projected | 2012 Adopted | 2013 Adopted |
|-----------------------------------------------|-------------------------|---------------------------|-------------------------|-------------------------|
| Revenues | | | | |
| Taxes & Penalties | 7,081,086 | 6,619,180 | 6,309,000 | 6,309,000 |
| Licenses & Permits | - | - | - | - |
| Federal/State/Local | - | - | - | - |
| Fees & Services | 3,230,661 | 2,644,000 | 3,310,000 | 3,310,000 |
| Fines & Forfeitures | - | - | - | - |
| Interest Revenue | 117,976 | 120,000 | 140,000 | 140,000 |
| Other Revenue | 147,991 | 4,665,582 | 6,930,262 | 4,531,533 |
| Transfers In | - | - | - | - |
| Total | 10,577,715 | 14,048,762 | 16,689,262 | 14,290,533 |
| Expenditures | | | | |
| Personal Services | 3,933,058 | 4,350,310 | 4,315,089 | 4,451,582 |
| Supplies | 341,971 | 419,800 | 459,350 | 455,900 |
| Other Services | 1,157,278 | 1,311,090 | 1,721,375 | 1,705,052 |
| Internal Service Charges | 508,250 | 498,402 | 412,798 | 412,798 |
| Capital Outlay | 3,681,716 | 10,656,300 | 9,430,650 | 6,915,201 |
| Reserves | - | - | - | - |
| Transfers Out | 179,995 | 500,000 | 350,000 | 350,000 |
| Total | 9,802,267 | 17,735,902 | 16,689,262 | 14,290,533 |
| Total GF Appropriations | | | | |
| NET Revenues/Expenditures | 775,447 | (3,687,140) | - | - |
| Planned Contribution to (Use of) Fund Balance | | | (6,920,262) | (4,521,533) |
| Beginning Fund Balance | 20,865,225 | 21,640,672 | 17,953,532 | 11,033,270 |
| Ending Fund Balance | 21,640,672 | 17,953,532 | 11,033,270 | 6,511,737 |

**Planned Use of Fund Balance is budgeted under Other Revenue*

Natural Areas Preservation Millage 2090

| | 2010 Actuals | 2011 Projected | 2012 Adopted | 2013 Adopted |
|-----------------------------------------------|------------------|-------------------|------------------|------------------|
| Revenues | | | | |
| Taxes & Penalties | 3,747,271 | 2,665,100 | 2,583,955 | 2,583,955 |
| Licenses & Permits | - | - | - | - |
| Federal/State/Local | - | - | - | - |
| Fees & Services | - | - | - | - |
| Fines & Forfeitures | - | - | - | - |
| Interest Revenue | 40,032 | 100,000 | 50,000 | 50,000 |
| Other Revenue | 94,208 | 965,360 | 453,051 | 467,736 |
| Transfers In | - | 531,000 | 742,600 | 742,600 |
| Total | 3,881,510 | 4,261,460 | 3,829,607 | 3,844,291 |
| Expenditures | | | | |
| Personal Services | 226,399 | 225,500 | 252,807 | 262,490 |
| Supplies | 3,892 | 16,500 | 18,000 | 18,000 |
| Other Services | 284,066 | 391,000 | 350,000 | 350,000 |
| Internal Service Charges | 7,846 | 9,000 | 8,800 | 8,800 |
| Capital Outlay | 1,978,530 | 3,730,000 | 3,200,000 | 3,205,001 |
| Reserves | - | - | - | - |
| Transfers Out | 7,333 | - | - | - |
| Total | 2,508,066 | 4,372,000 | 3,829,607 | 3,844,291 |
| Total GF Appropriations | | | | |
| NET Revenues/Expenditures | 1,373,444 | (110,540) | - | - |
| Planned Contribution to (Use of) Fund Balance | | | (554,725) | (569,408) |
| Beginning Fund Balance | 6,169,284 | 7,542,728 | 7,432,188 | 6,877,463 |
| Ending Fund Balance | 7,542,728 | 7,432,188 | 6,877,463 | 6,308,055 |

**Planned Use of Fund Balance is budgeted under Other Revenue*

**Friend of the Court
2150**

| | 2010 Actuals | 2011 Projected | 2012 Adopted | 2013 Adopted |
|-----------------------------------------------|------------------|-------------------|------------------|------------------|
| <u>Revenues</u> | | | | |
| Taxes & Penalties | - | - | - | - |
| Licenses & Permits | - | - | - | - |
| Federal/State/Local | 3,803,789 | 3,572,753 | 3,420,217 | 3,531,729 |
| Fees & Services | 220,685 | 230,821 | 230,682 | 230,682 |
| Fines & Forfeitures | 2,064 | 2,154 | - | - |
| Interest Revenue | | | | |
| Other Revenue | 1,211 | - | - | - |
| Transfers In | 1,275,429 | 1,676,691 | 1,598,112 | 1,655,558 |
| Total | 5,303,178 | 5,482,418 | 5,249,011 | 5,417,969 |
| <u>Expenditures</u> | | | | |
| Personal Services | 4,803,329 | 4,610,855 | 4,571,193 | 4,740,151 |
| Supplies | 66,963 | 66,231 | 80,204 | 80,204 |
| Other Services | 50,692 | 50,379 | 58,877 | 58,877 |
| Internal Service Charges | 816,443 | 754,953 | 538,737 | 538,737 |
| Capital Outlay | - | - | - | - |
| Reserves | - | - | - | - |
| Transfers Out | - | - | - | - |
| Total | 5,737,427 | 5,482,418 | 5,249,011 | 5,417,969 |
| Total GF Appropriations | | | | |
| NET Revenues/Expenditures | (434,249) | - | - | - |
| Planned Contribution to (Use of) Fund Balance | | | | |
| Beginning Fund Balance | 434,249 | (0) | (0) | (0) |
| Ending Fund Balance | (0) | (0) | (0) | (0) |

**ETCS
2300**

| | 2010 Actuals | 2011 Projected | 2012 Adopted* | 2013 Adopted* |
|-----------------------------------------------|-------------------------|---------------------------|--------------------------|--------------------------|
| Revenues | | | | |
| Taxes & Penalties | - | - | - | - |
| Licenses & Permits | - | - | - | - |
| Federal/State/Local | 14,780,160 | 11,118,547 | - | - |
| Fees & Services | - | - | - | - |
| Fines & Forfeitures | - | - | - | - |
| Interest Revenue | - | - | - | - |
| Other Revenue | 346,644 | 340,000 | - | - |
| Transfers In | 181,288 | 275,051 | - | - |
| Total | 15,308,092 | 11,733,598 | - | - |
| Expenditures | | | | |
| Personal Services | 1,838,752 | 1,503,598 | - | - |
| Supplies | 529,524 | 530,000 | - | - |
| Other Services | 12,923,312 | 9,700,000 | - | - |
| Internal Service Charges | - | - | - | - |
| Capital Outlay | 16,504 | - | - | - |
| Reserves | - | - | - | - |
| Transfers Out | - | - | - | - |
| Total | 15,308,092 | 11,733,598 | - | - |
| Total GF Appropriations | | | | |
| NET Revenues/Expenditures | - | - | - | - |
| Planned Contribution to (Use of) Fund Balance | - | - | - | - |
| Beginning Fund Balance | 453,179 | 453,179 | 453,179 | 453,179 |
| Ending Fund Balance | 453,179 | 453,179 | 453,179 | 453,179 |

**Included within the Office of Community and Economic Development beginning in 2012, per the reorganization approved by the BOC on 8/3/11*

**Head Start
2510**

| | 2010 Actuals | 2011 Projected | 2012 Adopted | 2013 Adopted* |
|-----------------------------------------------|-------------------------|---------------------------|-------------------------|--------------------------|
| Revenues | | | | |
| Taxes & Penalties | - | - | - | - |
| Licenses & Permits | - | - | - | - |
| Federal/State/Local | 3,679,911 | 3,804,466 | 3,804,466 | - |
| Fees & Services | - | - | - | - |
| Fines & Forfeitures | - | - | - | - |
| Interest Revenue | - | - | - | - |
| Other Revenue | 413,924 | 391,742 | 391,742 | - |
| Transfers In | 867,565 | 528,048 | 657,886 | - |
| Total | 4,961,400 | 4,724,256 | 4,854,094 | - |
| Expenditures | | | | |
| Personal Services | 2,205,999 | 2,110,964 | 2,193,942 | - |
| Supplies | 129,055 | 129,805 | 129,000 | - |
| Other Services | 2,315,239 | 2,245,374 | 2,245,374 | - |
| Internal Service Charges | 168,024 | 168,024 | 168,024 | - |
| Capital Outlay | 3,000 | 3,000 | 3,000 | - |
| Reserves | - | - | - | - |
| Transfers Out | 140,083 | 67,089 | 114,754 | - |
| Total | 4,961,400 | 4,724,256 | 4,854,094 | - |
| Total GF Appropriations | | | | |
| NET Revenues/Expenditures | - | - | - | - |
| Planned Contribution to (Use of) Fund Balance | - | - | (129,838) | - |
| Beginning Fund Balance | 155,766 | 155,766 | 155,766 | 25,928 |
| Ending Fund Balance | 155,766 | 155,766 | 25,928 | 25,928 |

*The county plans to relenquish the Head Start grant after the 11/12 program year.

**Community Corrections
2804**

| | 2010 | 2011 | 2012 | 2013 |
|-----------------------------------------------|----------------|------------------|------------------|------------------|
| | Actuals | Projected | Adopted | Adopted |
| <u>Revenues</u> | | | | |
| Taxes & Penalties | - | - | - | - |
| Licenses & Permits | - | - | - | - |
| Federal/State/Local | 389,806 | 458,274 | 426,473 | 426,473 |
| Fees & Services | 247,110 | 290,589 | 290,589 | 290,589 |
| Fines & Forfeitures | - | - | - | - |
| Interest Revenue | - | - | - | - |
| Other Revenue | 26,861 | 82,801 | 56,686 | 56,686 |
| Transfers In | 200,715 | 215,983 | 240,983 | 240,983 |
| Total | 864,492 | 1,047,647 | 1,014,731 | 1,014,731 |
| <u>Expenditures</u> | | | | |
| Personal Services | 509,582 | 568,497 | 585,298 | 585,298 |
| Supplies | 18,160 | 122,900 | 122,261 | 122,261 |
| Other Services | 306,991 | 356,250 | 307,172 | 307,172 |
| Internal Service Charges | - | - | - | - |
| Capital Outlay | - | - | - | - |
| Reserves | - | - | - | - |
| Transfers Out | - | - | - | - |
| Total | 834,733 | 1,047,647 | 1,014,731 | 1,014,731 |
| Total GF Appropriations | | | | |
| NET Revenues/Expenditures | 29,759 | - | - | - |
| Planned Contribution to (Use of) Fund Balance | | (77,500) | (76,386) | (76,386) |
| Beginning Fund Balance | 153,893 | 183,652 | 106,152 | 29,766 |
| Ending Fund Balance | 183,652 | 106,152 | 29,766 | (46,620) |

**Washtenaw Area Teens for Tomorrow (WATT)
2822**

| | 2010 Actuals | 2011 Projected | 2012 Adopted | 2013 Adopted |
|-----------------------------------------------|-----------------|-------------------|-----------------|-----------------|
| <u>Revenues</u> | | | | |
| Taxes & Penalties | - | - | - | - |
| Licenses & Permits | - | - | - | - |
| Federal/State/Local | - | - | - | - |
| Fees & Services | - | - | - | - |
| Fines & Forfeitures | - | - | - | - |
| Interest Revenue | - | - | - | - |
| Other Revenue | 8,800 | 20,000 | 20,000 | 10,000 |
| Transfers In | - | 20,000 | - | - |
| Total | 8,800 | 40,000 | 20,000 | 10,000 |
| <u>Expenditures</u> | | | | |
| Personal Services | - | 9,300 | 2,000 | 1,000 |
| Supplies | 5,046 | 8,900 | 5,000 | 2,500 |
| Other Services | 3,418 | 21,800 | 13,000 | 6,500 |
| Internal Service Charges | - | - | - | - |
| Capital Outlay | - | - | - | - |
| Reserves | - | - | - | - |
| Transfers Out | - | - | - | - |
| Total | 8,464 | 40,000 | 20,000 | 10,000 |
| Total GF Appropriations | | | | |
| NET Revenues/Expenditures | 337 | - | - | - |
| Planned Contribution to (Use of) Fund Balance | - | (20,000) | (20,000) | (10,000) |
| Beginning Fund Balance | 50,702 | 51,039 | 31,039 | 11,039 |
| Ending Fund Balance | 51,039 | 31,039 | 11,039 | 1,039 |

**Public Improvement Fund
2830**

| | 2010 Actuals | 2011 Projected | 2012 Adopted | 2013 Adopted |
|-----------------------------------------------|-----------------|-------------------|-----------------|-----------------|
| <u>Revenues</u> | | | | |
| Taxes & Penalties | - | - | - | - |
| Licenses & Permits | - | - | - | - |
| Federal/State/Local | - | - | - | - |
| Fees & Services | 139,910 | 140,000 | 140,000 | 140,000 |
| Fines & Forfeitures | - | - | - | - |
| Interest Revenue | 352 | - | - | - |
| Other Revenue | - | - | - | - |
| Transfers In | 3,241 | - | - | - |
| Total | 143,503 | 140,000 | 140,000 | 140,000 |
| <u>Expenditures</u> | | | | |
| Personal Services | - | - | - | - |
| Supplies | - | - | - | - |
| Other Services | - | - | - | - |
| Internal Service Charges | - | - | - | - |
| Capital Outlay | - | - | - | - |
| Reserves | - | - | - | - |
| Transfers Out | 143,465 | 140,000 | 140,000 | 140,000 |
| Total | 143,465 | 140,000 | 140,000 | 140,000 |
| Total GF Appropriations | | | | |
| NET Revenues/Expenditures | 38 | - | - | - |
| Planned Contribution to (Use of) Fund Balance | | | | |
| Beginning Fund Balance | 61 | 99 | 99 | 99 |
| Ending Fund Balance | 99 | 99 | 99 | 99 |

**Revenue Sharing Reserve Fund
2850**

| | 2010 | 2011 | 2012 | 2013 |
|-----------------------------------------------|------------------|------------------|------------------|------------------|
| | Actuals | Projected | Adopted | Adopted |
| <u>Revenues</u> | | | | |
| Taxes & Penalties | - | - | - | - |
| Licenses & Permits | - | - | - | - |
| Federal/State/Local | - | - | - | - |
| Fees & Services | - | - | - | - |
| Fines & Forfeitures | - | - | - | - |
| Interest Revenue | - | 26,152 | - | - |
| Other Revenue | - | - | 6,815,342 | 4,035,473 |
| Transfers In | - | - | - | - |
| Total | - | 26,152 | 6,815,342 | 4,035,473 |
| <u>Expenditures</u> | | | | |
| Personal Services | - | - | - | - |
| Supplies | - | - | - | - |
| Other Services | - | - | - | - |
| Internal Service Charges | - | - | - | - |
| Capital Outlay | - | - | - | - |
| Reserves | - | - | - | - |
| Transfers Out | 6,537,969 | 6,675,266 | 6,815,342 | 4,035,473 |
| Total | 6,537,969 | 6,675,266 | 6,815,342 | 4,035,473 |
| Total GF Appropriations | | | | |
| NET Revenues/Expenditures | (6,537,969) | (6,649,114) | - | - |
| Planned Contribution to (Use of) Fund Balance | | | (6,815,342) | (4,035,473) |
| Beginning Fund Balance | 24,037,898 | 17,499,929 | 10,850,815 | 4,035,473 |
| Ending Fund Balance | 17,499,929 | 10,850,815 | 4,035,473 | - |

**Planned Use of Fund Balance is budgeted in Other Revenue*

**CSTS
2930**

| | 2010 | 2011 | 2012 | 2013 |
|-----------------------------------------------|-------------------|-------------------|-------------------|-------------------|
| | Actuals | Projected | Adopted | Adopted |
| <u>Revenues</u> | | | | |
| Taxes & Penalties | - | - | - | - |
| Licenses & Permits | - | - | - | - |
| Federal/State/Local | 951,248 | 1,164,643 | 73,747 | 73,747 |
| Fees & Services | 26,622,996 | 24,112,476 | 26,104,110 | 27,937,981 |
| Fines & Forfeitures | - | - | - | - |
| Interest Revenue | - | - | - | - |
| Other Revenue | 532,467 | 514,938 | 495,510 | 495,510 |
| Transfers In | 457,427 | 404,103 | 165,190 | 165,190 |
| Total | 28,564,138 | 26,196,160 | 26,838,557 | 28,672,428 |
| <u>Expenditures</u> | | | | |
| Personal Services | 23,103,137 | 21,525,145 | 21,932,127 | 23,770,686 |
| Supplies | 374,424 | 181,650 | 287,200 | 287,200 |
| Other Services | 1,880,790 | 1,533,867 | 1,597,089 | 1,597,089 |
| Internal Service Charges | 3,187,398 | 2,951,178 | 3,022,141 | 3,017,453 |
| Capital Outlay | 18,389 | 4,320 | - | - |
| Reserves | - | - | - | - |
| Transfers Out | - | - | - | - |
| Total | 28,564,138 | 26,196,160 | 26,838,557 | 28,672,428 |
| Total GF Appropriations | | | | |
| NET Revenues/Expenditures | - | - | - | - |
| Planned Contribution to (Use of) Fund Balance | - | - | - | - |
| Beginning Fund Balance | 346,465 | 346,465 | 346,465 | 346,465 |
| Ending Fund Balance | 346,465 | 346,465 | 346,465 | 346,465 |

**Indigent Health Care
2950**

| | 2010 Actuals | 2011 Projected | 2012 Adopted | 2013 Adopted |
|-----------------------------------------------|-----------------|-------------------|-----------------|-----------------|
| <u>Revenues</u> | | | | |
| Taxes & Penalties | - | - | - | - |
| Licenses & Permits | - | - | - | - |
| Federal/State/Local | - | - | - | - |
| Fees & Services | - | - | - | - |
| Fines & Forfeitures | - | - | - | - |
| Interest Revenue | - | - | - | - |
| Other Revenue | - | - | - | - |
| Transfers In | 600,000 | 600,000 | 600,000 | 600,000 |
| Total | 600,000 | 600,000 | 600,000 | 600,000 |
| <u>Expenditures</u> | | | | |
| Personal Services | - | - | - | - |
| Supplies | - | - | - | - |
| Other Services | 600,000 | 600,000 | 600,000 | 600,000 |
| Internal Service Charges | - | - | - | - |
| Capital Outlay | - | - | - | - |
| Reserves | - | - | - | - |
| Transfers Out | - | - | - | - |
| Total | 600,000 | 600,000 | 600,000 | 600,000 |
| Total GF Appropriations | | | | |
| NET Revenues/Expenditures | - | - | - | - |
| Planned Contribution to (Use of) Fund Balance | - | - | - | - |
| Beginning Fund Balance | - | - | - | - |
| Ending Fund Balance | - | - | - | - |

**Public Health
2960**

| | 2010 Actuals | 2011 Projected | 2012 Adopted* | 2013 Adopted* |
|-----------------------------------------------|------------------|-------------------|-------------------|-------------------|
| Revenues | | | | |
| Taxes & Penalties | - | - | - | - |
| Licenses & Permits | - | - | 1,513,208 | 1,513,208 |
| Federal/State/Local | 4,805,572 | 4,595,776 | 5,339,304 | 5,339,304 |
| Fees & Services | 1,341,397 | 1,215,233 | 1,329,542 | 1,329,542 |
| Fines & Forfeitures | - | - | - | - |
| Interest Revenue | - | - | - | - |
| Other Revenue | 1,358,446 | 1,226,499 | 1,315,753 | 1,315,753 |
| Transfers In | 1,460,580 | 1,434,294 | 1,652,846 | 1,652,846 |
| Total | 8,965,994 | 8,471,802 | 11,150,653 | 11,150,653 |
| Expenditures | | | | |
| Personal Services | 5,014,447 | 4,868,562 | 7,219,308 | 7,219,308 |
| Supplies | 272,455 | 192,287 | 224,369 | 224,369 |
| Other Services | 2,353,909 | 2,295,360 | 2,157,400 | 2,157,400 |
| Internal Service Charges | 853,529 | 855,471 | 1,542,076 | 1,542,076 |
| Capital Outlay | 2,362 | 140,270 | 7,500 | 7,500 |
| Reserves | - | - | - | - |
| Transfers Out | - | - | - | - |
| Total | 8,496,701 | 8,351,950 | 11,150,653 | 11,150,653 |
| <i>Total GF Appropriations</i> | | | | |
| NET Revenues/Expenditures | 469,293 | 119,852 | - | - |
| Planned Contribution to (Use of) Fund Balance | - | - | (312,530) | (312,530) |
| Beginning Fund Balance | 443,453 | 912,746 | 1,032,598 | 720,068 |
| Ending Fund Balance | 912,746 | 1,032,598 | 720,068 | 407,538 |

*Beginning in FY 11/12, Environmental Health is budgeted within Public Health

**DHS
2980**

| | 2010 Actuals | 2011 Projected | 2012 Adopted | 2013 Adopted |
|-----------------------------------------------|-------------------------|---------------------------|-------------------------|-------------------------|
| <u>Revenues</u> | | | | |
| Taxes & Penalties | - | - | - | - |
| Licenses & Permits | - | - | - | - |
| Federal/State/Local | 605,213 | 800,000 | 800,000 | 800,000 |
| Fees & Services | - | - | - | - |
| Fines & Forfeitures | - | - | - | - |
| Interest Revenue | - | - | - | - |
| Other Revenue | - | - | - | - |
| Transfers In | 53,646 | 54,109 | 54,109 | 54,109 |
| Total | 658,859 | 854,109 | 854,109 | 854,109 |
| <u>Expenditures</u> | | | | |
| Personal Services | 867 | 1,584 | 1,584 | 1,584 |
| Supplies | 14,873 | 13,321 | 13,321 | 13,321 |
| Other Services | 610,722 | 839,204 | 839,204 | 839,204 |
| Internal Service Charges | - | - | - | - |
| Capital Outlay | - | - | - | - |
| Reserves | - | - | - | - |
| Transfers Out | - | - | - | - |
| Total | 626,462 | 854,109 | 854,109 | 854,109 |
| Total GF Appropriations | | | | |
| NET Revenues/Expenditures | 32,397 | - | - | - |
| Planned Contribution to (Use of) Fund Balance | - | - | - | - |
| Beginning Fund Balance | 7,260 | 39,657 | 39,657 | 39,657 |
| Ending Fund Balance | 39,657 | 39,657 | 39,657 | 39,657 |

Child Care Fund 2990

| | 2010 Actuals | 2011 Projected | 2012 Adopted | 2013 Adopted |
|-----------------------------------------------|------------------|-------------------|------------------|------------------|
| <u>Revenues</u> | | | | |
| Taxes & Penalties | - | - | - | - |
| Licenses & Permits | - | - | - | - |
| Federal/State/Local | 3,959,536 | 3,920,721 | 4,237,661 | 4,294,375 |
| Fees & Services | - | - | - | - |
| Fines & Forfeitures | - | - | - | - |
| Interest Revenue | - | - | - | - |
| Other Revenue | 542,702 | 510,619 | 484,703 | 484,703 |
| Transfers In | 4,620,559 | 4,506,745 | 4,695,649 | 4,752,363 |
| Total | 9,122,796 | 8,938,085 | 9,418,014 | 9,531,440 |
| <u>Expenditures</u> | | | | |
| Personal Services | 4,124,535 | 4,135,704 | 4,419,887 | 4,564,044 |
| Supplies | 210,978 | 208,661 | 226,695 | 226,695 |
| Other Services | 3,993,312 | 3,441,404 | 3,524,525 | 3,524,525 |
| Internal Service Charges | 1,398,257 | 1,148,712 | 1,227,292 | 1,196,562 |
| Capital Outlay | - | - | - | - |
| Reserves | - | - | - | - |
| Transfers Out | 1,547 | 3,603 | 19,615 | 19,615 |
| Total | 9,728,629 | 8,938,084 | 9,418,014 | 9,531,441 |
| Total GF Appropriations | | | | |
| NET Revenues/Expenditures | (605,833) | - | - | (0) |
| Planned Contribution to (Use of) Fund Balance | - | - | - | - |
| Beginning Fund Balance | 1,196,273 | 590,440 | 590,440 | 590,440 |
| Ending Fund Balance | 590,440 | 590,440 | 590,440 | 590,440 |

**1/8th Mill Building Maintenance & Repair
4010**

| | 2010 Actuals | 2011 Projected | 2012 Adopted | 2013 Adopted |
|-----------------------------------------------|-------------------------|---------------------------|-------------------------|-------------------------|
| <u>Revenues</u> | | | | |
| Taxes & Penalties | - | - | - | - |
| Licenses & Permits | - | - | - | - |
| Federal/State/Local | - | - | - | - |
| Fees & Services | - | - | - | - |
| Fines & Forfeitures | - | - | - | - |
| Interest Revenue | 8,198 | - | - | - |
| Other Revenue | - | 303,752 | - | - |
| Transfers In | 1,346,486 | 1,346,486 | 1,346,486 | 1,346,486 |
| Total | 1,354,684 | 1,650,238 | 1,346,486 | 1,346,486 |
| <u>Expenditures</u> | | | | |
| Personal Services | - | - | - | - |
| Supplies | - | - | - | - |
| Other Services | - | - | - | - |
| Internal Service Charges | - | - | - | - |
| Capital Outlay | 862,014 | 1,290,752 | 1,254,810 | 1,250,745 |
| Reserves | - | 59,486 | 91,676 | 95,741 |
| Transfers Out | 457,006 | 300,000 | - | - |
| Total | 1,319,020 | 1,650,238 | 1,346,486 | 1,346,486 |
| Total GF Appropriations | | | | |
| NET Revenues/Expenditures | 35,663 | - | - | - |
| Planned Contribution to (Use of) Fund Balance | | | | |
| Beginning Fund Balance | 2,050,503 | 2,086,166 | 2,086,166 | 2,086,166 |
| Ending Fund Balance | 2,086,166 | 2,086,166 | 2,086,166 | 2,086,166 |

**Capital Projects
4020**

| | 2010 Actuals | 2011 Projected | 2012 Adopted | 2013 Adopted |
|-----------------------------------------------|-------------------------|---------------------------|-------------------------|-------------------------|
| <u>Revenues</u> | | | | |
| Taxes & Penalties | - | - | - | - |
| Licenses & Permits | - | - | - | - |
| Federal/State/Local | - | - | - | - |
| Fees & Services | - | - | - | - |
| Fines & Forfeitures | - | - | - | - |
| Interest Revenue | - | - | - | - |
| Other Revenue | - | - | - | - |
| Transfers In | 407,569 | 730,380 | 100,000 | 100,000 |
| Total | 407,569 | 730,380 | 100,000 | 100,000 |
| <u>Expenditures</u> | | | | |
| Personal Services | - | - | - | - |
| Supplies | - | - | - | - |
| Other Services | 37,500 | - | - | - |
| Internal Service Charges | - | - | - | - |
| Capital Outlay | 432,547 | - | 100,000 | 100,000 |
| Reserves | - | - | - | - |
| Transfers Out | 666 | 770,000 | - | - |
| Total | 470,714 | 770,000 | 100,000 | 100,000 |
| Total GF Appropriations | | | | |
| NET Revenues/Expenditures | (63,145) | (39,620) | - | - |
| Planned Contribution to (Use of) Fund Balance | | | | |
| Beginning Fund Balance | 1,204,264 | 1,141,119 | 1,101,499 | 1,101,499 |
| Ending Fund Balance | 1,141,119 | 1,101,499 | 1,101,499 | 1,101,499 |

**Register of Deeds - Automation Fund
4040**

| | 2010 Actuals | 2011 Projected | 2012 Adopted | 2013 Adopted |
|-----------------------------------------------|-----------------|-------------------|-----------------|-----------------|
| <u>Revenues</u> | | | | |
| Taxes & Penalties | - | - | - | - |
| Licenses & Permits | - | - | - | - |
| Federal/State/Local | - | - | - | - |
| Fees & Services | 277,770 | 300,000 | 300,000 | 300,000 |
| Fines & Forfeitures | - | - | - | - |
| Interest Revenue | 1,345 | - | - | - |
| Transfers In | - | - | - | - |
| Total | 279,115 | 300,000 | 300,000 | 300,000 |
| <u>Expenditures</u> | | | | |
| Personal Services | 130,658 | 133,124 | 116,172 | 121,171 |
| Supplies | - | - | - | - |
| Other Services | 450,535 | 116,876 | 133,828 | 128,829 |
| Internal Service Charges | - | - | - | - |
| Capital Outlay | - | - | - | - |
| Reserves | - | - | - | - |
| Transfers Out | 50,000 | 50,000 | 50,000 | 50,000 |
| Total | 631,194 | 300,000 | 300,000 | 300,000 |
| Total GF Appropriations | | | | |
| NET Revenues/Expenditures | (352,078) | - | - | - |
| Planned Contribution to (Use of) Fund Balance | | | | |
| Beginning Fund Balance | 430,443 | 78,365 | 78,365 | 78,365 |
| Ending Fund Balance | 78,365 | 78,365 | 78,365 | 78,365 |

Capital Equipment 4050

| | 2010 Actuals | 2011 Projected | 2012 Adopted | 2013 Adopted |
|-----------------------------------------------|------------------|-------------------|------------------|------------------|
| Revenues | | | | |
| Taxes & Penalties | - | - | - | - |
| Licenses & Permits | - | - | - | - |
| Federal/State/Local | 136,833 | 76,000 | 77,000 | 77,000 |
| Fees & Services | - | - | - | - |
| Fines & Forfeitures | - | - | - | - |
| Interest Revenue | 3,783 | - | - | - |
| Other Revenue | 14,803 | 62,000 | 50,000 | 50,000 |
| Transfers In | 2,039,232 | 2,004,232 | 1,480,977 | 1,606,583 |
| Total | 2,194,651 | 2,142,232 | 1,607,977 | 1,733,583 |
| Expenditures | | | | |
| Personal Services | 215,228 | 206,951 | 62,836 | 65,333 |
| Supplies | 3,759 | 5,000 | 5,000 | 5,000 |
| Other Services | 592,150 | 465,000 | 352,000 | 394,000 |
| Internal Service Charges | - | - | - | - |
| Capital Outlay | 682,456 | 857,454 | 792,500 | 770,826 |
| Reserves | - | 607,827 | 395,641 | 498,424 |
| Transfers Out | 615,742 | - | - | - |
| Total | 2,109,335 | 2,142,232 | 1,607,977 | 1,733,583 |
| Total GF Appropriations | | | | |
| NET Revenues/Expenditures | 85,316 | - | - | - |
| Planned Contribution to (Use of) Fund Balance | | | 250,000 | 250,000 |
| Beginning Fund Balance | 1,449,530 | 1,534,846 | 1,534,846 | 1,784,846 |
| Ending Fund Balance | 1,534,846 | 1,534,846 | 1,784,846 | 2,034,846 |

**Planned Contribution to Fund Balance is budgeted in Reserves*

**Capital Reserves
4060**

| | 2010 Actuals | 2011 Projected | 2012 Adopted | 2013 Adopted |
|-----------------------------------------------|------------------|-------------------|------------------|------------------|
| <u>Revenues</u> | | | | |
| Taxes & Penalties | - | - | - | - |
| Licenses & Permits | - | - | - | - |
| Federal/State/Local | - | - | - | - |
| Fees & Services | - | - | - | - |
| Fines & Forfeitures | - | - | - | - |
| Interest Revenue | - | - | - | - |
| Other Revenue | 335,032 | 619,891 | 1,731,633 | 1,794,259 |
| Transfers In | 7,642,957 | 5,687,686 | 5,081,439 | 4,998,288 |
| Total | 7,977,989 | 6,307,577 | 6,813,072 | 6,792,547 |
| <u>Expenditures</u> | | | | |
| Personal Services | - | - | - | - |
| Supplies | - | - | - | - |
| Other Services | - | - | - | - |
| Internal Service Charges | - | - | - | - |
| Capital Outlay | - | - | - | - |
| Reserves | - | - | - | - |
| Transfers Out | 6,347,522 | 6,307,577 | 6,813,072 | 6,792,547 |
| Total | 6,347,522 | 6,307,577 | 6,813,072 | 6,792,547 |
| NET Revenues/Expenditures | 1,630,467 | - | - | - |
| Planned Contribution to (Use of) Fund Balance | | | | |
| Beginning Fund Balance | 3,784,388 | 5,414,855 | 5,414,855 | 5,414,855 |
| Ending Fund Balance | 5,414,855 | 5,414,855 | 5,414,855 | 5,414,855 |

**DPW Revolving
4300**

| | 2010 Actuals | 2011 Projected | 2012 Adopted | 2013 Adopted |
|-----------------------------------------------|-----------------|-------------------|-----------------|-----------------|
| <u>Revenues</u> | | | | |
| Taxes & Penalties | - | - | - | - |
| Licenses & Permits | - | - | - | - |
| Federal/State/Local | - | - | - | - |
| Fees & Services | - | - | - | - |
| Fines & Forfeitures | - | - | - | - |
| Interest Revenue | - | - | - | - |
| Other Revenue | 4,326 | 47,000 | 47,000 | 47,000 |
| Transfers In | - | - | - | - |
| Total | 4,326 | 47,000 | 47,000 | 47,000 |
| <u>Expenditures</u> | | | | |
| Personal Services | - | - | - | - |
| Supplies | - | - | - | - |
| Other Services | - | 47,000 | 47,000 | 47,000 |
| Internal Service Charges | - | - | - | - |
| Capital Outlay | - | - | - | - |
| Reserves | - | - | - | - |
| Transfers Out | - | - | - | - |
| Total | - | 47,000 | 47,000 | 47,000 |
| NET Revenues/Expenditures | 4,326 | - | - | - |
| Planned Contribution to (Use of) Fund Balance | | | | |
| Beginning Fund Balance | 44,126 | 48,452 | 48,452 | 48,452 |
| Ending Fund Balance | 48,452 | 48,452 | 48,452 | 48,452 |

**WWRA Recycling Project
4500**

| | 2010 Actuals | 2011 Projected | 2012 Adopted | 2013 Adopted |
|-----------------------------------------------|-----------------|-------------------|-----------------|-----------------|
| <u>Revenues</u> | | | | |
| Taxes & Penalties | 339,023 | 357,000 | 357,000 | 357,000 |
| Licenses & Permits | - | - | - | - |
| Federal/State/Local | - | - | - | - |
| Fees & Services | - | - | - | - |
| Fines & Forfeitures | - | - | - | - |
| Interest Revenue | 4,362 | - | - | - |
| Other Revenue | - | - | - | - |
| Transfers In | - | - | - | - |
| Total | 343,385 | 357,000 | 357,000 | 357,000 |
| <u>Expenditures</u> | | | | |
| Personal Services | - | - | - | - |
| Supplies | - | - | - | - |
| Other Services | 504,437 | 357,000 | 357,000 | 357,000 |
| Internal Service Charges | - | - | - | - |
| Capital Outlay | - | - | - | - |
| Reserves | - | - | - | - |
| Transfers Out | - | - | - | - |
| Total | 504,437 | 357,000 | 357,000 | 357,000 |
| NET Revenues/Expenditures | (161,052) | - | - | - |
| Planned Contribution to (Use of) Fund Balance | | | | |
| Beginning Fund Balance | 908,291 | 747,239 | 747,239 | 747,239 |
| Ending Fund Balance | 747,239 | 747,239 | 747,239 | 747,239 |

**Delinquent Tax Fund - Transfers to Capital Reserves
5150**

| | 2010 Actuals | 2011 Projected | 2012 Adopted | 2013 Adopted |
|-----------------------------------------------|------------------|-------------------|------------------|------------------|
| <u>Revenues</u> | | | | |
| Taxes & Penalties | 860 | - | - | - |
| Licenses & Permits | - | - | - | - |
| Federal/State/Local | - | - | - | - |
| Fees & Services | - | - | - | - |
| Fines & Forfeitures | - | - | - | - |
| Interest Revenue | 5,641 | - | - | - |
| Other Revenue | 5,549,127 | 2,957,446 | 2,202,587 | 2,202,587 |
| Transfers In | - | - | - | - |
| Total | 5,555,628 | 2,957,446 | 2,202,587 | 2,202,587 |
| <u>Expenditures</u> | | | | |
| Personal Services | - | - | - | - |
| Supplies | - | - | - | - |
| Other Services | 5,470,757 | 2,957,446 | 2,202,587 | 2,202,587 |
| Internal Service Charges | - | - | - | - |
| Capital Outlay | - | - | - | - |
| Reserves | - | - | - | - |
| Transfers Out | - | - | - | - |
| Total | 5,470,757 | 2,957,446 | 2,202,587 | 2,202,587 |
| NET Revenues/Expenditures | 84,871 | - | - | - |
| Planned Contribution to (Use of) Fund Balance | | | | |
| Beginning Fund Balance | 3,927,671 | 4,012,542 | 4,012,542 | 4,012,542 |
| Ending Fund Balance | 4,012,542 | 4,012,542 | 4,012,542 | 4,012,542 |

PA 123
5500

| | 2010 | 2011 | 2012 | 2013 |
|-----------------------------------------------|----------------|------------------|----------------|----------------|
| | Actuals | Projected | Adopted | Adopted |
| <u>Revenues</u> | | | | |
| Taxes & Penalties | - | - | - | - |
| Licenses & Permits | - | - | - | - |
| Federal/State/Local | - | - | - | - |
| Fees & Services | - | - | - | - |
| Fines & Forfeitures | - | - | - | - |
| Interest Revenue | - | - | - | - |
| Other Revenue | - | - | - | - |
| Transfers In | 359,790 | 199,230 | 270,766 | 279,828 |
| Total | 359,790 | 199,230 | 270,766 | 279,828 |
| <u>Expenditures</u> | | | | |
| Personal Services | 359,790 | 199,230 | 270,766 | 279,828 |
| Supplies | - | - | - | - |
| Other Services | - | - | - | - |
| Internal Service Charges | - | - | - | - |
| Capital Outlay | - | - | - | - |
| Reserves | - | - | - | - |
| Transfers Out | - | - | - | - |
| Total | 359,790 | 199,230 | 270,766 | 279,828 |
| NET Revenues/Expenditures | - | - | - | - |
| Planned Contribution to (Use of) Fund Balance | | | | |
| Beginning Fund Balance | - | - | - | - |
| Ending Fund Balance | - | - | - | - |

**The budget information for PA 123 only reflects the personnel costs associated with administering this fund.*

PA 105
5600

| | 2010 | 2011 | 2012 | 2013 |
|-----------------------------------------------|----------------|------------------|----------------|----------------|
| | Actuals | Projected | Adopted | Adopted |
| <u>Revenues</u> | | | | |
| Taxes & Penalties | 3,044 | 44,047 | 46,680 | 47,894 |
| Licenses & Permits | - | - | - | - |
| Federal/State/Local | - | - | - | - |
| Fees & Services | - | - | - | - |
| Fines & Forfeitures | - | - | - | - |
| Interest Revenue | - | - | - | - |
| Other Revenue | - | - | - | - |
| Transfers In | - | - | - | - |
| Total | 3,044 | 44,047 | 46,680 | 47,894 |
| <u>Expenditures</u> | | | | |
| Personal Services | 3,044 | 44,047 | 46,680 | 47,894 |
| Supplies | - | - | - | - |
| Other Services | - | - | - | - |
| Internal Service Charges | - | - | - | - |
| Capital Outlay | - | - | - | - |
| Reserves | - | - | - | - |
| Transfers Out | - | - | - | - |
| Total | 3,044 | 44,047 | 46,680 | 47,894 |
| NET Revenues/Expenditures | - | - | - | - |
| Planned Contribution to (Use of) Fund Balance | | | | |
| Beginning Fund Balance | - | - | - | - |
| Ending Fund Balance | - | - | - | - |

**The budget information for PA 105 only reflects the personnel costs associated with administering this fund.*

WCHO Support (Leased Positions)

| | 2010 Actuals | 2011 Projected | 2012 Adopted | 2013 Adopted |
|-----------------------------------------------|------------------|-------------------|------------------|------------------|
| <u>Revenues</u> | | | | |
| Taxes & Penalties | - | - | - | - |
| Licenses & Permits | - | - | - | - |
| Federal/State/Local | 5,585,165 | 5,993,327 | 7,404,116 | 7,404,116 |
| Fees & Services | - | - | - | - |
| Fines & Forfeitures | - | - | - | - |
| Interest Revenue | - | - | - | - |
| Other Revenue | - | - | - | - |
| Transfers In | - | - | - | - |
| Total | 5,585,165 | 5,993,327 | 7,404,116 | 7,404,116 |
| <u>Expenditures</u> | | | | |
| Personal Services | 5,585,165 | 5,993,327 | 7,404,116 | 7,404,116 |
| Supplies | - | - | - | - |
| Other Services | - | - | - | - |
| Internal Service Charges | - | - | - | - |
| Capital Outlay | - | - | - | - |
| Reserves | - | - | - | - |
| Transfers Out | - | - | - | - |
| Total | 5,585,165 | 5,993,327 | 7,404,116 | 7,404,116 |
| NET Revenues/Expenditures | - | - | - | - |
| Planned Contribution to (Use of) Fund Balance | - | - | - | - |
| Beginning Fund Balance | - | - | - | - |
| Ending Fund Balance | - | - | - | - |

**The budget information for WCHO is not reflective of the entire WCHO budget, but only the portion supporting the leased positions.*

WHP Leased Positions

| | 2010 Actuals | 2011 Projected | 2012 Adopted | 2013 Adopted |
|-----------------------------------------------|-----------------|-------------------|-----------------|-----------------|
| Revenues | | | | |
| Taxes & Penalties | - | - | - | - |
| Licenses & Permits | - | - | - | - |
| Federal/State/Local | 737,375 | 573,173 | 689,093 | 689,093 |
| Fees & Services | - | - | - | - |
| Fines & Forfeitures | - | - | - | - |
| Interest Revenue | - | - | - | - |
| Other Revenue | - | - | - | - |
| Transfers In | - | - | - | - |
| Total | 737,375 | 573,173 | 689,093 | 689,093 |
| Expenditures | | | | |
| Personal Services | 737,375 | 573,173 | 689,093 | 689,093 |
| Supplies | - | - | - | - |
| Other Services | - | - | - | - |
| Internal Service Charges | - | - | - | - |
| Capital Outlay | - | - | - | - |
| Reserves | - | - | - | - |
| Transfers Out | - | - | - | - |
| Total | 737,375 | 573,173 | 689,093 | 689,093 |
| NET Revenues/Expenditures | - | - | - | - |
| Planned Contribution to (Use of) Fund Balance | - | - | - | - |
| Beginning Fund Balance | - | - | - | - |
| Ending Fund Balance | - | - | - | - |

**The budget information for WHP is not reflective of the entire WHP budget, but only the portion supporting the leased positions.*

**Facilities O&M
6310**

| | 2010 Actuals | 2011 Projected | 2012 Adopted | 2013 Adopted |
|-----------------------------------------------|------------------|-------------------|------------------|------------------|
| <u>Revenues</u> | | | | |
| Taxes & Penalties | - | - | - | - |
| Licenses & Permits | - | - | - | - |
| Federal/State/Local | 25,560 | - | - | - |
| Fees & Services | - | - | - | - |
| Fines & Forfeitures | - | - | - | - |
| Interest Revenue | 8,022 | - | - | - |
| Other Revenue | 751,042 | 476,109 | 476,109 | 476,109 |
| Transfers In | 5,470,018 | 6,355,715 | 6,027,482 | 6,078,980 |
| Total | 6,254,642 | 6,831,824 | 6,503,591 | 6,555,089 |
| <u>Expenditures</u> | | | | |
| Personal Services | 2,003,060 | 2,158,749 | 2,031,775 | 2,084,899 |
| Supplies | 526,031 | 495,180 | 519,750 | 519,750 |
| Other Services | 3,020,326 | 3,475,272 | 3,128,952 | 3,128,952 |
| Internal Service Charges | 734,689 | 702,623 | 823,114 | 821,488 |
| Capital Outlay | - | - | - | - |
| Reserves | - | - | - | - |
| Transfers Out | 305,958 | - | - | - |
| Total | 6,590,064 | 6,831,824 | 6,503,591 | 6,555,089 |
| NET Revenues/Expenditures | (335,422) | - | - | - |
| Planned Contribution to (Use of) Fund Balance | | | | |
| Beginning Fund Balance | 781,797 | 446,375 | 446,375 | 446,375 |
| Ending Fund Balance | 446,375 | 446,375 | 446,375 | 446,375 |

**Fleet
6320**

| | 2010 Actuals | 2011 Projected | 2012 Adopted | 2013 Adopted |
|-----------------------------------------------|-------------------------|---------------------------|-------------------------|-------------------------|
| <u>Revenues</u> | | | | |
| Taxes & Penalties | - | - | - | - |
| Licenses & Permits | - | - | - | - |
| Federal/State/Local | | | | |
| Fees & Services | - | - | - | - |
| Fines & Forfeitures | - | - | - | - |
| Interest Revenue | 3,631 | - | - | - |
| Other Revenue | 1,517,973 | 2,619,445 | 2,617,038 | 2,675,492 |
| Transfers In | - | - | - | - |
| Total | 1,521,604 | 2,619,445 | 2,617,038 | 2,675,492 |
| <u>Expenditures</u> | | | | |
| Personal Services | 112,269 | 124,537 | 103,543 | 107,331 |
| Supplies | 615,424 | 792,693 | 935,803 | 1,015,263 |
| Other Services | 1,284,226 | 1,397,458 | 325,045 | 330,145 |
| Internal Service Charges | 243,146 | 210,360 | 172,028 | 172,028 |
| Capital Outlay | 117,835 | 3,000 | 831,500 | 854,000 |
| Reserves | - | - | 249,119 | 196,725 |
| Transfers Out | | | | |
| Total | 2,372,901 | 2,528,047 | 2,617,038 | 2,675,492 |
| NET Revenues/Expenditures | (851,298) | 91,398 | (0) | (0) |
| Planned Contribution to (Use of) Fund Balance | | | | |
| Beginning Fund Balance | 3,208,692 | 2,357,395 | 2,448,793 | 2,448,793 |
| Ending Fund Balance | 2,357,395 | 2,448,793 | 2,448,793 | 2,448,792 |

**Warehouse Revolving
6340**

| | 2010 Actuals | 2011 Projected | 2012 Adopted | 2013 Adopted |
|-----------------------------------------------|-----------------|-------------------|-----------------|-----------------|
| <u>Revenues</u> | | | | |
| Taxes & Penalties | - | - | - | - |
| Licenses & Permits | - | - | - | - |
| Federal/State/Local | - | - | - | - |
| Fees & Services | 269,263 | 300,000 | 300,000 | 300,000 |
| Fines & Forfeitures | - | - | - | - |
| Interest Revenue | 137 | - | - | - |
| Other Revenue | - | - | - | - |
| Transfers In | - | - | - | - |
| Total | 269,400 | 300,000 | 300,000 | 300,000 |
| <u>Expenditures</u> | | | | |
| Personal Services | - | - | - | - |
| Supplies | 272,567 | 294,000 | 282,673 | 282,673 |
| Other Services | 5,462 | 6,000 | 6,000 | 6,000 |
| Internal Service Charges | - | - | 11,327 | 11,327 |
| Capital Outlay | - | - | - | - |
| Reserves | - | - | - | - |
| Transfers Out | - | - | - | - |
| Total | 278,030 | 300,000 | 300,000 | 300,000 |
| NET Revenues/Expenditures | (8,629) | - | - | - |
| Planned Contribution to (Use of) Fund Balance | | | | |
| Beginning Fund Balance | 89,974 | 81,345 | 81,345 | 81,345 |
| Ending Fund Balance | 81,345 | 81,345 | 81,345 | 81,345 |

**Copier Fund
6360**

| | 2010 Actuals | 2011 Projected | 2012 Adopted | 2013 Adopted |
|-----------------------------------------------|-----------------|-------------------|-----------------|-----------------|
| <u>Revenues</u> | | | | |
| Taxes & Penalties | - | - | - | - |
| Licenses & Permits | - | - | - | - |
| Federal/State/Local | - | - | - | - |
| Fees & Services | 411,760 | 400,000 | 370,189 | 370,189 |
| Fines & Forfeitures | - | - | - | - |
| Interest Revenue | 399 | - | - | - |
| Other Revenue | - | - | - | - |
| Transfers In | - | - | - | - |
| Total | 412,159 | 400,000 | 370,189 | 370,189 |
| <u>Expenditures</u> | | | | |
| Personal Services | 20,312 | 23,862 | 23,862 | 23,862 |
| Supplies | 81,509 | 83,000 | 83,000 | 83,000 |
| Other Services | 239,050 | 245,000 | 245,000 | 245,000 |
| Internal Service Charges | - | - | 11,327 | 11,327 |
| Capital Outlay | 6,222 | 6,700 | 7,000 | 7,000 |
| Reserves | - | - | - | - |
| Transfers Out | - | - | - | - |
| Total | 347,093 | 358,562 | 370,189 | 370,189 |
| NET Revenues/Expenditures | 65,066 | 41,438 | (0) | (0) |
| Planned Contribution to (Use of) Fund Balance | | | | |
| Beginning Fund Balance | 343,410 | 408,476 | 449,914 | 449,914 |
| Ending Fund Balance | 408,476 | 449,914 | 449,914 | 449,914 |

**Risk Management
6440**

| | 2010 Actuals | 2011 Projected | 2012 Adopted | 2013 Adopted |
|-----------------------------------------------|------------------|-------------------|------------------|------------------|
| <u>Revenues</u> | | | | |
| Taxes & Penalties | - | - | - | - |
| Licenses & Permits | - | - | - | - |
| Federal/State/Local | - | - | - | - |
| Fees & Services | - | - | - | - |
| Fines & Forfeitures | - | - | - | - |
| Interest Revenue | 10,530 | - | - | - |
| Other Revenue | 369,823 | 6,295 | 4,000 | 4,000 |
| Transfers In | 2,118,854 | 2,332,538 | 2,128,218 | 2,130,677 |
| Total | 2,499,207 | 2,338,833 | 2,132,218 | 2,134,677 |
| <u>Expenditures</u> | | | | |
| Personal Services | 302,576 | 209,430 | 212,614 | 215,073 |
| Supplies | 235 | 424 | 300 | 300 |
| Other Services | 2,310,848 | 2,097,597 | 1,886,080 | 1,886,080 |
| Internal Service Charges | 25,113 | 31,382 | 33,224 | 33,224 |
| Capital Outlay | - | - | - | - |
| Reserves | - | - | - | - |
| Transfers Out | - | - | - | - |
| Total | 2,638,771 | 2,338,833 | 2,132,218 | 2,134,677 |
| NET Revenues/Expenditures | (139,564) | - | - | - |
| Planned Contribution to (Use of) Fund Balance | | | | |
| Beginning Fund Balance | 1,574,567 | 1,435,002 | 1,435,002 | 1,435,002 |
| Ending Fund Balance | 1,435,002 | 1,435,002 | 1,435,002 | 1,435,002 |

**Fringe Benefit Revolving
6600**

| | 2010 | 2011 | 2012 | 2013 |
|-----------------------------------------------|-------------------|-------------------|-------------------|-------------------|
| | Actuals | Projected | Adopted | Adopted |
| <u>Revenues</u> | | | | |
| Taxes & Penalties | - | - | - | - |
| Licenses & Permits | - | - | - | - |
| Federal/State/Local | - | - | - | - |
| Fees & Services | 21,047,303 | 23,859,222 | 26,672,086 | 30,404,108 |
| Fines & Forfeitures | - | - | - | - |
| Interest Revenue | 22,703 | - | - | - |
| Other Revenue | 6,498,471 | 5,339,990 | 7,021,024 | 7,332,173 |
| Transfers In | - | 100,000 | - | - |
| Total | 27,568,477 | 29,299,212 | 33,693,110 | 37,736,281 |
| <u>Expenditures</u> | | | | |
| Personal Services | 6,356,466 | 2,292,749 | 6,791,714 | 7,104,212 |
| Supplies | 605 | - | - | - |
| Other Services | 20,391,153 | 28,087,511 | 26,901,396 | 30,632,069 |
| Internal Service Charges | - | - | - | - |
| Capital Outlay | - | - | - | - |
| Reserves | - | - | - | - |
| Transfers Out | - | - | - | - |
| Total | 26,748,224 | 30,380,260 | 33,693,110 | 37,736,281 |
| NET Revenues/Expenditures | 820,253 | (1,081,047) | - | - |
| Planned Contribution to (Use of) Fund Balance | | | | |
| Beginning Fund Balance | 296,119 | 1,116,372 | 35,325 | 35,325 |
| Ending Fund Balance | 1,116,372 | 35,325 | 35,325 | 35,325 |

**Centrex
6900**

| | 2010 Actuals | 2011 Projected | 2012 Adopted | 2013 Adopted |
|-----------------------------------------------|-------------------------|---------------------------|-------------------------|-------------------------|
| <u>Revenues</u> | | | | |
| Taxes & Penalties | - | - | - | - |
| Licenses & Permits | - | - | - | - |
| Federal/State/Local | - | - | - | - |
| Fees & Services | 751,608 | 700,000 | 700,000 | 700,000 |
| Fines & Forfeitures | - | - | - | - |
| Interest Revenue | - | - | - | - |
| Other Revenue | - | - | - | - |
| Transfers In | - | - | - | - |
| Total | 751,608 | 700,000 | 700,000 | 700,000 |
| <u>Expenditures</u> | | | | |
| Personal Services | - | - | - | - |
| Supplies | - | - | - | - |
| Other Services | 751,608 | 700,000 | 700,000 | 700,000 |
| Internal Service Charges | - | - | - | - |
| Capital Outlay | - | - | - | - |
| Reserves | - | - | - | - |
| Transfers Out | - | - | - | - |
| Total | 751,608 | 700,000 | 700,000 | 700,000 |
| NET Revenues/Expenditures | - | - | - | - |
| Planned Contribution to (Use of) Fund Balance | | | | |
| Beginning Fund Balance | - | - | - | - |
| Ending Fund Balance | - | - | - | - |