

INTRODUCTION

This section presents a comprehensive picture of Washtenaw County's 2004 and 2005 adopted budgets. It also provides a summary of the changes that have occurred within the General Fund and all other County Funds.

Pages D-2 through D-7 present the combined total of all governmental funds, which for 2004 is \$153,002,582 and is \$155,090,603 for 2005, net of intrafund transfers and charges. Revenues are shown by source, such as Taxes & Penalties, and Licenses & Permits, while expenditures are listed by governmental function, such as Public Safety, and General Government.

An analysis of the General Fund begins on page D-8 and contains a comparison to past years revenues and expenditures, distribution of appropriations, the 2004 cash flow projection, and budget projections through 2013. Projections are derived from a number of sources, including trend analysis, linear regression, time line studies and economic indicators.

Budget summaries and position control listings are included for each County operating department under the Departmental Summary section of this document beginning on page F-1.

**2004/05 SUMMARY OF GOVERNMENTAL FUNDS
BY CATEGORY**

	2002 ACTUAL	2003 BUDGET	2004 ADOPTED	2005 ADOPTED
REVENUES BY SOURCE:				
Taxes & Penalties	\$ 56,720,705	\$ 60,104,249	\$ 64,480,369	\$ 67,482,606
Licenses & Permits	\$ 3,489,428	\$ 4,006,494	\$ 3,484,690	\$ 3,596,790
State & Federal	\$ 32,522,874	\$ 33,440,694	\$ 32,036,004	\$ 31,920,941
Local Unit Grants	\$ 1,703,155	\$ 503,495	\$ 2,534,930	\$ 2,567,065
Fees & Services	\$ 35,806,638	\$ 36,177,529	\$ 39,233,768	\$ 40,270,207
Fines & Forfeits	\$ 1,024,294	\$ 1,294,841	\$ 1,180,626	\$ 1,180,626
Interest Income	\$ 1,461,469	\$ 1,317,586	\$ 1,236,400	\$ 1,236,400
Other Revenue & Reim.	\$ 4,453,788	\$ 6,319,688	\$ 7,783,351	\$ 6,670,994
Net Impact of Transfers	\$ 3,156,461	\$ 1,937,414	\$ 1,032,444	\$ 164,974
TOTAL:	\$ 140,338,812	\$ 145,101,990	\$ 153,002,582	\$ 155,090,603
EXPENDITURES BY FUNCTION:				
Legislative	\$ 630,172	\$ 596,011	\$ 686,617	\$ 702,026
Judicial	\$ 16,741,215	\$ 17,418,819	\$ 18,983,297	\$ 19,637,860
General Government	\$ 12,365,659	\$ 13,046,050	\$ 8,912,867	\$ 9,717,302
Public Safety	\$ 35,579,982	\$ 36,782,999	\$ 38,849,745	\$ 40,244,680
Public Works	\$ 844,369	\$ 893,496	\$ 647,000	\$ 657,000
Health	\$ 26,741,651	\$ 27,523,135	\$ 31,708,597	\$ 32,840,858
Social Services	\$ 21,255,668	\$ 22,796,828	\$ 23,551,422	\$ 23,708,168
Cultural & Recreation	\$ 9,474,504	\$ 13,118,321	\$ 16,357,623	\$ 15,376,299
Other	\$ 3,936,663	\$ 3,092,322	\$ 3,597,240	\$ 2,675,626
Capital Outlay	\$ 5,745,961	\$ 4,725,492	\$ 4,828,154	\$ 5,312,708
Debt Service	\$ 4,850,198	\$ 5,108,517	\$ 4,880,020	\$ 4,218,076
TOTAL:	\$ 138,166,042	\$ 145,101,990	\$ 153,002,582	\$ 155,090,603

VARIANCE ANALYSIS

Revenues:

Taxes & Penalties: 5.66% increase in Taxable Value in 2004 and a projected increase of 5.5% in 2005 (pg E-6).

State Revenue: 2004 and 2005 budgets reflects a decreased allocation of State Revenue Sharing (pg E-10). The Health departments have also seen a decline in funding from the State due to the State's budget constraints.

Fees & Services: The increase from 2003 to 2004 is due to the inclusion of the funding for the WCHO and WHP leased county positions (pg A-3). The 2004/05 budget includes new fees within the general fund (pg B-27).

Interest Income: Gradual decline in interest income revenue due to declining interest rates.

Net Impact of Transfers: GASB 34 was implemented in 2002 after the 2002/03 budgets were adopted affecting many transfers and other revenue categories, especially local revenue. Debt service on two county bond issues expire in 2005.

Expenditures:

Judicial: Increases are due to rising costs of personnel. These higher costs are somewhat offset by position modifications adopted in the resolution (pg A-5).

General Government: For the all governmental funds listing, departmental expenses are offset by the corresponding Costs allocated to other departments. The reduction is due to the Support Services reorganization (pg B-25) and other position modifications within these departments as adopted in the resolution (pg A-5). There was also a reallocation of funds to outside funding sources where appropriate (pg B-28 and B-29).

Public Safety: Increase is due to realizing the full impact of the new Police Services contracting methodology and rising personnel costs.

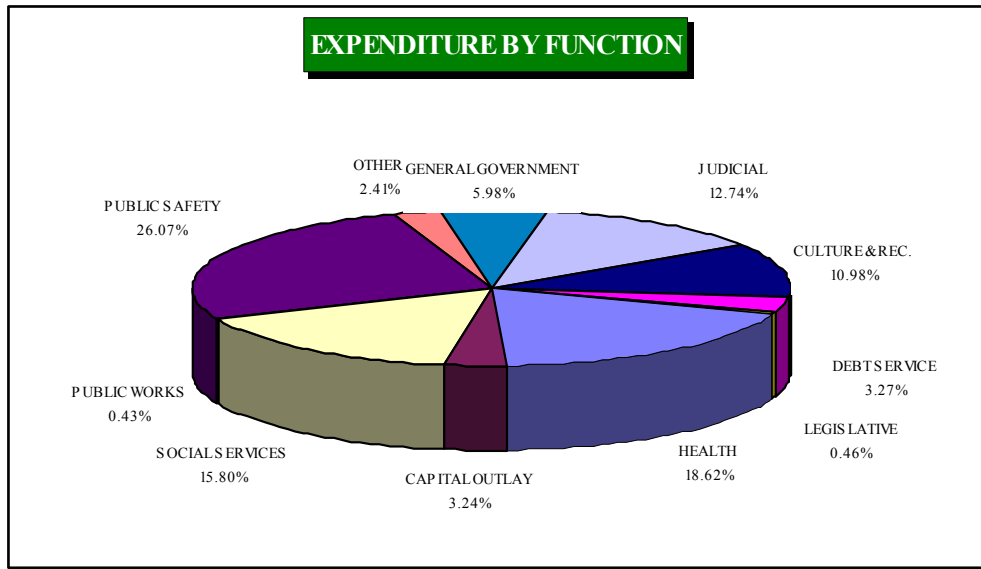
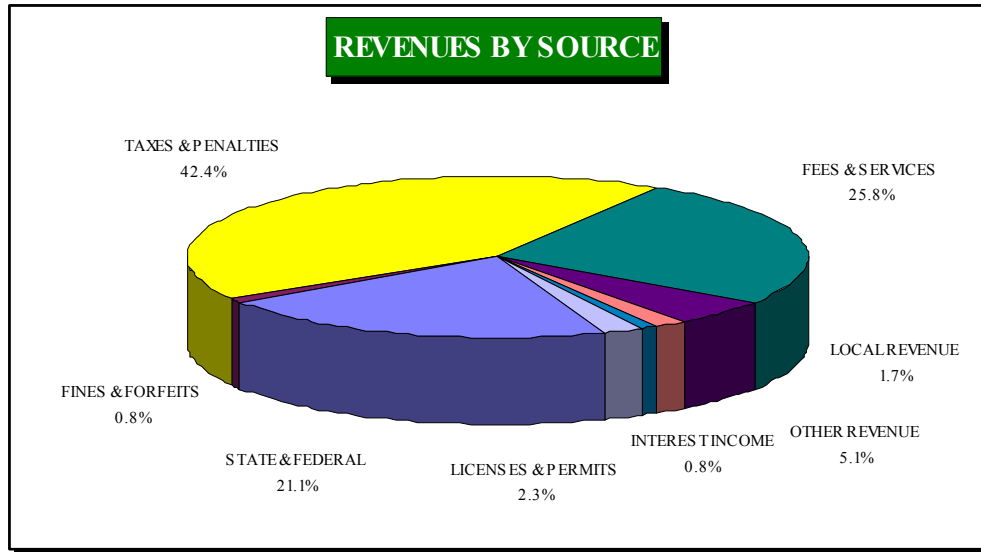
Health: The increase from 2003 to 2004 is due to the inclusion of the funding for the WCHO and WHP leased county positions (pg A-3).

Cultural & Recreation: Parks & Recreation include the planned use of fund balance for potential land purchases or major renovations to county parks.

Other: Increased reserves due to expected fringe benefit increases and the commitment for the general fund to cover these for several non-General Fund departments. These will be distributed throughout the organization as needed.

2004 GOVERNMENTAL FUNDS BUDGET

\$153,002,582



**2004 SUMMARY OF GOVERNMENTAL FUNDS
BY FUND TYPE**

	GENERAL	SPECIAL REVENUE	DEBT SERVICE	CAPITAL PROJECTS	PRIMARY GOVERNMENT
REVENUES BY SOURCE:					
Taxes & Penalties	\$ 55,067,493	\$ 9,412,876			\$ 64,480,369
Licenses & Permits	\$ 123,200	\$ 3,361,490			\$ 3,484,690
State & Federal	\$ 10,701,412	\$ 21,334,592			\$ 32,036,004
Local Unit Grants		\$ 2,534,930			\$ 2,534,930
Fees & Services	\$ 15,712,950	\$ 23,520,818			\$ 39,233,768
Fines & Forfeits	\$ 1,162,100	\$ 18,526			\$ 1,180,626
Interest Income	\$ 1,004,400	\$ 232,000			\$ 1,236,400
Other Revenue & Reim.	\$ 836,084	\$ 6,672,267		\$ 275,000	\$ 7,783,351
TOTAL REVENUES:	\$ 84,607,639	\$ 67,087,499	\$ -	\$ 275,000	\$ 151,970,138
EXPENDITURES BY FUNCTION:					
Legislative	\$ 686,617				\$ 686,617
Judicial	\$ 14,149,066	\$ 4,834,231			\$ 18,983,297
General Government	\$ 8,764,750	\$ 148,117			\$ 8,912,867
Public Safety	\$ 35,163,171	\$ 3,686,574			\$ 38,849,745
Public Works	\$ -	\$ 647,000			\$ 647,000
Health		\$ 31,708,597			\$ 31,708,597
Social Services	\$ 1,216,599	\$ 22,334,823			\$ 23,551,422
Cultural & Recreation	\$ 901,233	\$ 15,456,390			\$ 16,357,623
Other	\$ 3,597,240				\$ 3,597,240
Capital Outlay				\$ 4,828,154	\$ 4,828,154
Debt Service			\$ 4,880,020		\$ 4,880,020
TOTAL EXPENDITURES:	\$ 64,478,676	\$ 78,815,732	\$ 4,880,020	\$ 4,828,154	\$ 153,002,582
REV. OVER (UNDER) EXP.	\$ 20,128,963	\$ (11,728,233)	\$ (4,880,020)	\$ (4,553,154)	\$ (1,032,444)

**2004 SUMMARY OF GOVERNMENTAL FUNDS
BY FUNDING SOURCE**

EXPENDITURES BY FUNCTION	EXPENSES	CHARGES FOR SERVICES	GRANTS & CONTRIBUTIONS	NET (EXPENSE)
Legislative	\$686,617			(\$686,617)
Judicial	\$18,983,297	\$2,993,328	\$5,579,487	(\$10,410,482)
General Government	\$8,912,867	\$5,243,877	\$530,230	(\$3,138,760)
Public Safety	\$38,849,745	\$12,730,229	\$658,388	(\$25,461,128)
Public Works	\$647,000	\$647,000	\$0	\$0
Health	\$31,708,597	\$20,703,744	\$3,883,477	(\$7,121,376)
Social Services	\$23,551,422	\$1,845,598	\$14,465,533	(\$7,240,291)
Cultural & Recreation	\$16,357,623	\$5,480,388	\$50,636	(\$10,826,599)
Other	\$3,597,240	\$0	\$0	(\$3,597,240)
Capital Outlay	\$4,828,154	\$275,000	\$0	(\$4,553,154)
Debt Service	\$4,880,020	\$4,880,020	\$0	\$0
TOTAL:	\$ 153,002,582	\$ 54,799,184	\$ 25,167,751	\$ (73,035,647)

GENERAL REVENUES	
Taxes:	
Property Taxes, levied for general purposes	\$55,067,493
Property Taxes, levied for Parks & Recreation	\$8,630,876
Unreserved Grants and Contributions	\$6,779,053
Interest Earnings	\$1,229,400
Miscellaneous	\$1,328,825
TOTAL:	\$ 73,035,647

**GOVERNMENTAL FUNDS EXPENDITURE SUMMARY
BY FUNCTION**

	2002 ACTUAL	2003 BUDGET	2004 ADOPTED	2005 ADOPTED
LEGISLATIVE				
Board of Commissioners	\$ 630,172	\$ 596,011	\$ 686,617	\$ 702,026
JUDICIAL				
Circuit Court	\$ 3,580,867	\$ 3,771,632	\$ 4,057,693	\$ 4,196,305
District Court	\$ 3,489,290	\$ 3,593,308	\$ 3,810,573	\$ 3,962,414
Probation	\$ 128,152	\$ 141,829	\$ 147,333	\$ 147,333
Friend of the Court	\$ 3,972,222	\$ 4,120,743	\$ 4,754,374	\$ 4,849,493
Probate Court - Estates	\$ 750,154	\$ 740,384	\$ 845,872	\$ 881,186
Probate Court - Juvenile	\$ 2,956,316	\$ 2,977,180	\$ 2,957,678	\$ 3,078,550
Law Library	\$ 8,969	\$ 8,500	\$ 8,500	\$ 8,500
Public Defender	\$ 1,855,245	\$ 2,065,243	\$ 2,401,274	\$ 2,514,079
GENERAL GOVERNMENT				
County Administrator	\$ 721,597	\$ 712,456	\$ 678,150	\$ 709,319
Finance	\$ 3,071,964	\$ 3,006,488	\$ 2,430,456	\$ 2,528,217
Budget	\$ 425,157	\$ 429,696	\$ 411,518	\$ 433,760
Information Technology	\$ 5,630,327	\$ 6,168,437	\$ 5,420,739	\$ 5,631,548
Human Resources	\$ 1,008,966	\$ 946,457	\$ 920,519	\$ 961,612
Organizational Development	\$ 429,797	\$ 479,075	\$ 614,774	\$ 634,600
Corporation Counsel	\$ 258,504	\$ 249,740	\$ 252,151	\$ 261,946
Equalization	\$ 1,168,299	\$ 1,242,756	\$ 1,367,879	\$ 1,431,732
Building Authority	\$ 8,703	\$ 6,588	\$ 8,090	\$ 8,090
Clerk / Register	\$ 4,232,379	\$ 4,036,879	\$ 4,285,710	\$ 4,272,387
Treasurer	\$ 1,070,553	\$ 1,106,396	\$ 1,153,138	\$ 1,200,749
Drain Commissioner	\$ 1,736,945	\$ 2,092,185	\$ 2,342,796	\$ 2,544,883
Planning	\$ 1,528,504	\$ 1,630,200	\$ 1,622,777	\$ 1,694,289
Costs allocated to other departments	\$ (8,926,036)	\$ (9,061,303)	\$ (12,595,830)	\$ (12,595,830)
PUBLIC SAFETY				
Prosecuting Attorney	\$ 3,860,317	\$ 4,201,650	\$ 5,263,388	\$ 5,479,578
Sheriff	\$ 26,919,209	\$ 27,421,005	\$ 29,879,149	\$ 31,043,141
Emergency Management	\$ 2,769,724	\$ 2,681,427	\$ 1,942,206	\$ 1,956,959
Building Inspection/Soil Erosion	\$ 2,030,732	\$ 2,478,917	\$ 1,765,002	\$ 1,765,002
PUBLIC WORKS				
Public Works	\$ 844,369	\$ 893,496	\$ 647,000	\$ 657,000
HEALTH				
Environmental Health	\$ 3,577,382	\$ 3,650,655	\$ 3,764,131	\$ 3,956,540
Community Support & Treatment Services	\$ 16,717,301	\$ 17,239,724	\$ 17,184,449	\$ 17,567,384
Public Health	\$ 6,446,968	\$ 6,632,756	\$ 6,795,624	\$ 6,929,148
Washtenaw Health Plan			\$ 113,436	\$ 298,772
Washtenaw Community Health Org			\$ 3,850,957	\$ 4,089,014
SOCIAL SERVICES				
Child Care - Juvenile Center	\$ 3,132,613	\$ 2,910,031	\$ 3,234,338	\$ 3,262,655
Child Care - FIA	\$ 1,154,315	\$ 1,358,812	\$ 1,424,998	\$ 1,424,998
Children's Services - Day Program	\$ 1,143,400	\$ 1,453,066	\$ 1,304,376	\$ 1,325,367
Children's Services - Detention	\$ 3,015,328	\$ 3,253,692	\$ 3,902,724	\$ 3,953,363
Children's Services - Children's Well-Being	\$ 550,492	\$ 629,084	\$ 632,627	\$ 632,987
Veteran Services	\$ 581,036	\$ 632,289	\$ 613,236	\$ 638,448
Employment Training & Community Services	\$ 6,857,022	\$ 7,007,938	\$ 6,888,889	\$ 6,873,773
Head Start	\$ 4,040,475	\$ 4,336,003	\$ 4,334,321	\$ 4,380,664
Family Independence Agency	\$ 496,819	\$ 854,109	\$ 854,109	\$ 854,109
Housing	\$ 284,168	\$ 361,804	\$ 361,804	\$ 361,804
CULTURE & RECREATION				
Parks & Recreation	\$ 8,025,035	\$ 11,616,039	\$ 14,635,164	\$ 13,620,512
Library	\$ 739,905	\$ 760,754	\$ 821,226	\$ 833,611
County MSU Extension	\$ 709,564	\$ 741,528	\$ 901,233	\$ 922,176
OTHER				
Reserves	\$ -	\$ 810,480	\$ 1,506,463	\$ 570,863
Other Agencies	\$ 3,936,663	\$ 2,281,842	\$ 2,090,777	\$ 2,104,763
CAPITAL OUTLAY				
	\$ 5,745,961	\$ 4,725,492	\$ 4,828,154	\$ 5,312,708
DEBT SERVICE				
	\$ 4,850,198	\$ 5,108,517	\$ 4,880,020	\$ 4,218,076
GRAND TOTAL	\$ 138,166,042	\$ 145,101,990	\$ 153,002,582	\$ 155,090,603

**CHANGES IN FUND BALANCE
GOVERNMENTAL TYPE FUNDS**

	General Fund	Child Care	Library	BFI Fund	Emergency Management	Environmental Health	Friend of the Court
Audited Fund Balance - 12/31/02	\$ 7,710,331	\$ 35,387	\$ 72,286	\$ 340,997	\$ 222,652	\$ 56,691	\$ 367,199
Projected Net Impact of 2003 Operations	\$ 250,000	\$ -	\$ -	\$ (143,428)	\$ -	\$ -	\$ -
Anticipated Fund Balance - 12/31/03	\$ 7,960,331	\$ 35,387	\$ 72,286	\$ 197,569	\$ 222,652	\$ 56,691	\$ 367,199
2004							
Budgeted Revenues:	\$ 84,607,639	\$ 9,866,436	\$ 821,226	\$ 383,000	\$ 2,241,000	\$ 3,764,131	\$ 4,754,374
Budgeted Expenditures:	\$ 84,357,639	\$ 9,866,436	\$ 821,226	\$ 383,000	\$ 2,241,000	\$ 3,764,131	\$ 4,754,374
Anticipated Fund Balance - 12/31/04	\$ 8,210,331	\$ 35,387	\$ 72,286	\$ 197,569	\$ 222,652	\$ 56,691	\$ 367,199
2005							
Budgeted Revenues:	\$ 88,139,938	\$ 9,966,383	\$ 833,611	\$ 393,000	\$ 2,241,000	\$ 3,956,540	\$ 4,849,493
Budgeted Expenditures:	\$ 87,889,938	\$ 9,966,383	\$ 833,611	\$ 393,000	\$ 2,241,000	\$ 3,956,540	\$ 4,849,493
Anticipated Fund Balance - 12/31/05	\$ 8,460,331	\$ 35,387	\$ 72,286	\$ 197,569	\$ 222,652	\$ 56,691	\$ 367,199
	Housing	Social Services	Parks & Recreation	Sheriff Grants	Building Inspection	Public Health	Mental Health
Audited Fund Balance - 12/31/02	\$ 432,554	\$ 49,610	\$ 9,754,026	\$ 109,469	\$ 159,839	\$ 248,275	\$ (552,171)
Projected Net Impact of 2003 Operations	\$ -	\$ -	\$ (2,653,999)	\$ -	\$ (159,839)	\$ (58,820)	\$ 429,002
Anticipated Fund Balance - 12/31/03	\$ 432,554	\$ 49,610	\$ 7,100,027	\$ 109,469	\$ -	\$ 189,455	\$ (123,169)
2004							
Budgeted Revenues:	\$ 361,804	\$ 854,109	\$ 12,205,875	\$ 393,168	\$ 1,755,002	\$ 6,099,193	\$ 17,307,618
Budgeted Expenditures:	\$ 361,804	\$ 854,109	\$ 14,635,163	\$ 393,168	\$ 1,755,002	\$ 6,135,624	\$ 17,184,449
Anticipated Fund Balance - 12/31/04	\$ 432,554	\$ 49,610	\$ 4,670,739	\$ 109,469	\$ -	\$ 153,024	\$ -
2005							
Budgeted Revenues:	\$ 361,804	\$ 854,109	\$ 12,205,179	\$ 412,826	\$ 1,755,002	\$ 6,232,717	\$ 17,567,384
Budgeted Expenditures:	\$ 361,804	\$ 854,109	\$ 14,836,449	\$ 412,826	\$ 1,755,002	\$ 6,269,148	\$ 17,567,384
Anticipated Fund Balance - 12/31/05	\$ 432,554	\$ 49,610	\$ 2,039,469	\$ 109,469	\$ -	\$ 116,593	\$ -
	Other Special Revenue	Prosecuting Attorney Grant	Building Authority Debt	Capital Projects	Capital Reserve	Building Authority Construction	All Governmental Funds
Audited Fund Balance - 12/31/02	\$ 1,193,710	\$ 75,384	\$ 12,595	\$ 2,188,738	\$ 14,343,622	\$ 6,400,669	\$ 43,221,863
Projected Net Impact of 2003 Operations	\$ (41,325)	\$ -	\$ -	\$ (1,361,000)	\$ (573,690)	\$ (6,400,669)	\$ (10,713,768)
Anticipated Fund Balance - 12/31/03	\$ 1,152,385	\$ 75,384	\$ 12,595	\$ 827,738	\$ 13,769,932	\$ -	\$ 32,508,095
2004							
Budgeted Revenues:		\$ 615,994	\$ 4,880,020	\$ 4,742,154	\$ 3,624,750	\$ -	\$ 159,277,493
Budgeted Expenditures:		\$ 623,324	\$ 4,880,020	\$ 4,742,154	\$ 3,670,968	\$ -	\$ 161,423,591
Anticipated Fund Balance - 12/31/04	\$ 1,152,385	\$ 68,054	\$ 12,595	\$ 827,738	\$ 13,723,714	\$ -	\$ 30,361,997
2005							
Budgeted Revenues:		\$ 628,826	\$ 4,218,076	\$ 4,926,708	\$ 3,042,070	\$ -	\$ 162,584,666
Budgeted Expenditures:		\$ 636,156	\$ 4,218,076	\$ 4,926,708	\$ 3,722,787	\$ -	\$ 165,690,414
Anticipated Fund Balance - 12/31/05	\$ 1,152,385	\$ 60,724	\$ 12,595	\$ 827,738	\$ 13,042,997	\$ -	\$ 27,256,249

Note: The Other Special Revenue category primarily includes grants that are adopted offline from the normal budget process. The information represented in the above table is for informational purposes on the available fund balance within these funding units.

GENERAL FUND BUDGET SUMMARY
2004/05

	2002 ACTUAL	2003 BUDGET	2004 REQUESTED	2004 ADOPTED	2005 ADOPTED
REVENUES BY SOURCE:					
Taxes & Penalties	\$ 48,813,596	\$ 52,010,540	\$ 55,067,493	\$ 55,067,493	\$ 58,206,341
Licenses & Permits	\$ 111,913	\$ 113,500	\$ 123,200	\$ 123,200	\$ 123,200
State and Federal Revenues	\$ 11,714,820	\$ 11,758,263	\$ 10,641,144	\$ 10,701,412	\$ 10,629,683
Fees & Services	\$ 14,974,369	\$ 14,537,273	\$ 14,298,327	\$ 14,809,896	\$ 15,260,942
Fines & Forfeitures	\$ 1,003,695	\$ 1,275,600	\$ 1,162,100	\$ 1,162,100	\$ 1,162,100
Investment Income	\$ 824,978	\$ 1,038,731	\$ 1,004,400	\$ 1,004,400	\$ 1,004,400
Other Revenue & Reimb.	\$ 790,672	\$ 885,379	\$ 734,609	\$ 836,084	\$ 850,218
Operating Transfers In	\$ 1,028,662	\$ -	\$ 800,000	\$ 903,054	\$ 903,054
TOTAL	\$ 79,262,705	\$ 81,619,286	\$ 83,831,273	\$ 84,607,639	\$ 88,139,938
EXPENDITURES BY FUNCTION:					
Legislative	\$ 630,172	\$ 596,011	\$ 686,617	\$ 686,617	\$ 702,026
Judicial	\$ 12,657,024	\$ 13,186,576	\$ 14,860,782	\$ 14,149,066	\$ 14,698,125
General Government	\$ 21,276,181	\$ 21,967,028	\$ 22,785,578	\$ 21,360,580	\$ 22,067,288
Public Safety	\$ 30,818,817	\$ 31,478,530	\$ 34,928,538	\$ 35,163,171	\$ 36,545,274
Social Services	\$ 1,100,807	\$ 1,217,007	\$ 1,216,599	\$ 1,216,599	\$ 1,242,171
Cultural & Recreation	\$ 709,564	\$ 741,528	\$ 932,158	\$ 901,233	\$ 922,176
Other	\$ 3,936,663	\$ 2,281,842	\$ 2,566,406	\$ 2,090,777	\$ 2,104,763
Reserves	\$ -	\$ 810,480	\$ 1,080,184	\$ 1,506,463	\$ 570,863
Costs allocated to other departments	\$ (8,926,036)	\$ (9,061,303)	\$ (12,595,830)	\$ (12,595,830)	\$ (12,595,830)
Appropriations	\$ 16,795,706	\$ 18,401,587	\$ 21,182,549	\$ 20,128,963	\$ 21,883,082
TOTAL	\$ 78,998,898	\$ 81,619,286	\$ 87,643,581	\$ 84,607,639	\$ 88,139,938

VARIANCE ANALYSIS

Revenues:

Taxes & Penalties: 5.66% increase in Taxable Value in 2004 and a projected increase of 5.5% in 2005 (pg E-6).

State Revenue: 2004 Budget reflects a decreased allocation of State Revenue Sharing due to legislative changes made by the State of Michigan (pg E-10).

Fees & Services: The 2004 budget includes the implementation of new fees within the Sheriff's and Clerk's Offices (pg B-27).

Operating Transfers In: The actual amount and budget for 2004 and 2005 represent a transfer in from the E-911 fund to Central Dispatch. This is a change in accounting practice that took place after the adoption of the 2003 budget.

Expenditures:

Legislative: The reduction in 2003 represents a reduction of Commissioners from 15 to 11 as a result of the redistricting. The increase in 2004 reflects rising personnel costs.

Judicial: Increases are due to rising costs of personnel. These higher costs are somewhat offset by position modifications adopted in the resolution (pg A-5).

General Government: The reduction is due to the Support Services reorganization (pg B-25) and other position modifications within these departments as adopted in the resolution (pg A-5). There was also a reallocation of funds to outside funding sources where appropriate (pg B-28 and B-29).

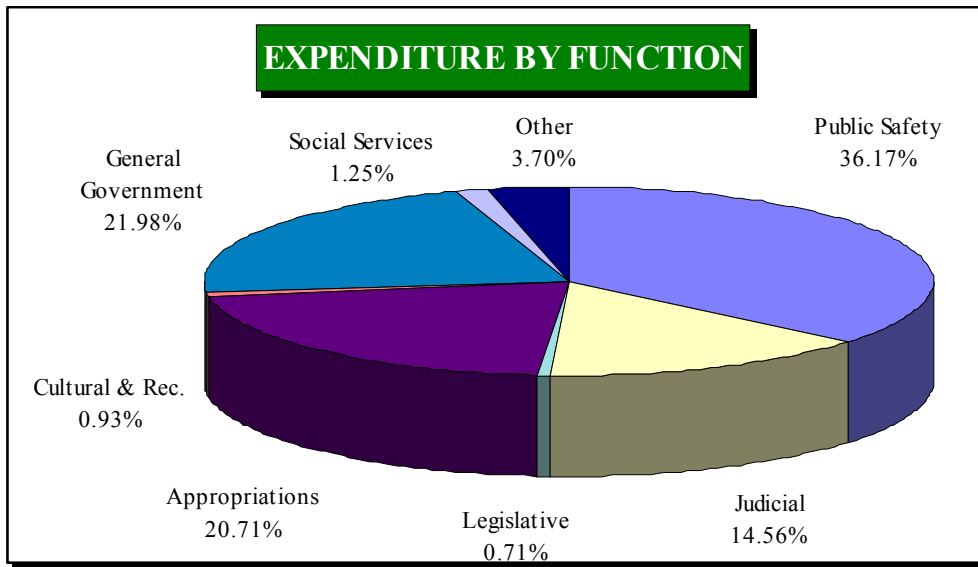
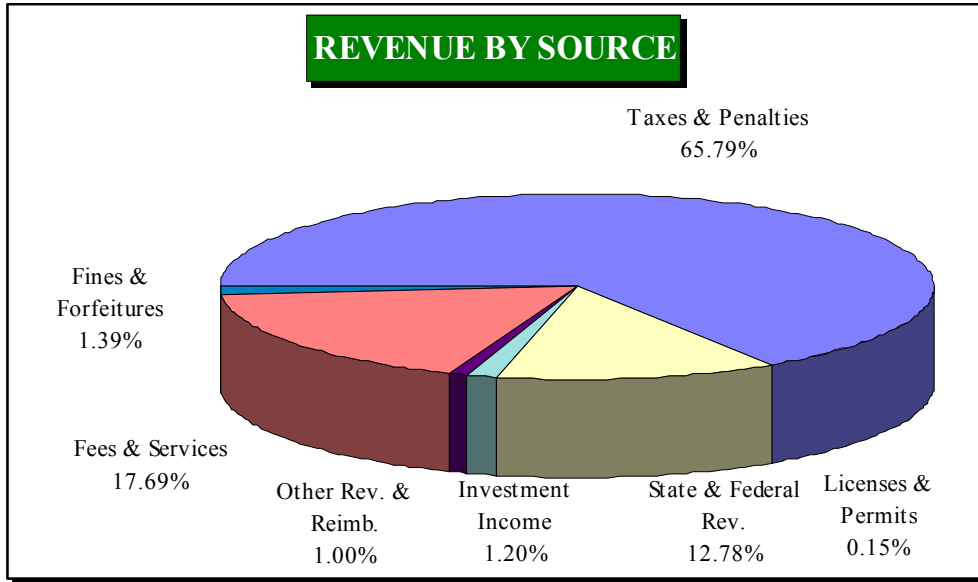
Public Safety: Increase is due to realizing the full impact of the new Police Services contracting methodology and rising personnel costs.

Reserves: Budgeted reserves reflect dollars that are designated for increase to fund balance and other specific purposes, that are later transferred and expended from other categories.

Transfers Out: Increased appropriations to non-General Fund departments due to commitment to pay for personnel costs associated with negotiated union contracts. Also an increase to the Child Care Fund appropriation due to the new Juvenile Day Break program (pg B-24).

2004 GENERAL FUND

\$84,607,639



GENERAL FUND REVENUES

2004/05 BUDGET

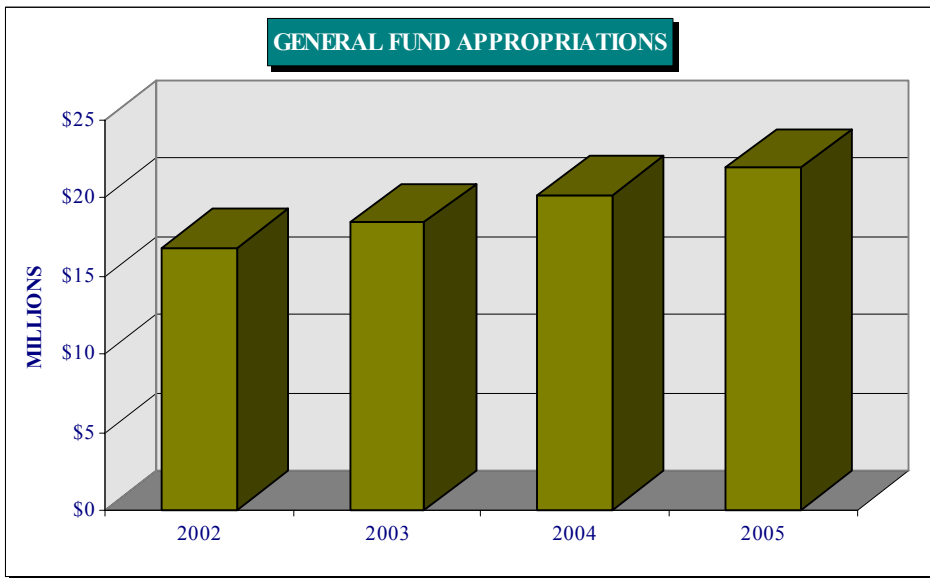
	2002	2003	2004	2004	2005
	ACTUAL	BUDGET	REQUESTED	ADOPTED	ADOPTED
TAXES & PENALTIES					
Current Property Taxes	\$ 46,761,813	\$ 49,754,898	\$ 52,787,395	\$ 52,787,395	\$ 55,796,277
Delinquent Property Taxes	\$ 2,009,065	\$ 2,225,642	\$ 2,250,098	\$ 2,250,098	\$ 2,378,354
Taxes - Other	\$ 42,718	\$ 30,000	\$ 30,000	\$ 30,000	\$ 31,710
LICENSES & PERMITS					
Marriage Licenses	\$ 43,935	\$ 44,000	\$ 44,000	\$ 44,000	\$ 44,000
Other	\$ 67,978	\$ 69,500	\$ 79,200	\$ 79,200	\$ 79,200
STATE AND FEDERAL REV.					
Local Unit Grants	\$ 654,418	\$ 429,000	\$ 469,962	\$ 530,230	\$ 573,564
State Salary Reimbursement	\$ 787,251	\$ 791,468	\$ 772,098	\$ 772,098	\$ 772,098
State Court Funding	\$ 1,558,022	\$ 1,590,000	\$ 1,560,000	\$ 1,560,000	\$ 1,560,000
State Revenue Sharing	\$ 6,047,355	\$ 6,525,413	\$ 5,396,307	\$ 5,396,307	\$ 5,234,418
Property Inventory	\$ 659,333	\$ 663,522	\$ 636,917	\$ 636,917	\$ 636,917
State Liquor Tax	\$ 1,429,182	\$ 1,392,798	\$ 1,392,798	\$ 1,392,798	\$ 1,434,582
State Cigarette Tax	\$ 278,658	\$ 168,062	\$ 168,062	\$ 168,062	\$ 173,104
Other State Reimbursement	\$ 300,601	\$ 198,000	\$ 245,000	\$ 245,000	\$ 245,000
FEES & SERVICES					
Trial Court - District Div.	\$ 1,491,093	\$ 1,392,580	\$ 1,405,580	\$ 1,405,580	\$ 1,405,580
Family Court - Probate Div	\$ 132,544	\$ 95,000	\$ 125,000	\$ 125,000	\$ 125,000
Family Court - Juvenile Div	\$ 28,994	\$ 46,840	\$ 22,940	\$ 22,940	\$ 22,940
Clerk/Register	\$ 5,267,713	\$ 3,987,200	\$ 4,377,200	\$ 4,462,200	\$ 4,462,200
Drain Commissioner	\$ 148,439	\$ 105,700	\$ 105,700	\$ 105,700	\$ 105,700
Sheriff	\$ 7,663,309	\$ 8,724,981	\$ 8,077,787	\$ 8,482,356	\$ 8,938,402
Central Charges	\$ 143,283	\$ 123,000	\$ 123,000	\$ 145,000	\$ 145,000
Other Departments	\$ 98,994	\$ 61,972	\$ 61,120	\$ 61,120	\$ 56,120
FINES & FORFEITURES					
Bond Forfeitures	\$ 77,842	\$ 195,500	\$ 155,500	\$ 155,500	\$ 155,500
Ordinance Fines & Costs	\$ 871,345	\$ 1,015,000	\$ 956,500	\$ 956,500	\$ 956,500
Other	\$ 54,508	\$ 65,100	\$ 50,100	\$ 50,100	\$ 50,100
INVESTMENT INCOME					
	\$ 824,978	\$ 1,038,731	\$ 1,004,400	\$ 1,004,400	\$ 1,004,400
OTHER REVENUE & REIMB.					
	\$ 790,672	\$ 885,379	\$ 734,609	\$ 836,084	\$ 850,218
OPERATING TRANSFERS IN					
	\$ 1,028,662	\$ -	\$ 800,000	\$ 903,054	\$ 903,054
TOTAL	\$ 79,262,705	\$ 81,619,286	\$ 83,831,273	\$ 84,607,639	\$ 88,139,938

GENERAL FUND EXPENDITURES & APPROPRIATIONS
2004/05 BUDGET

	2002 ACTUAL	2003 BUDGET	2004 REQUESTED	2004 ADOPTED	2005 ADOPTED
LEGISLATIVE					
Board of Commissioners	\$ 630,172	\$ 596,011	\$ 686,617	\$ 686,617	\$ 702,026
JUDICIAL					
Circuit Court	\$ 3,477,867	\$ 3,668,632	\$ 4,323,071	\$ 3,986,336	\$ 4,114,563
District Court	\$ 3,489,290	\$ 3,593,308	\$ 3,959,389	\$ 3,810,573	\$ 3,962,414
Probation	\$ 128,152	\$ 141,829	\$ 147,333	\$ 147,333	\$ 147,333
Probate Court - Estates	\$ 750,154	\$ 740,384	\$ 845,872	\$ 845,872	\$ 881,186
Probate Court - Juvenile	\$ 2,956,316	\$ 2,977,180	\$ 3,183,843	\$ 2,957,678	\$ 3,078,550
Public Defender	\$ 1,855,245	\$ 2,065,243	\$ 2,401,274	\$ 2,401,274	\$ 2,514,079
GENERAL GOVERNMENT					
County Administrator	\$ 721,597	\$ 712,456	\$ 731,595	\$ 678,150	\$ 709,319
Finance	\$ 3,071,964	\$ 3,006,488	\$ 2,544,257	\$ 2,430,456	\$ 2,528,217
Budget	\$ 425,157	\$ 429,696	\$ 411,518	\$ 411,518	\$ 433,760
Information Technology	\$ 5,630,327	\$ 6,168,437	\$ 6,471,733	\$ 5,420,739	\$ 5,631,548
Human Resources	\$ 1,008,966	\$ 946,457	\$ 943,126	\$ 920,519	\$ 961,612
Organizational Development	\$ 429,797	\$ 479,075	\$ 614,774	\$ 614,774	\$ 634,600
Corporation Counsel	\$ 258,504	\$ 249,740	\$ 274,093	\$ 252,151	\$ 261,946
Equalization	\$ 1,168,299	\$ 1,242,756	\$ 1,367,879	\$ 1,367,879	\$ 1,431,732
Building Authority	\$ 8,703	\$ 6,588	\$ 8,090	\$ 8,090	\$ 8,090
Clerk / Register	\$ 4,232,379	\$ 4,036,879	\$ 4,386,310	\$ 4,285,710	\$ 4,272,387
Treasurer	\$ 1,070,553	\$ 1,106,396	\$ 1,233,678	\$ 1,153,138	\$ 1,200,749
Drain Commissioner	\$ 1,721,431	\$ 1,951,860	\$ 2,128,072	\$ 2,194,679	\$ 2,299,039
Planning	\$ 1,528,504	\$ 1,630,200	\$ 1,670,453	\$ 1,622,777	\$ 1,694,289
PUBLIC SAFETY					
Prosecuting Attorney	\$ 3,270,912	\$ 3,452,098	\$ 4,601,908	\$ 4,640,064	\$ 4,843,422
Sheriff	\$ 26,889,209	\$ 27,391,005	\$ 29,652,672	\$ 29,849,149	\$ 31,013,141
Emergency Management	\$ 658,696	\$ 635,427	\$ 673,958	\$ 673,958	\$ 688,711
SOCIAL SERVICES					
Veteran Services	\$ 550,315	\$ 587,923	\$ 583,972	\$ 583,972	\$ 609,184
Children's Services	\$ 550,492	\$ 629,084	\$ 632,627	\$ 632,627	\$ 632,987
CULTURE & RECREATION					
County MSU Extension	\$ 709,564	\$ 741,528	\$ 932,158	\$ 901,233	\$ 922,176
OTHER					
Reserves	\$ -	\$ 810,480	\$ 1,080,184	\$ 1,506,463	\$ 570,863
Other Agencies	\$ 3,936,663	\$ 2,281,842	\$ 2,566,406	\$ 2,090,777	\$ 2,104,763
Costs allocated to other departments	\$ (8,926,036)	\$ (9,061,303)	\$ (12,595,830)	\$ (12,595,830)	\$ (12,595,830)
APPROPRIATIONS	\$ 16,795,706	\$ 18,401,587	\$ 21,182,549	\$ 20,128,963	\$ 21,883,082
TOTAL:	\$ 78,998,898	\$ 81,619,286	\$ 87,643,581	\$ 84,607,639	\$ 88,139,938

2004/05 GENERAL FUND APPROPRIATIONS

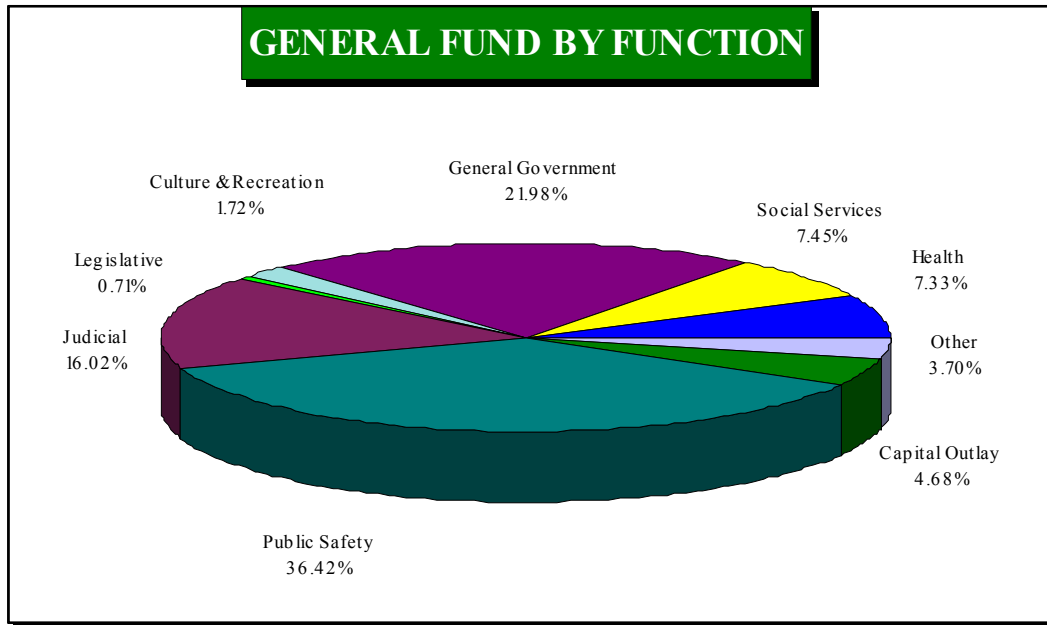
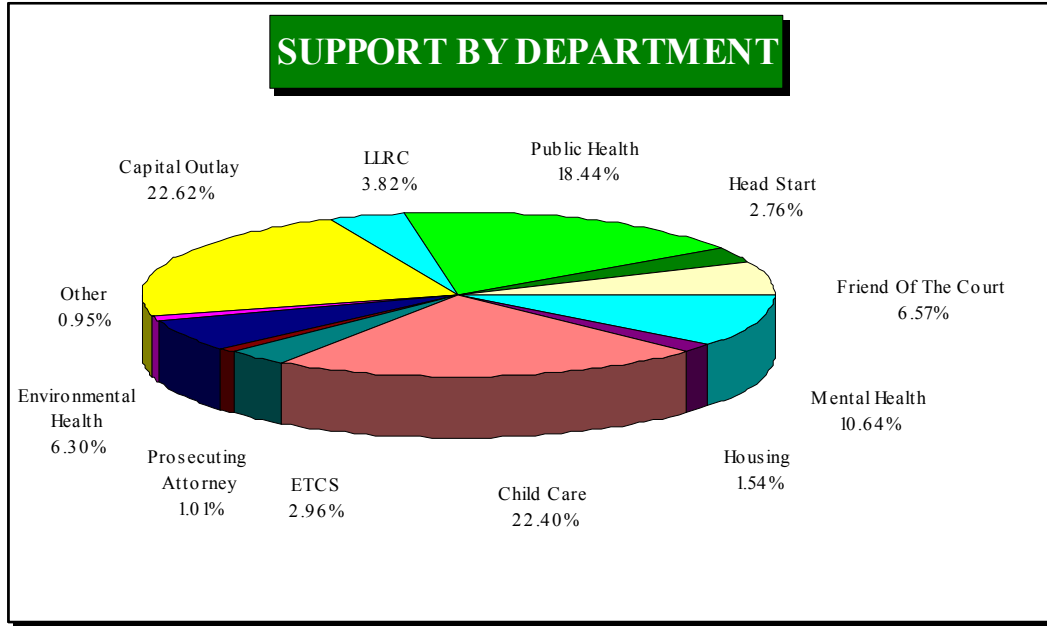
APPROPRIATION	2002	2003	2004	2004	2005
	ACTUAL	BUDGET	REQUESTED	ADOPTED	ADOPTED
Capital Projects	\$ -	\$ -	\$ 300,000	\$ 200,000	\$ 300,000
Cigarette Tax - Health	\$ 196,700	\$ 118,632	\$ 118,632	\$ 118,632	\$ 122,191
Mental Health Appropriation	\$ 33,842	\$ 1,196,780	\$ 1,549,266	\$ 1,549,266	\$ 2,034,684
ETCS Appropriation	\$ 710,050	\$ 731,352	\$ 774,040	\$ 595,375	\$ 632,015
Head Start	\$ 461,690	\$ 475,540	\$ 554,628	\$ 554,628	\$ 600,971
Public Health Appropriation	\$ 1,612,103	\$ 2,704,629	\$ 2,838,834	\$ 2,838,834	\$ 2,972,358
County Health Care	\$ -	\$ 650,000	\$ 660,000	\$ 660,000	\$ 660,000
Worksite Wellness	\$ 40,000	\$ 45,000	\$ 45,000	\$ 45,000	\$ 45,000
Child Care Appropriation	\$ 4,460,000	\$ 4,460,000	\$ 4,460,000	\$ 4,509,581	\$ 4,609,528
FIA Appropriation	\$ 42,941	\$ 54,109	\$ 54,109	\$ 54,109	\$ 54,109
Friend Of The Court	\$ 1,004,911	\$ 1,147,714	\$ 1,147,714	\$ 1,321,985	\$ 1,417,104
Library Appropriation	\$ 669,350	\$ 709,018	\$ 769,490	\$ 769,490	\$ 781,875
Prosecuting Attorney - Cr	\$ 200,864	\$ 197,604	\$ 197,604	\$ 202,606	\$ 215,438
Community Corrections	\$ 103,000	\$ 103,000	\$ 103,000	\$ 71,357	\$ 81,742
Juvenile Diversion	\$ 104,210	\$ 104,377	\$ 193,546	\$ -	\$ -
PORT	\$ -	\$ 128,079	\$ 128,079	\$ 128,079	\$ 128,079
Substance Abuse	\$ -	\$ 464,266	\$ 464,266	\$ 464,266	\$ 478,194
Environmental Health	\$ 1,157,642	\$ 1,153,349	\$ 1,252,299	\$ 1,252,299	\$ 1,332,608
LEPC Appropriation	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000
Housing Appropriation	\$ 310,000	\$ 310,000	\$ 310,000	\$ 310,000	\$ 310,000
Storm Water General Permit	\$ -	\$ 99,000	\$ -	\$ -	\$ 239,176
SACC	\$ -	\$ -	\$ 50,000	\$ 50,000	\$ 50,000
Emergency Preparedness	\$ -	\$ -	\$ 35,302	\$ 35,302	\$ 35,302
1/8th Mill Capital	\$ 1,286,232	\$ 1,360,834	\$ 1,483,408	\$ 1,483,408	\$ 1,567,962
Capital Equipment	\$ -	\$ -	\$ 200,000	\$ 200,000	\$ 200,000
Technology & Telecommunications	\$ 2,604,636	\$ 1,933,304	\$ 2,764,636	\$ 2,319,746	\$ 2,319,746
LAWNET	\$ -	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000
Jail Renovation	\$ -	\$ -	\$ 650,000	\$ 350,000	\$ 650,000
Other	\$ 1,782,535	\$ 210,000	\$ 33,696	\$ -	\$ -
TOTAL	\$ 16,795,706	\$ 18,401,587	\$ 21,182,549	\$ 20,128,963	\$ 21,883,082



The chart above indicates the distribution of monies that are transferred out of the General Fund to support other County departments or functions. The upper pie chart on the following page graphically illustrates how these monies are distributed. The lower pie chart illustrates the distribution of all General Fund monies if transfers were allocated to the governmental functions they support.

2004 GENERAL FUND APPROPRIATIONS

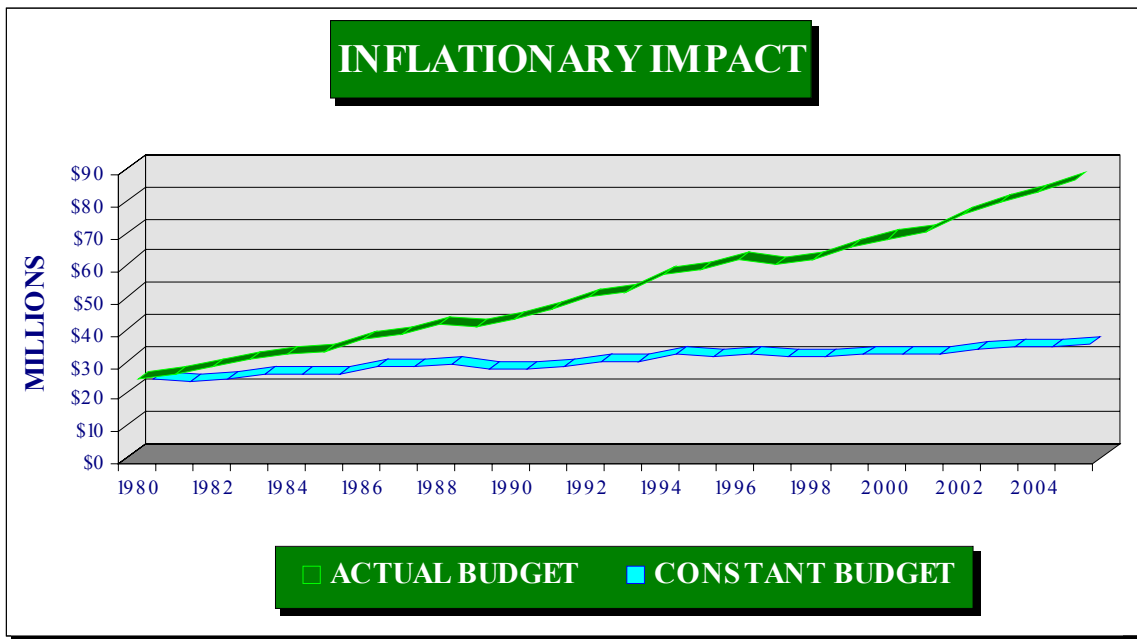
\$20,128,963



GENERAL FUND 10 YEAR BUDGET FORECAST

The projection on the next page represents the final product of the 2004/2005 Budget Process, as discussed in the Transmittal Memorandum (iii - x). In March of 2003 an initial projection was done that indicated deficits in each of the ten years and a cumulative shortfall of \$19 million over the ten year period. These projections were a clear sign early in the budget process that the county had to reduce the size of the organization in the short-term and continue to focus on the long-term fiscal stability of the organization.

The graph below gives both a historical and projected representation of the growth of the County's General Fund budget, both in actual dollars and adjusted for inflation. This graph demonstrates clearly that while the General Fund budget has steadily increased over the years, it has remained essentially flat in terms of real dollars.



WASHTENAW COUNTY MICHIGAN

**GENERAL FUND
10 YEAR BUDGET FORECAST**

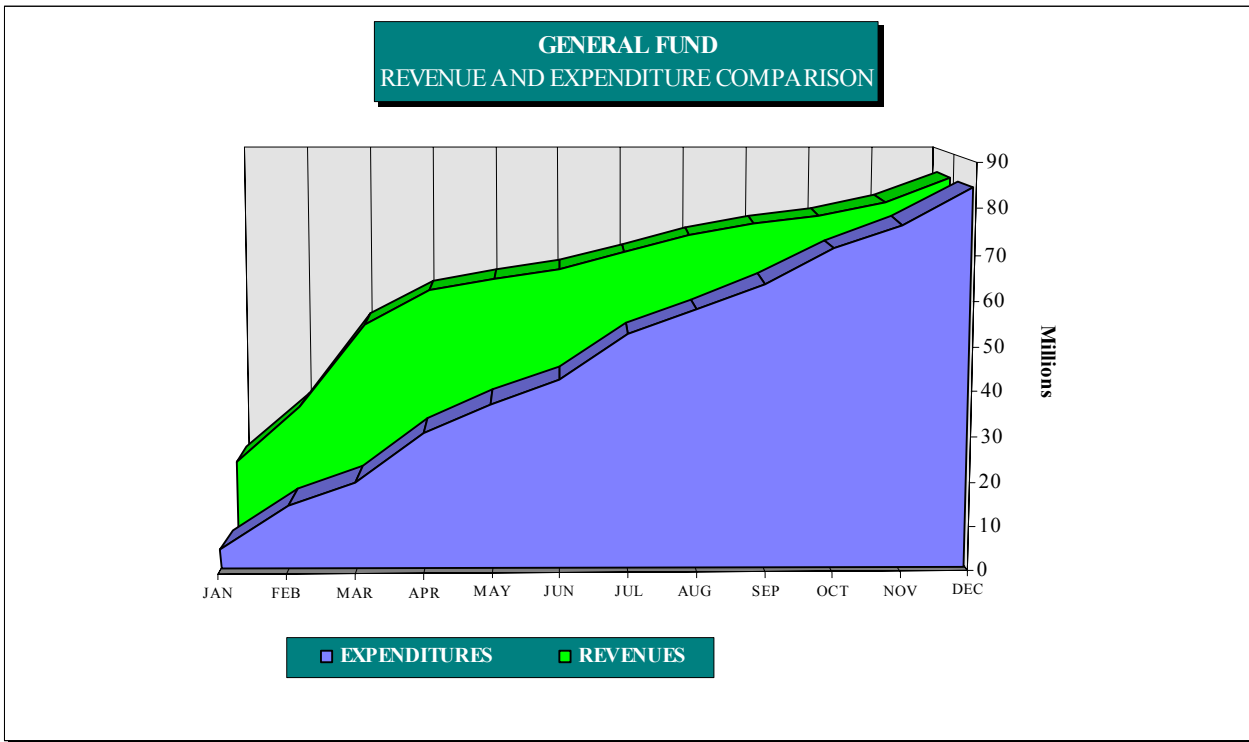
	2004	2005	2006	2007	2008
REVENUES:	ADOPTED	ADOPTED	PROJECTED	PROJECTED	PROJECTED
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
Taxes & Penalties	\$ 55,067,493	\$ 58,206,341	\$ 61,524,102	\$ 65,030,976	\$ 68,737,742
Licenses & Permits	\$ 123,200	\$ 123,200	\$ 126,896	\$ 130,703	\$ 134,624
State and Federal Revenues	\$ 10,701,412	\$ 10,629,683	\$ 10,629,683	\$ 10,629,683	\$ 10,629,683
Fees & Services	\$ 14,809,896	\$ 15,260,942	\$ 16,329,743	\$ 17,629,406	\$ 19,186,554
Fines & Forfeits	\$ 1,162,100	\$ 1,162,100	\$ 1,196,963	\$ 1,232,872	\$ 1,269,858
Interest Income	\$ 1,004,400	\$ 1,004,400	\$ 1,034,532	\$ 1,065,568	\$ 1,097,535
Other Revenue	\$ 836,084	\$ 850,218	\$ 875,725	\$ 901,996	\$ 929,056
Transfers In	\$ 903,054	\$ 903,054	\$ 930,146	\$ 958,050	\$ 986,791
TOTAL	\$ 84,607,639	\$ 88,139,938	\$ 92,647,790	\$ 97,579,254	\$ 102,971,843
EXPENDITURES:					
Personal Services	\$ 50,471,709	\$ 51,358,081	\$ 52,895,395	\$ 55,143,762	\$ 57,534,358
Supplies	\$ 1,491,317	\$ 1,298,316	\$ 1,536,057	\$ 1,337,265	\$ 1,582,138
Other Svcs. & Charges	\$ 10,361,307	\$ 10,416,039	\$ 10,728,520	\$ 11,050,376	\$ 11,381,887
Internal Service Charges	\$ 1,055,633	\$ 1,055,633	\$ 1,087,302	\$ 1,119,921	\$ 1,153,519
Capital Outlay	\$ 14,275	\$ 14,275	\$ 14,275	\$ 14,275	\$ 14,275
Reserves	\$ 1,084,435	\$ 2,114,512	\$ 2,114,512	\$ 2,114,512	\$ 2,114,512
Appropriations/Transfers Out	\$ 20,128,963	\$ 21,883,082	\$ 24,212,085	\$ 26,675,886	\$ 29,117,935
TOTAL	\$ 84,607,639	\$ 88,139,938	\$ 92,588,145	\$ 97,455,997	\$ 102,898,623
SURPLUS (DEFICIT)	\$ -	\$ -	\$ 59,644	\$ 123,257	\$ 73,220

	2009	2010	2011	2012	2013
REVENUES:	PROJECTED	PROJECTED	PROJECTED	PROJECTED	PROJECTED
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
Taxes & Penalties	\$ 72,655,793	\$ 76,797,173	\$ 81,013,338	\$ 85,460,971	\$ 90,152,778
Licenses & Permits	\$ 138,663	\$ 142,823	\$ 147,107	\$ 151,520	\$ 156,066
State and Federal Revenues	\$ 10,629,683	\$ 10,629,683	\$ 10,629,683	\$ 10,629,683	\$ 10,629,683
Fees & Services	\$ 20,126,636	\$ 21,114,889	\$ 22,153,883	\$ 23,246,329	\$ 24,152,936
Fines & Forfeits	\$ 1,307,954	\$ 1,347,192	\$ 1,387,608	\$ 1,429,236	\$ 1,472,114
Interest Income	\$ 1,130,461	\$ 1,164,375	\$ 1,199,306	\$ 1,235,285	\$ 1,272,344
Other Revenue	\$ 956,928	\$ 985,636	\$ 1,015,205	\$ 1,045,661	\$ 1,077,031
Transfers In	\$ 1,016,395	\$ 1,046,887	\$ 1,078,294	\$ 1,110,643	\$ 1,143,962
TOTAL	\$ 107,962,512	\$ 113,228,658	\$ 118,624,424	\$ 124,309,328	\$ 130,056,912
EXPENDITURES:					
Personal Services	\$ 60,530,637	\$ 63,727,770	\$ 67,336,175	\$ 71,245,480	\$ 75,370,267
Supplies	\$ 1,377,383	\$ 1,629,602	\$ 1,418,705	\$ 1,678,490	\$ 1,461,266
Other Svcs. & Charges	\$ 11,723,344	\$ 12,075,044	\$ 12,437,295	\$ 12,810,414	\$ 13,194,727
Internal Service Charges	\$ 1,188,124	\$ 1,223,768	\$ 1,260,481	\$ 1,298,295	\$ 1,337,244
Capital Outlay	\$ 14,275	\$ 14,275	\$ 14,275	\$ 14,275	\$ 14,275
Reserves	\$ 2,114,512	\$ 2,114,512	\$ 2,114,512	\$ 2,114,512	\$ 2,114,512
Appropriations/Transfers Out	\$ 30,866,638	\$ 32,155,611	\$ 33,502,935	\$ 34,487,144	\$ 35,287,144
TOTAL	\$ 107,814,914	\$ 112,940,582	\$ 118,084,379	\$ 123,648,612	\$ 128,779,435
SURPLUS (DEFICIT)	\$ 147,598	\$ 288,076	\$ 540,045	\$ 660,716	\$ 1,277,477

GENERAL FUND FINANCIAL CONDITION RESULTING FROM THE APPROVED 2004 BUDGET

The primary source of revenue, the property tax, is due at the beginning of each fiscal year. Over 90% of it is collected in the first four months of the fiscal year, assuring that there will be no need for short-term borrowing to meet cash requirements during the fiscal year. The spike in revenues in December is due to accruals of revenue applicable to the current year but to be collected in the following year. The spike in expenditures for December can be attributed to an extra half pay periods falling in that month and the appropriation of General Fund support to other funds.

The following Cash Forecast for the General Fund indicates that the lowest balance will occur in December 2004, at the level of \$8,085,011. This is a planned increase of \$250,000 over the January 1, 2004 level as part of the County's effort to develop and maintain a 8% General Fund balance (pg. A-11). Both revenue and expenditure projections are generated from prior years' patterns, which have maintained a relatively consistent trend.



2004 GENERAL FUND CASH FORECAST BASED ON BUDGET AMOUNTS

	JAN	FEB	MAR	APR	MAY	JUN
Estimated Beginning Fund Balance:	\$ 7,960,331					
REVENUES:						
Taxes & Penalties	\$ 17,999,542	\$ 11,642,366	\$ 16,509,762	\$ 3,866,052	\$ 843,075	\$ 406,880
Licenses & Permits	\$ 4,370	\$ 5,006	\$ 7,502	\$ 6,815	\$ 14,928	\$ 4,305
State and Federal Revenues	\$ 129,630	\$ 509,536	\$ 1,483,273	\$ 969,615	\$ 326,041	\$ 419,087
Fees & Services	\$ 322,154	\$ 614,215	\$ 744,656	\$ 2,777,012	\$ 1,216,635	\$ 1,218,746
Fines & Forfeits	\$ -	\$ 107,920	\$ 85,272	\$ 83,272	\$ 113,858	\$ 90,172
Interest Income	\$ 27,359	\$ 60,512	\$ 92,225	\$ 104,202	\$ 98,376	\$ 90,904
Other Revenue	\$ 24,942	\$ 11,326	\$ 35,272	\$ 38,977	\$ 34,431	\$ 22,224
Transfers In	\$ 225,764	\$ -	\$ -	\$ 225,764	\$ -	\$ -
TOTAL	\$ 18,733,761	\$ 12,950,881	\$ 18,957,963	\$ 8,071,707	\$ 2,647,343	\$ 2,252,318
EXPENDITURES:						
Personal Services	\$ 3,037,168	\$ 3,578,596	\$ 3,936,832	\$ 3,921,205	\$ 5,462,101	\$ 3,881,130
Supplies	\$ 230,137	\$ 82,375	\$ 127,807	\$ 111,093	\$ 93,937	\$ 114,332
Other Services & Charges	\$ 961,483	\$ 737,036	\$ 878,176	\$ 709,904	\$ 930,929	\$ 849,405
Internal Service Charges	\$ 87,021	\$ 75,279	\$ 102,623	\$ 81,467	\$ 91,166	\$ 90,352
Capital Outlay	\$ 4,850	\$ 957	\$ 613	\$ 2,117	\$ 669	\$ (587)
Appropriations/Transfers Out	\$ 145,459	\$ 5,379,084	\$ 11,483	\$ 6,161,078	\$ (30,109)	\$ 374,407
TOTAL	\$ 4,466,118	\$ 9,853,327	\$ 5,057,533	\$ 10,986,864	\$ 6,548,693	\$ 5,309,039
Estimated Ending Balance	\$ 22,227,974	\$ 25,325,528	\$ 39,225,959	\$ 36,310,802	\$ 32,409,453	\$ 29,352,732
REVENUES:						
	JUL	AUG	SEP	OCT	NOV	DEC
Taxes & Penalties	\$ 404,396	\$ 2,606,337	\$ 256,434	\$ 13,983	\$ 242,603	\$ 276,063
Licenses & Permits	\$ 22,195	\$ 11,794	\$ 10,942	\$ 6,148	\$ 18,267	\$ 10,928
State and Federal Revenues	\$ 1,373,614	\$ (258,125)	\$ 1,077,443	\$ (188,623)	\$ 1,419,218	\$ 3,440,702
Fees & Services	\$ 1,390,476	\$ 1,217,642	\$ 1,199,807	\$ 1,179,776	\$ 1,437,085	\$ 1,491,695
Fines & Forfeits	\$ 125,250	\$ 96,469	\$ 140,664	\$ 105,610	\$ 66,363	\$ 147,250
Interest Income	\$ 78,452	\$ 80,169	\$ 59,124	\$ 242,288	\$ (290)	\$ 71,079
Other Revenue	\$ 54,763	\$ 53,792	\$ 40,738	\$ 99,408	\$ 44,027	\$ 376,183
Transfers In	\$ 225,764	\$ -	\$ -	\$ 225,764	\$ -	\$ -
TOTAL	\$ 3,674,909	\$ 3,808,078	\$ 2,785,152	\$ 1,684,353	\$ 3,227,273	\$ 5,813,901
EXPENDITURES:						
Personal Services	\$ 3,868,968	\$ 3,849,338	\$ 3,888,266	\$ 5,908,003	\$ 3,964,810	\$ 5,175,292
Supplies	\$ 124,555	\$ 94,295	\$ 182,072	\$ 63,467	\$ 109,325	\$ 157,923
Other Services & Charges	\$ 1,028,554	\$ 1,189,351	\$ 828,954	\$ 994,857	\$ 757,713	\$ 1,329,382
Internal Service Charges	\$ 74,033	\$ 55,708	\$ 50,560	\$ 64,225	\$ 147,787	\$ 135,412
Capital Outlay	\$ (794)	\$ 177	\$ 776	\$ 618	\$ 371	\$ 4,506
Appropriations/Transfers Out	\$ 5,051,135	\$ 16,612	\$ 798,500	\$ 636,392	\$ 302,428	\$ 1,282,496
TOTAL	\$ 10,146,450	\$ 5,205,481	\$ 5,749,128	\$ 7,667,562	\$ 5,282,434	\$ 8,085,011
Estimated Ending Balance	\$ 22,881,191	\$ 21,483,789	\$ 18,519,812	\$ 12,536,603	\$ 10,481,441	\$ 8,210,331

WASHTENAW COUNTY MICHIGAN

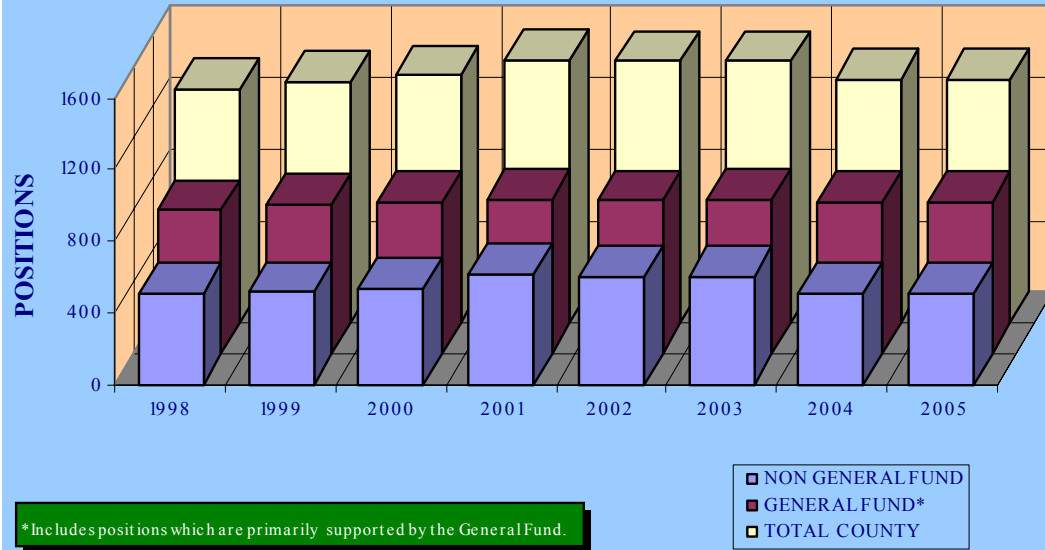
HISTORY OF AUTHORIZED POSITIONS

DEPARTMENT	1998 ADOPTED	1999 ADOPTED	2000 ADOPTED	2001 ADOPTED	2002 ADOPTED	2003 ADOPTED	2004 ADOPTED	2005 ADOPTED
LEGISLATIVE								
Board Of Commissioners	15.00	15.00	15.00	15.00	15.00	11.00	11.00	11.00
JUDICIAL								
Circuit Court	23.10	23.50	24.50	24.84	25.84	25.84	29.85	29.85
District Court	48.60	48.60	48.60	48.26	48.26	48.26	44.00	44.00
Friend Of The Court	54.00	57.00	56.00	55.00	57.00	57.00	58.00	58.00
Probate Court	8.00	8.00	8.00	8.00	8.00	8.00	9.00	9.00
Juvenile Court	34.50	35.50	35.50	34.50	35.50	35.50	28.90	28.90
Community Corrections	n/a	n/a	6.00	7.00	7.00	7.00	7.00	7.00
Public Defender	19.00	19.00	20.00	21.00	22.00	22.00	22.00	22.00
JUDICIAL TOTAL:	187.20	191.60	198.60	198.60	203.60	203.60	198.75	198.75
GENERAL GOVERNMENT								
County Administrator	4.00	5.00	5.00	5.00	5.00	5.00	4.00	4.00
Corporation Counsel	1.83	1.83	1.83	1.83	1.83	1.83	1.50	1.50
Budget	5.00	5.00	5.00	5.00	5.00	5.00	4.00	4.00
Finance	23.00	22.50	22.00	22.00	22.83	23.83	22.50	22.50
Information & Technology	34.00	37.00	43.00	45.00	42.00	46.00	35.00	35.00
Equalization	14.00	14.00	14.00	14.00	14.00	14.00	14.00	14.00
Human Resources	7.34	8.34	8.34	8.34	8.34	8.34	8.00	8.00
Organizational Development	2.00	2.00	2.00	2.00	2.00	2.00	4.00	4.00
Clerk / Register of Deeds	42.50	44.50	46.50	47.50	51.50	51.50	50.50	50.50
Treasurer	12.00	12.00	13.50	13.50	13.50	13.50	13.50	13.50
Drain Commissioner	16.00	17.00	19.00	22.00	22.00	22.00	23.00	23.00
Planning & Environment	6.00	8.00	9.00	9.00	13.80	13.80	12.55	12.55
Risk Management	0.83	0.83	0.83	0.83	n/a	n/a	n/a	n/a
Facilities Management	56.50	47.00	48.00	48.00	43.00	41.00	39.00	39.00
TOTAL GENERAL GOVERNMENT:	225.00	225.00	238.00	244.00	244.80	247.80	231.55	231.55
PUBLIC SAFETY								
Prosecuting Attorney	39.80	43.30	45.00	45.00	47.00	47.00	49.00	50.00
Sheriff	265.00	282.00	289.00	290.00	281.00	281.00	284.00	284.00
Building Services	19.88	24.88	28.38	27.38	28.11	28.11	15.00	15.00
Emergency Management	4.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00
TOTAL PUBLIC SAFETY:	328.68	354.18	366.38	366.38	360.11	360.11	352.00	353.00
PUBLIC WORKS								
Brownfield Redevelopment Authority	0.00	0.00	1.00	1.00	1.00	1.00	1.00	1.00
Public Works	2.50	2.50	3.00	3.00	3.00	3.00	3.00	3.00
Solid Waste	2.00	2.00	2.75	2.75	2.75	2.75	1.75	1.75
Public Works	4.50	4.50	6.75	6.75	6.75	6.75	5.75	5.75
HEALTH								
Environmental Health Regulation	43.62	44.62	48.87	48.06	47.81	45.30	43.00	43.00
Public Health	75.16	75.62	80.01	88.19	86.19	86.19	63.86	63.86
Community Support & Treatment Services	274.24	274.24	257.24	265.08	271.08	271.08	231.75	231.75
Washtenaw Health Plan	0.00	0.00	0.00	0.00	4.00	4.00	4.00	4.00
Washtenaw Community Health Organization	0.00	0.00	0.00	50.11	50.11	50.11	60.17	60.17
TOTAL HEALTH:	393.02	394.48	386.12	451.44	459.19	456.68	402.78	402.78
SOCIAL SERVICES								
Child Care - Family Court	9.30	8.50	8.50	12.50	12.50	12.50	12.65	12.65
Children's Services - Detention	26.00	25.60	33.10	34.70	34.70	40.70	27.57	27.57
Children's Services - Day Program	8.00	10.00	12.00	10.70	10.70	13.70	10.08	10.08
Children's Services - Children's Well-Being	2.00	1.50	1.50	0.10	0.10	0.10	0.10	0.10
Veteran Services	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00
Employment Training & Community Services	66.72	66.72	26.39	26.40	21.94	21.94	18.38	18.38
Head Start	n/a	n/a	40.25	51.75	40.00	36.00	36.50	36.50
TOTAL SOCIAL SERVICES:	117.02	117.32	126.74	141.15	124.94	129.94	110.28	110.28
CULTURAL & RECREATION								
Parks & Recreation	29.00	32.00	32.00	33.80	33.80	33.80	34.00	34.00
Library/Learning Resource Center	4.50	6.00	6.50	6.50	7.00	7.00	7.00	7.00
County MSU Extension	6.00	6.00	6.00	6.00	6.00	6.00	6.00	6.00
TOTAL CULTURAL & RECREATION:	39.50	44.00	44.50	46.30	46.80	46.80	47.00	47.00
COUNTY TOTAL:	1309.92	1346.08	1382.09	1469.62	1461.19	1462.68	1359.11	1360.11

Notes:

Grant positions are not reported above, with the exception of major continuing grants (e.g., Community Corrections, Head Start).
 Grant status Community Corrections positions were not reported prior to 2000.
 Washtenaw Community Health Organization and Washtenaw Health Plan - County positions leased to WCHO & WHP per lease agreements.
 Head Start - Positions budgeted separately from ETCS starting in 2000-2001 budget.
 Planning & Environment -
 Community Development grant positions are not reported here.
 Public Works and Solid Waste positions are reported under Public Works.
 Brownfield Redevelopment positions are reported under Public Safety.
 Risk Management - moved to Finance in 2002.
 The 2005 Budget includes the reduction of an additional 32 FTE. As the distribution of these reductions are not yet known, they are not included in this table.

HISTORY OF POSITIONS



POSITIONS BY FUNCTION

