

BUDGET SUMMARY

This section presents a comprehensive picture of Washtenaw County's 2012 and 2013 adopted budgets. It also provides a summary of the changes that have occurred within the general fund, and all other county funds.

Page 98 presents the combined total of all governmental funds, which for 2012 is \$206,229,590 and is \$198,182,421 for 2013, net of intrafund transfers and charges. An analysis of the general fund begins on page 104, and contains a comparison to past years, a breakdown of revenues and expenditures, distribution of appropriations, and budget projections through 2015. Revenues are shown by source, such as taxes & penalties and licenses & permits, while expenditures are listed by governmental function, such as public safety, and general government.

This is followed by a review of the long-term forecasts for the county and an overview of the county's cash flow. FTE (full-time equivalent) position breakdowns are provided for both the general fund and non-general fund units to demonstrate the changes in positions over time.

The section ends with an overview of each county fund as outlined in the 2012/13 Budget Resolution. This is not a reflection of all county funds, or even all funds contained within the county's annual financial report. Some smaller grants are excluded from the budget analysis as well as one-time capital initiatives except through the inclusion of any debt service pertaining to the project.

Additional budget and position information is included for each county operating department under the Departmental Summary section of this document beginning on page 191.

2012/13 Summary of Governmental Funds by Category

	2010 Actual	2011 Projected	2012 Adopted	2013 Adopted
REVENUES BY SOURCE				
Taxes & Penalties	76,843,013	73,294,461	70,193,758	68,992,181
Licenses & Permits	2,160,434	2,114,084	2,299,242	2,346,520
Federal, State, & Local	47,603,310	43,845,417	36,712,747	33,111,437
Fees & Services	52,577,419	50,272,229	53,967,188	56,045,028
Fines & Forfeitures	949,896	984,415	1,020,600	1,020,600
Interest Income	315,607	360,800	290,500	290,500
Other Revenue & Reimbursement	7,258,454	15,079,412	22,987,031	20,353,619
Net Transfers	5,797,885	20,258,611	18,758,523	16,022,536
TOTAL	193,506,019	206,209,430	206,229,590	198,182,421
EXPENDITURES BY FUNCTION				
Legislative	522,093	496,587	505,664	489,165
Judicial	24,160,323	23,789,465	23,498,849	23,865,682
General Government	19,299,188	20,111,252	21,895,460	22,250,822
Public Safety	51,416,448	53,827,311	56,717,456	58,472,697
Public Works	1,174,281	1,100,452	919,005	925,532
Health	40,772,729	37,281,804	38,589,210	40,423,081
Social Services	41,214,230	36,978,012	33,020,782	28,291,839
Culture & Recreation	12,960,126	22,736,417	20,901,130	18,518,949
Other	(56,453)	2,929,834	(3,644,608)	(9,178,713)
Capital Outlay	4,530,262	4,862,470	3,354,463	3,480,069
Debt Service	10,231,164	10,152,505	10,472,179	10,643,298
TOTAL	206,224,391	214,266,108	206,229,590	198,182,421

VARIANCE ANALYSIS

Revenues

Taxes & Penalties: Decline in the economy and housing market leading to significant declines in property tax revenue for all funds as explained further in the Revenue Discussion section.

Federal, State & Local: Changes in revenues for many non-general fund (NGF) grants, including federal stimulus funding that is not expected to continue.

Fees & Services: Increase in police services contract price in the general fund (GF) and adjustments in fee schedules and collection efforts in all funds.

Other Revenue & Reimbursements: Use of Revenue Sharing Reserve Fund for transfer to GF as well as budgeted use of fund balance and contingencies within parks & recreation.

Expenditures

All: Decreases in personnel costs related to labor concessions for fringe benefit and salary reductions. The other category reflects the savings from anticipated labor modifications and attrition.

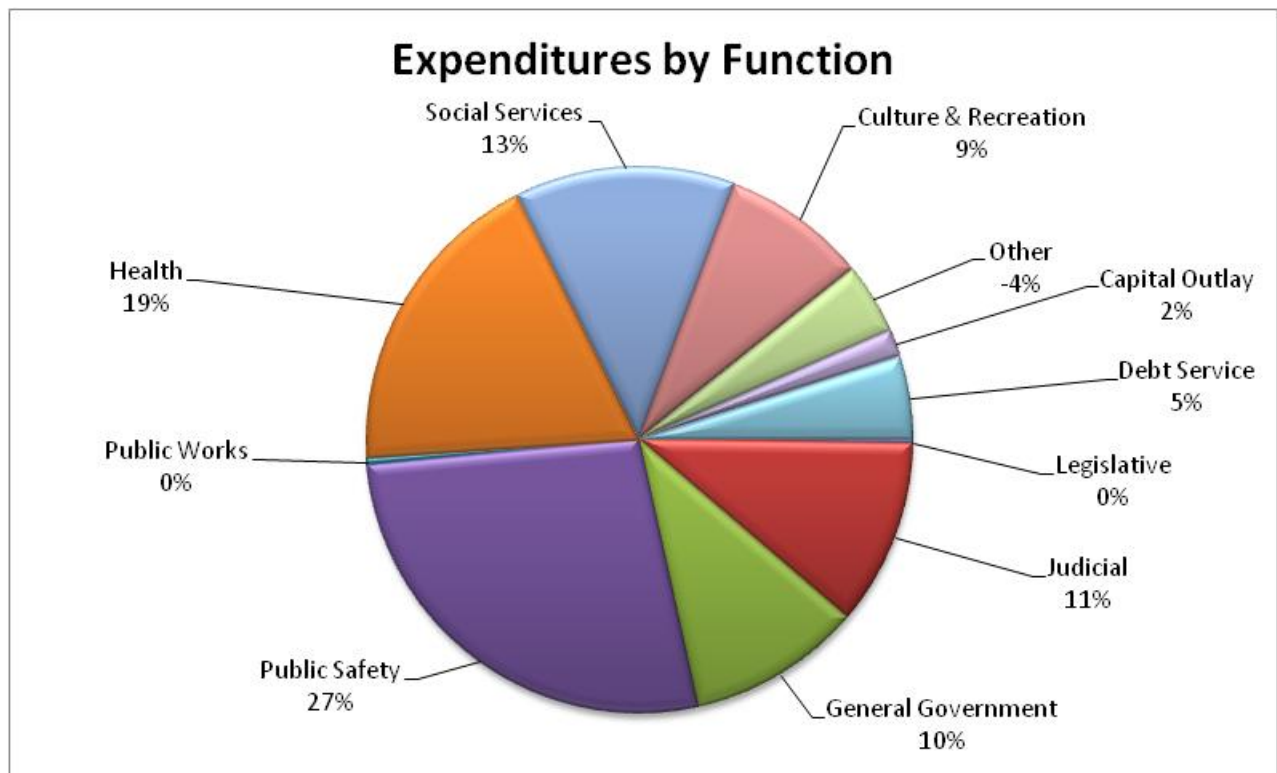
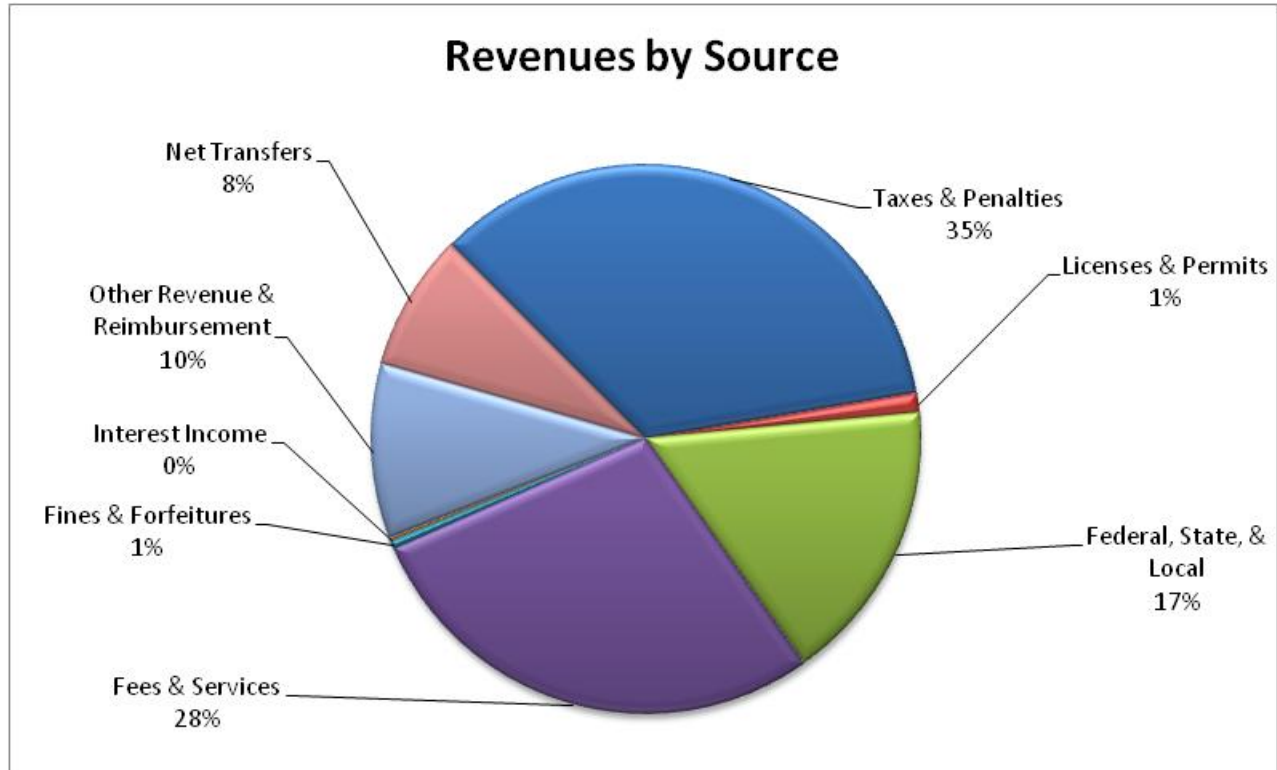
General Government: Increased cost for information and technology leased equipment and maintenance agreements.

Public Safety: Increases predominately due to rising personnel costs as well as an increase in operating costs related to the jail and police services contracts.

Social Services: Expenditure changes mirror federal revenues especially related to federal stimulus funding for weatherization and neighborhood stabilization programs.

Cultural & Recreation: Fluctuations are within the county's parks department in alignment with their master plan.

**2012 Governmental Funds Budget
\$ 206,229,590**



2012 Governmental Fund Revenue Summary by Source

	Total Budget	G.F. Support	Licenses & Permits	Federal, State, & Local	Taxes & Penalties	Fees & Services	Fines & Forfeitures	Other Rev & Reimb
LEGISLATIVE								
Board of Commissioners	505,664	505,664	-	-	-	-	-	-
JUDICIAL								
Circuit Court	5,568,904	2,485,154	33,000	2,148,350	-	642,400	30,000	230,000
District Court	5,897,713	2,570,163	-	-	-	2,307,342	975,000	45,208
Probation	179,677	179,677	-	-	-	-	-	-
Friend of the Court	5,249,011	1,598,112	-	3,420,217	-	230,682	-	-
Probate Court - Estates	1,246,850	1,121,850	-	-	-	125,000	-	-
Probate Court - Juvenile	2,740,374	2,543,866	-	126,468	-	22,940	7,100	40,000
Law Library	20,900	12,400	-	-	-	8,500	-	-
Public Defender	2,595,420	2,595,420	-	-	-	-	-	-
GENERAL GOVERNMENT								
County Administrator	535,159	535,159	-	-	-	-	-	-
Finance	2,907,564	2,907,564	-	-	-	-	-	-
Human Resources	1,619,610	1,239,930	-	25,000	-	80,000	-	274,680
Information Technology	6,299,561	6,170,061	-	117,500	-	-	-	12,000
Corporation Counsel	463,955	463,955	-	-	-	-	-	-
Equalization	1,484,616	1,415,616	-	-	-	39,000	-	30,000
Building Authority	7,085	7,085	-	-	-	-	-	-
Clerk / Register of Deeds	2,561,209	(654,391)	67,200	-	-	3,142,900	-	5,500
Treasurer	1,421,599	1,326,599	40,000	-	-	27,000	-	28,000
Water Resources Commissioner	2,740,102	1,887,596	48,312	713,534	-	51,760	-	38,900
Central Charges	1,855,000	1,787,000	-	-	-	-	-	68,000
PUBLIC SAFETY								
Prosecuting Attorney	6,014,647	5,764,747	-	219,900	-	-	-	30,000
Sheriff	45,326,329	30,325,327	6,500	372,972	-	13,298,976	-	1,322,554
Sheriff - Emergency Services	4,775,108	2,394,195	-	25,000	-	2,100,000	-	255,913
Building Inspection	601,372	-	591,022	-	-	10,350	-	-
PUBLIC WORKS								
Water Resources - Public Works	919,005	77,666	-	20,000	357,000	30,800	-	433,539
HEALTH								
Community Support & Treatment Services	26,838,557	165,190	-	73,747	-	26,104,110	-	495,510
Indigent Healthcare	600,000	600,000	-	-	-	-	-	-
Public Health	11,150,653	1,652,846	1,513,208	5,339,304	-	1,329,542	-	1,315,753
SOCIAL SERVICES								
Child Care Fund	9,418,014	4,695,650	-	4,237,661	-	-	-	484,703
Department of Veteran Affairs	685,080	337,594	-	3,000	344,486	-	-	-
Economic Development & Agriculture	688,913	-	-	-	688,913	-	-	-
Head Start	4,854,094	657,886	-	3,804,466	-	-	-	391,742
Department of Human Services	854,109	-	-	800,000	-	-	-	54,109
WATT	20,000	-	-	-	-	-	-	20,000
Office of Community & Economic Development	16,500,572	1,680,221	-	12,102,116	144,000	148,000	-	2,426,235
CULTURE & RECREATION								
Parks & Recreation	20,518,869	-	-	-	8,892,955	3,310,000	-	8,315,913
County MSU Extension	382,261	382,261	-	-	-	-	-	-
OTHER								
Reserves	6,808,501	(6,841)	-	-	-	-	-	6,815,342
Other Agencies	4,682,890	4,275,093	-	-	32,000	375,797	-	-
Costs allocated to other departments	(15,135,999)	(15,135,999)	-	-	-	-	-	-
CAPITAL OUTLAY	3,354,463	2,927,463	-	77,000	-	300,000	-	50,000
DEBT SERVICE	10,472,179	800,000	-	-	-	-	-	9,672,179
TOTAL	206,229,590	72,291,779	2,299,242	33,626,235	10,459,354	53,685,099	1,012,100	32,855,781

Note: The G.F. (general fund) Support column includes the general operating property tax revenue whereas the other county millage's tax revenues are presented in the Taxes & Penalties column in the above table.

2010–2013 Governmental Fund Expenditure Summary by Function

	2010 Actual	2011 Projected	2012 Adopted	2013 Adopted
LEGISLATIVE				
Board of Commissioners	522,093	496,587	505,664	489,165
JUDICIAL				
Circuit Court	5,803,419	5,738,478	5,568,904	5,670,150
District Court	5,525,269	5,640,233	5,897,713	5,913,340
Probation	205,270	197,536	179,677	179,677
Friend of the Court	5,737,427	5,482,418	5,249,011	5,417,969
Probate Court - Estates	1,282,644	1,256,007	1,246,850	1,280,151
Probate Court - Juvenile	2,894,091	2,819,349	2,740,374	2,779,113
Law Library	11,062	20,900	20,900	20,900
Public Defender	2,701,141	2,634,544	2,595,420	2,604,382
GENERAL GOVERNMENT				
County Administrator	779,447	735,888	535,159	544,611
Finance	2,384,132	2,325,609	2,907,564	3,038,161
Human Resources	1,088,732	1,567,190	1,619,610	1,634,438
Information Technology	5,513,350	5,287,218	6,299,561	6,411,410
Corporation Counsel	298,014	429,349	463,955	468,042
Equalization	1,645,134	1,468,469	1,484,616	1,532,000
Building Authority	5,260	5,617	7,085	7,085
Clerk / Register of Deeds	2,460,475	2,362,034	2,561,209	2,463,623
Treasurer	1,349,231	1,312,918	1,421,599	1,467,694
Water Resources Commissioner	2,549,290	2,712,732	2,740,102	2,828,758
Central Charges	1,226,123	1,904,228	1,855,000	1,855,000
PUBLIC SAFETY				
Prosecuting Attorney	5,917,499	5,900,165	6,014,647	6,277,849
Sheriff	39,975,077	42,346,552	45,326,329	46,666,549
Sheriff - Emergency Services	5,010,035	5,017,138	4,775,108	4,879,649
Building Inspection	513,837	563,456	601,372	648,650
PUBLIC WORKS				
Water Resources - Public Works	1,174,281	1,100,452	919,005	925,532
HEALTH				
Community Support & Treatment Services	28,564,138	26,196,160	26,838,557	28,672,428
Indigent Healthcare	600,000	600,000	600,000	600,000
Public Health	11,608,591	10,485,644	11,150,653	11,150,653
SOCIAL SERVICES				
Child Care Fund	9,728,629	8,938,084	9,418,014	9,531,441
Department of Veteran Affairs	707,509	754,942	685,080	706,804
Economic Development & Agriculture	524,543	670,595	688,913	688,913
Head Start	4,961,400	4,724,256	4,854,094	-
Department of Human Services	626,462	854,109	854,109	854,109
WATT	8,464	40,000	20,000	10,000
Office of Community & Economic Development	24,657,222	20,996,026	16,500,572	16,500,572
CULTURE & RECREATION				
Parks & Recreation	12,310,334	22,107,902	20,518,869	18,134,824
County MSU Extension	649,792	628,515	382,261	384,125
OTHER				
Reserves	6,537,969	6,975,266	6,808,501	1,217,975
Other Agencies	7,196,738	7,033,653	4,682,890	4,685,354
Costs allocated to other departments	(13,791,160)	(11,079,085)	(15,135,999)	(15,082,042)
CAPITAL OUTLAY				
	4,530,262	4,862,470	3,354,463	3,480,069
DEBT SERVICE				
	10,231,164	10,152,505	10,472,179	10,643,298
TOTAL				
	206,224,391	214,266,108	206,229,590	198,182,421

Changes in Fund Balance for Governmental Type Funds

	General Fund	Child Care	Aerial Photo	Public Works Solid Waste	E-911	Treasurer's Office
Year end 2010	\$ 15,317,157	\$ 590,439	\$ 123,605	\$ 250,082	\$ 387,303	\$ 4,012,542
Projected Net Impact of 2011 Operations	\$ (1,149,073)	\$ -	\$ -	\$ 131,231	\$ 7,497	\$ -
Anticipated Fund Balance - 12/31/11	\$ 14,168,084	\$ 590,439	\$ 123,605	\$ 381,313	\$ 394,800	\$ 4,012,542
2012						
Budgeted Revenues:	\$ 97,842,948	\$ 9,418,014	\$ 39,000	\$ 453,539	\$ 2,253,190	\$ 2,520,033
Budgeted Expenditures:	\$ 95,844,708	\$ 9,418,014	\$ 39,000	\$ 453,539	\$ 2,253,190	\$ 2,520,033
Anticipated Fund Balance - 12/31/12	\$ 16,166,324	\$ 590,439	\$ 123,605	\$ 381,313	\$ 394,800	\$ 4,012,542
2013						
Budgeted Revenues:	\$ 97,066,068	\$ 9,531,440	\$ 39,000	\$ 459,178	\$ 2,255,791	\$ 2,530,309
Budgeted Expenditures:	\$ 100,871,161	\$ 9,531,440	\$ 39,000	\$ 459,178	\$ 2,255,791	\$ 2,530,309
Anticipated Fund Balance - 12/31/13	\$ 12,361,231	\$ 590,439	\$ 123,605	\$ 381,313	\$ 394,800	\$ 4,012,542
	Comm Econ Dev	Friend of the Court	Housing Contingency	Social Services	Parks & Recreation	Sheriff Grants
Year end 2010	\$ 540,100	\$ -	\$ 429,657	\$ 39,656	\$ 29,023,633	\$ 1,170,413
Projected Net Impact of 2011 Operations	\$ 480	\$ -	\$ (326,863)	\$ -	\$ (3,797,680)	\$ (77,500)
Anticipated Fund Balance - 12/31/11	\$ 540,580	\$ -	\$ 102,794	\$ 39,656	\$ 25,225,953	\$ 1,092,913
2012						
Budgeted Revenues:	\$ 16,500,572	\$ 5,249,011	\$ -	\$ 854,109	\$ 13,043,882	\$ 1,011,345
Budgeted Expenditures:	\$ 16,500,572	\$ 5,249,011	\$ -	\$ 854,109	\$ 20,518,869	\$ 1,087,731
Anticipated Fund Balance - 12/31/12	\$ 540,580	\$ -	\$ 102,794	\$ 39,656	\$ 17,750,966	\$ 1,016,527
2013						
Budgeted Revenues:	\$ 16,500,572	\$ 5,417,969	\$ -	\$ 854,109	\$ 13,043,883	\$ 1,011,345
Budgeted Expenditures:	\$ 16,500,572	\$ 5,417,969	\$ -	\$ 854,109	\$ 18,134,824	\$ 1,087,731
Anticipated Fund Balance - 12/31/13	\$ 540,580	\$ -	\$ 102,794	\$ 39,656	\$ 12,660,025	\$ 940,141
	Building Services	Public/Env Health	Head Start	Comm. Supp. & Trtm Svcs.	Rev Sharing Reserve	Econ Dev / Agri Millage
Year end 2010	\$ 51,859	\$ 1,369,100	\$ 155,766	\$ 346,464	\$ 17,499,929	\$ 74,995
Projected Net Impact of 2011 Operations	\$ 55,786	\$ 576,207	\$ -	\$ -	\$ (6,649,114)	\$ (59,594)
Anticipated Fund Balance - 12/31/11	\$ 107,645	\$ 1,945,307	\$ 155,766	\$ 346,464	\$ 10,850,815	\$ 15,401
2012						
Budgeted Revenues:	\$ 591,372	\$ 11,438,123	\$ 4,724,256	\$ 26,838,557	\$ -	\$ 688,913
Budgeted Expenditures:	\$ 591,372	\$ 11,750,653	\$ 4,854,094	\$ 26,838,557	\$ 6,815,342	\$ 688,913
Anticipated Fund Balance - 12/31/12	\$ 107,645	\$ 1,632,777	\$ 25,928	\$ 346,464	\$ 4,035,473	\$ 15,401
2013						
Budgeted Revenues:	\$ 638,650	\$ 11,438,123	\$ -	\$ 28,672,428	\$ -	\$ 688,913
Budgeted Expenditures:	\$ 638,650	\$ 11,750,653	\$ -	\$ 28,672,428	\$ 4,035,473	\$ 688,913
Anticipated Fund Balance - 12/31/13	\$ 107,645	\$ 1,320,247	\$ 25,928	\$ 346,464	\$ -	\$ 15,401
	Other Special Revenue	Prosecuting Attorney Grants	Debt Service	Capital Projects	Capital Reserve	All Govnmntl Funds
Year end 2010	\$ 1,461,229	\$ 357,662	\$ 1,128	\$ 5,093,546	\$ 5,414,855	\$ 69,421,641
Projected Net Impact of 2011 Operations	\$ (68,017)	\$ -	\$ -	\$ (39,620)	\$ -	\$ (11,921,096)
Anticipated Fund Balance - 12/31/11	\$ 1,393,212	\$ 357,662	\$ 1,128	\$ 5,053,926	\$ 5,414,855	\$ 57,500,545
2012						
Budgeted Revenues:	\$ 1,152,858	\$ 496,783	\$ 13,895,071	\$ 3,354,463	\$ 6,813,072	\$ 159,687,786
Budgeted Expenditures:	\$ 1,172,858	\$ 496,783	\$ 13,895,071	\$ 3,104,463	\$ 6,813,072	\$ 172,186,099
Anticipated Fund Balance - 12/31/12	\$ 1,373,212	\$ 357,662	\$ 1,128	\$ 5,303,926	\$ 5,414,855	\$ 45,002,232
2013						
Budgeted Revenues:	\$ 1,145,968	\$ 508,642	\$ 13,994,826	\$ 3,480,069	\$ 6,792,547	\$ 156,152,464
Budgeted Expenditures:	\$ 1,155,968	\$ 508,642	\$ 13,994,826	\$ 3,230,069	\$ 6,792,547	\$ 169,160,357
Anticipated Fund Balance - 12/31/13	\$ 1,363,212	\$ 357,662	\$ 1,128	\$ 5,553,926	\$ 5,414,855	\$ 31,994,339

VARIANCE ANALYSIS

General Fund: The county budgets for a \$250K surplus annually to maintain fund balance at 8% of operating budget net of indirect costs. In 2012 the county plans to carry-forward a surplus from the early implementation of budget solutions to balance the 2013 fiscal year.

Housing Contingency: The general fund appropriation for housing has been reduced with the planned use of fund balance to retain previous commitments to various housing initiatives.

Parks & Recreation: By policy the Parks & Recreation Commission may use its fund balance as it determines appropriate. Fluctuations are common as major capital renovations and acquisitions occur.

Public/Environmental Health: Planned use of fund balance in both 2012 and 2013.

Head Start: Planned use of fund balance as the county is in the process of relinquishing the grant.

Revenue Sharing Reserve: Drawn down annually in lieu of State of Michigan Revenue Sharing until the fund balance is exhausted.

Capital Projects: Planned contribution to fund balance for use for future capital renovations or acquisitions.

2012/13 GENERAL FUND BUDGET SUMMARY

	2010 Actual	2011 Projected	2012 Adopted	2013 Adopted	% Variance 2011 2012	% Variance 2011 2013
REVENUES BY SOURCE						
Taxes & Penalties	64,703,054	62,686,795	59,766,404	58,571,716	-4.7%	-6.6%
Licenses & Permits	205,407	228,374	195,012	195,012	-14.6%	-14.6%
Federal, State, & Local	5,871,025	6,284,495	5,778,414	5,805,517	-8.1%	-7.6%
Fees & Services	18,008,530	19,097,415	19,916,915	20,160,884	4.3%	5.6%
Fines & Forfeitures	933,663	969,416	1,012,100	1,012,100	4.4%	4.4%
Interest Income	129,651	112,872	100,000	100,000	-11.4%	-11.4%
Other Revenue & Reimbursement	2,276,548	4,122,406	3,078,707	6,005,312	-25.3%	45.7%
Net Transfers	7,916,188	7,748,495	7,995,396	5,215,527	3.2%	-32.7%
TOTAL	100,044,065	101,250,268	97,842,948	97,066,068	-3.4%	-4.1%
EXPENDITURES BY FUNCTION						
Legislative	522,093	496,587	505,664	489,165	1.8%	-1.5%
Judicial	18,268,370	18,146,147	18,088,938	18,286,813	-0.3%	0.8%
General Government	19,009,444	19,956,795	21,856,460	22,211,822	9.5%	11.3%
Public Safety	46,659,679	49,170,413	52,007,408	53,700,911	5.8%	9.2%
Public Works	237,101	230,306	108,466	109,354	-52.9%	-52.5%
Social Services	401,931	328,274	331,094	359,708	0.9%	9.6%
Culture & Recreation	649,792	628,515	382,261	384,125	-39.2%	-38.9%
Reserves	-	300,000	(6,841)	(2,817,498)	-102.3%	-1039.2%
Other Agencies	1,920,600	1,344,329	1,527,645	1,530,109	13.6%	13.8%
Costs allocated to other departments	(13,791,160)	(11,079,085)	(15,135,999)	(15,082,042)	36.6%	36.1%
Appropriations	20,622,119	19,955,668	18,177,852	17,893,601	-8.9%	-10.3%
TOTAL	94,499,968	99,477,949	97,842,948	97,066,068	-1.6%	-2.4%

VARIANCE ANALYSIS**Revenues**

Taxes & Penalties: Projecting decline in property tax revenue of -5% in 2012 and -2% in 2013.

State & Federal: Budget is based on conservative estimates of state funds, predominately within the courts.

Fees & Services: Increase in sheriff road patrol contract price of 0% in 2012 and 1% in 2013; other miscellaneous fee increases based on trends and fee schedule adjustments.

Other Revenue & Reimbursements: The increases in 2011 and 2013 are due to the planned use of fund balance through the early implementation of budget reduction solutions in 2010 and 2012, respectfully.

Net Transfers: The projected decline in 2013 demonstrates that only a partial year of revenue sharing is available for transfer from the reserve fund.

Expenditures

All: Most county departments and elected offices had budget reductions as outlined in this publication.

Legislative: The Board of Commissioners (BOC) decrease in 2013 is capturing the reduction of two commissioners due to apportionment redistricting.

General Government: Primary variances from year to year are a result of software maintenance agreements and leased information and technology equipment.

Public Safety: Increases due to rising personnel costs as well as an increase in the operating budget for staffing and operating cost increases related to the jail and additional police services contracts.

Culture & Recreation: Change reflects how Michigan State University-Extension is funded at the state level. The county has opted to reduce its support down to the minimum level required by the contract.

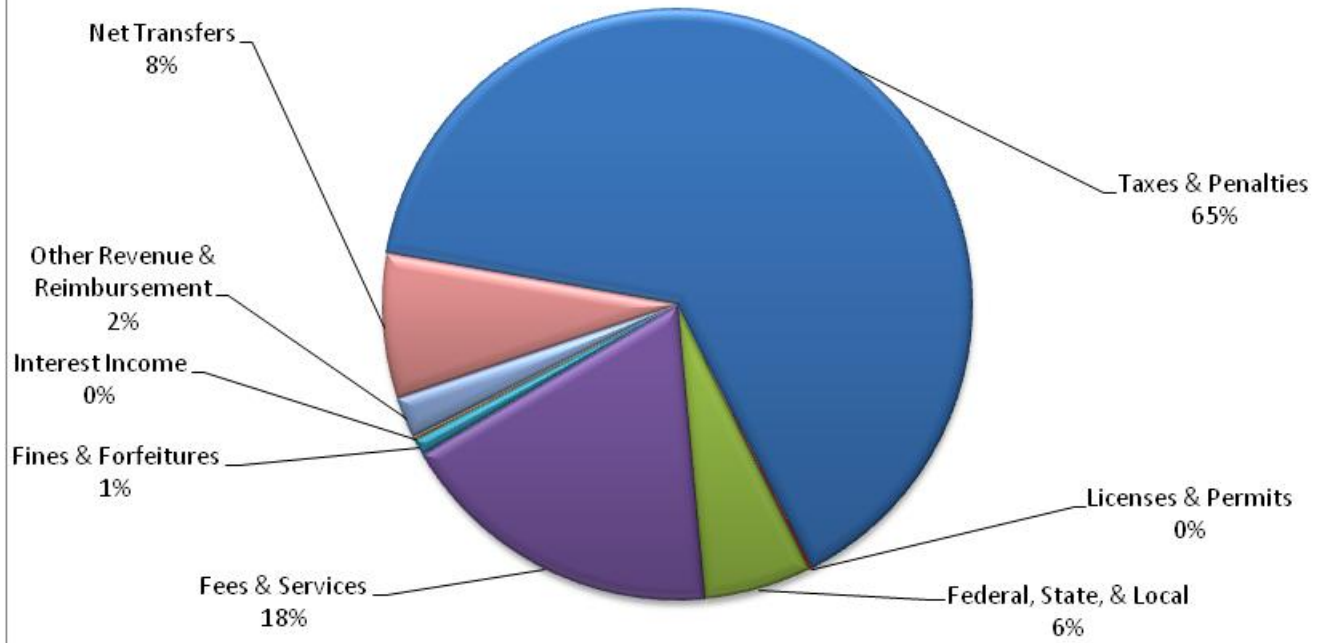
Reserves: This category is used to budget for the planned contribution to fund balance and the BOC unearmarked reserve. In addition for 2012 and 2013 it contains estimated savings from modified labor contracts and attrition. For 2012 there is a planned carry forward of surplus to 2013 due to the early implementation of budget solutions.

Costs Allocated to Other Departments: This category contains the estimated cost allocation plan (CAP) credit to the general fund for general government services. The amounts in 2012 and 2013 are larger due to the county no longer waiving or freezing the CAP to ensure consistency and fairness between all departments.

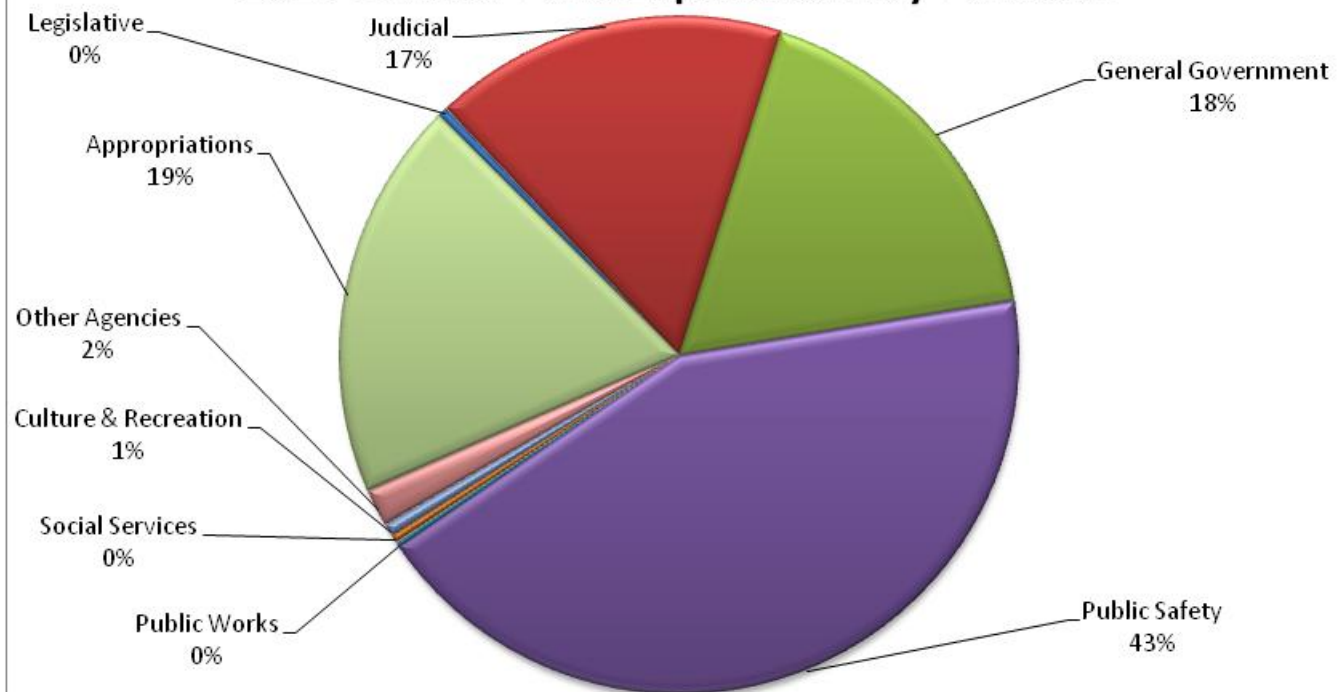
Appropriations: Many reductions were implemented as part of the budget solutions for 2012/13, including a significant shift in county financing for mental health services and two years of continued reductions for infrastructure allocations.

2012 GENERAL FUND
\$97,842,948

2012 General Fund Revenue by Source



2012 General Fund Expenditure by Function



**GENERAL FUND REVENUES
2012/13 BUDGET**

	2010 Actual	2011 Projected	2012 Adopted	2013 Adopted
TAXES & PENALTIES	64,703,054	62,686,795	59,766,404	58,571,716
LICENSES & PERMITS				
Pistol Permit	56,020	-	56,500	56,500
Marriage Licenses	37,390	-	48,500	48,500
Dog License	37,922	-	40,000	40,000
Other	74,075	228,374	50,012	50,012
FEDERAL, STATE, & LOCAL REVENUE				
State Salary Reimbursement	791,471	789,948	786,955	786,955
State Court Funding	1,394,725	1,487,863	1,487,863	1,487,863
State Revenue Sharing				
State Liquor Tax	1,843,806	1,957,672	2,254,331	2,254,331
State Cigarette Tax	53,289	18,174	-	-
Other	1,787,734	2,030,838	1,249,265	1,276,368
FEES & SERVICES				
District Court	1,983,799	2,150,001	2,167,342	2,167,342
Trial Court - Probate Division	147,006	177,736	125,000	125,000
Trial Court - Juvenile Division	56,619	54,469	22,940	22,940
Trial Court - Clerk Division	711,442	678,099	642,400	642,400
Clerk/Register	2,764,356	2,965,752	693,900	693,900
Water Resources Commissioner	40,464	41,197	51,760	51,760
Sheriff	11,855,245	12,568,248	13,250,976	13,369,945
Central Charges	384,392	405,942	375,797	375,797
Other Departments	65,206	55,972	2,586,800	2,711,800
FINES & FORFEITURES				
Bond Forfeitures	91,272	125,000	155,500	155,500
Ordinance Fines & Costs	807,226	806,500	806,500	806,500
Other	35,165	37,916	50,100	50,100
INVESTMENT INCOME	129,651	112,872	100,000	100,000
OTHER REVENUE & REIMBURSEMENT	2,276,548	4,122,406	3,078,707	6,005,312
OPERATING TRANSFER IN				
Revenue Sharing Reserve Fund	6,537,969	6,649,014	6,815,342	4,035,473
Other	1,378,219	1,099,481	1,180,054	1,180,054
TOTAL	100,044,065	101,250,268	97,842,948	97,066,068

**GENERAL FUND EXPENDITURES
2012/13 BUDGET**

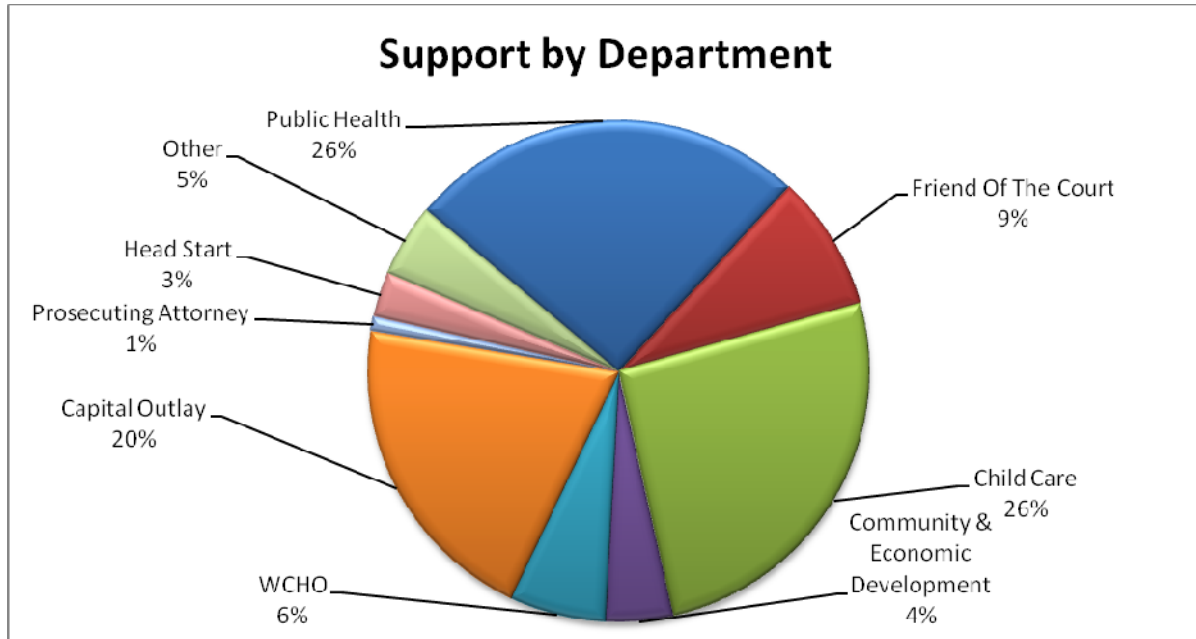
	2010 Actual	2011 Projected	2012 Adopted	2013 Adopted
LEGISLATIVE				
Board of Commissioners	522,093	496,587	505,664	489,165
JUDICIAL				
Circuit Court	5,803,419	5,738,478	5,568,904	5,670,150
District Court	5,381,804	5,500,233	5,757,713	5,773,340
Probation	205,270	197,536	179,677	179,677
Probate Court - Estates	1,282,644	1,256,007	1,246,850	1,280,151
Probate Court - Juvenile	2,894,091	2,819,349	2,740,374	2,779,113
Public Defender	2,701,141	2,634,544	2,595,420	2,604,382
GENERAL GOVERNMENT				
County Administrator	779,447	735,888	535,159	544,611
Finance	2,384,132	2,325,609	2,907,564	3,038,161
Human Resources	1,088,732	1,567,190	1,619,610	1,634,438
Information Technology	5,513,350	5,287,218	6,299,561	6,411,410
Corporation Counsel	298,014	429,349	463,955	468,042
Equalization	1,461,758	1,429,469	1,445,616	1,493,000
Building Authority	5,260	5,617	7,085	7,085
Clerk / Register of Deeds	2,460,475	2,362,034	2,561,209	2,463,623
Treasurer	1,349,231	1,312,918	1,421,599	1,467,694
Water Resources Commissioner	2,442,921	2,597,275	2,740,102	2,828,758
Central Charges	1,226,123	1,904,228	1,855,000	1,855,000
PUBLIC SAFETY				
Prosecuting Attorney	5,452,358	5,444,404	5,517,864	5,769,207
Sheriff	38,627,484	40,954,933	43,967,626	45,307,846
Sheriff - Emergency Services	2,579,836	2,771,076	2,521,918	2,623,858
PUBLIC WORKS				
Water Resources - Public Works	237,101	230,306	108,466	109,354
SOCIAL SERVICES				
Department of Veteran Affairs	401,931	328,274	331,094	359,708
CULTURE & RECREATION				
County MSU Extension	649,792	628,515	382,261	384,125
OTHER				
Reserves	-	300,000	(6,841)	(2,817,498)
Other Agencies	1,920,600	1,344,329	1,527,645	1,530,109
Cost allocated to other departments	(13,791,160)	(11,079,085)	(15,135,999)	(15,082,042)
APPROPRIATIONS	20,622,119	19,955,668	18,177,852	17,893,601
TOTAL	94,499,968	99,477,949	97,842,948	97,066,068

2012/13 GENERAL FUND APPROPRIATIONS

APPROPRIATION	2010 Actual	2011 Projected	2012 Adopted	2013 Adopted
Capital Projects	150,000	-	100,000	100,000
Cigarette Tax - Health	37,616	37,616	-	-
WCHO	1,128,080	1,128,080	1,128,080	1,128,080
CSTS	230,224	215,190	-	-
JPORT	194,558	188,913	-	-
ETCS	181,288	275,051	-	-
Public Health	810,446	768,626	2,993,523	2,993,523
Medical Examiner	548,052	548,052	548,052	548,052
Child Care	4,620,559	4,506,745	4,695,649	4,752,363
Community Corrections	200,715	215,983	240,983	240,983
DHS	53,646	54,109	-	-
Friend of the Court	1,275,429	1,890,349	1,598,112	1,655,558
Head Start	584,928	528,048	528,048	-
Pros. Atty. - Coop. Reim.	157,242	165,825	168,906	172,938
Substance Abuse	921,903	1,880,022	1,127,165	1,127,165
Environmental Health	576,947	352,710	-	-
Solid Waste	-	-	-	-
Indigent Health Care	600,000	600,000	600,000	600,000
Transfers	1,055,000	-	-	-
Transfers for DSH	2,081,167	1,311,712	-	-
LEPC Appropriation	12,000	12,000	12,000	12,000
Economic Development & Energy	419,724	253,851	-	-
PORT	227,373	451,894	-	-
Housing Appropriation	110,000	110,000	-	-
Community & Economic Development	72,686	73,357	697,471	697,471
Storm Water General Permit	111,286	111,285	-	-
Capital Equipment	200,000	200,000	100,000	100,000
1/8 Mill Allocation	1,346,486	1,346,486	1,346,486	1,346,486
Technology & Telecommunications	1,789,232	1,804,232	1,380,977	1,506,583
LAWNET	30,000	30,000	-	-
Worksite Wellness	33,132	33,132	-	-
Jail Expansion - Bond Payment	800,000	800,000	800,000	800,000
Barrier Busters	50,000	50,000	100,000	100,000
WATT	-	-	-	-
WATT Neutral Zone	-	-	-	-
Law Library	12,400	12,400	12,400	12,400
TOTAL	20,622,119	19,955,668	18,177,852	17,893,601

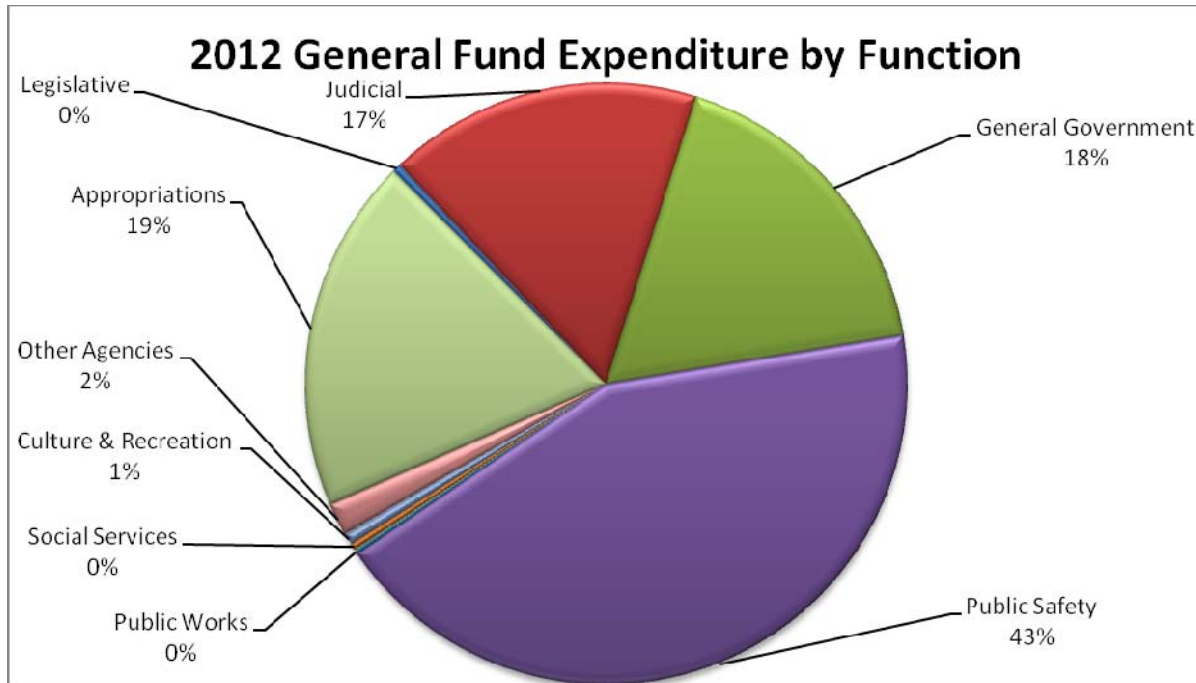
The chart above indicates the distribution of monies that are transferred out of the general fund to support other county departments or functions. The upper pie chart on the following page graphically illustrates how these monies are distributed. The lower pie chart illustrates the distribution of all general fund monies if transfers were allocated to the governmental functions they support.

2012 GENERAL FUND APPROPRIATIONS BY DEPARTMENT - \$18,177,852



2012 GENERAL FUND BY FUNCTION \$97,842,948

(Less costs allocated to other departments in the amount of -\$15,135,999)



2012 General Fund Appropriations
As Percentage of Total Fund Budget

Fund #	Agency #	Organization Name	2012 Adopted	2012 GF Contribution	2012 GF % of Budget
SPECIAL REVENUE FUNDS					
1090	310	Aerial Photo	\$ 39,000	\$ -	0.00%
1212	460	Econ Development & Agri Millage	\$ 688,913	\$ -	0.00%
1293	470	Community & Economic Development	\$16,500,572	\$ 797,471	4.83%
1490	500	Sheriff Training Funds	\$ 73,000	\$ -	0.00%
1572	500	Inmate Enterprise Fund	\$ 270,972	\$ -	0.00%
1620	430	Prosecuting Attorney CRP	\$ 496,783	\$ 168,906	34.00%
1710	580	Solid Waste	\$ 406,539	\$ -	0.00%
1750	615	Building Services	\$ 591,372	\$ -	0.00%
1780	621	Resource Mediation	\$ 10,000	\$ -	0.00%
1810	690	Veterans Trust	\$ 9,500	\$ -	0.00%
1811	690	Veterans Relief	\$ 344,486	\$ -	0.00%
1900	560	Emergency Management	\$ 2,253,190	\$ -	0.00%
2060	190	Law Library	\$ 20,900	\$ 12,400	59.33%
2080	600	Parks & Recreation	\$16,689,262	\$ -	0.00%
2090	600	Natural Areas	\$ 3,829,607	\$ -	0.00%
2150	160	Friend of the Court	\$ 5,249,011	\$ 1,598,112	30.45%
2510	676	Headstart	\$ 4,854,094	\$ 528,048	10.88%
2804	130	Community Corrections	\$ 1,014,731	\$ 240,983	23.75%
2822	680	Washtenaw Area Teens for Tomorrow	\$ 20,000	\$ -	0.00%
2830	140	Public Improvement Fund	\$ 140,000	\$ -	0.00%
2850	210	Revenue Sharing Reserve Fund	\$ 6,815,342	\$ -	0.00%
2930	673	CSTS	\$26,838,557	\$ -	0.00%
2950	674	County Health Care Plan	\$ 600,000	\$ 600,000	100.00%
2960	674	Public Health	\$11,150,653	\$ 2,993,523	26.85%
2980	679	DHS	\$ 854,109	\$ 54,109	6.34%
2990	180	Child Care Fund	\$ 9,418,014	\$ 4,695,649	49.86%
DEBT SERVICE FUNDS					
3000	580	Public Works - Debt Service	\$ 2,901,068	\$ -	0.00%
3700	320	Building Authority - Debt Service	\$10,994,003	\$ -	0.00%
CAPITAL/CONSTRUCTION FUNDS					
4010	240	1/8 Mill Building Maintenance & Repair	\$ 1,346,486	\$ 1,346,486	100.00%
4020	240	Capital Projects	\$ 100,000	\$ 100,000	100.00%
4040	400	Register of Deed Automation Fund	\$ 300,000	\$ -	0.00%
4050	220	Capital Equipment	\$ 1,607,977	\$ 1,480,977	92.10%
4060	200	Capital Reserves	\$ 6,813,072	\$ 800,000	11.74%
4300	580	DPW Revolving	\$ 47,000	\$ -	0.00%
4500	580	WWRA Recycling Project	\$ 357,000	\$ -	0.00%
ENTERPRISE FUNDS					
5150	420	Delinquent Tax Fund	\$ 2,202,587	\$ -	0.00%
5500	420	PA 123	\$ 270,766	\$ -	0.00%
5600	420	PA 105	\$ 46,680	\$ -	0.00%
		WCHO Support (Leased Positions)	\$ 7,404,116	\$ -	0.00%
		WHP (Leased Positions)	\$ 689,093	\$ -	0.00%
INTERNAL SERVICE FUNDS					
6310	240	Facilities Operations & Maintenance	\$ 6,503,591	\$ -	0.00%
6320	240	Fleet Services	\$ 2,617,038	\$ -	0.00%
6340	240	Warehouse Revolving	\$ 300,000	\$ -	0.00%
6360	240	Copier Fund	\$ 370,189	\$ -	0.00%
6440	200	Risk Management	\$ 2,132,218	\$ -	0.00%
6600	210	Fringe Benefit Revolving	\$33,693,110	\$ -	0.00%
6900	210	Centrex	\$ 700,000	\$ -	0.00%

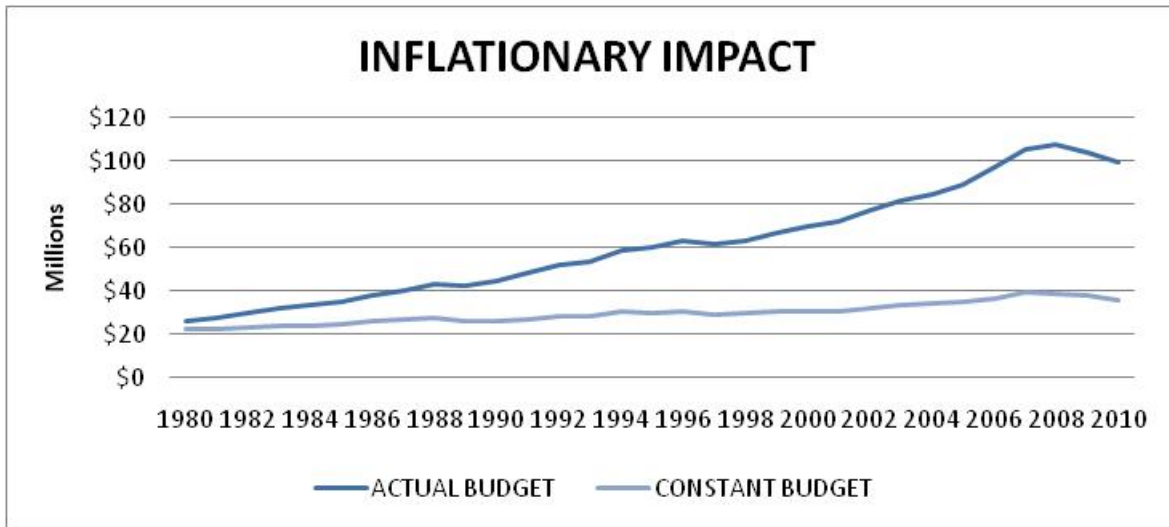
2013 General Fund Appropriations
As Percentage of Total Fund Budget

Fund #	Agency #	Organization Name	2013 Adopted	2013 GF Contribution	2013 GF % of Budget
SPECIAL REVENUE FUNDS					
1090	310	Aerial Photo	\$ 39,000	\$ -	0.00%
1212	460	Econ Development & Agri Millage	\$ 688,913	\$ -	0.00%
1293	470	Community & Economic Development	\$16,500,572	\$ 797,471	4.83%
1490	500	Sheriff Training Funds	\$ 73,000	\$ -	0.00%
1572	500	Inmate Enterprise Fund	\$ 270,972	\$ -	0.00%
1620	430	Prosecuting Attorney CRP	\$ 508,642	\$ 172,938	34.00%
1710	580	Solid Waste	\$ 412,178	\$ -	0.00%
1750	615	Building Services	\$ 638,650	\$ -	0.00%
1780	621	Resource Mediation	\$ 10,000	\$ -	0.00%
1810	690	Veterans Trust	\$ 9,500	\$ -	0.00%
1811	690	Veterans Relief	\$ 337,596	\$ -	0.00%
1900	560	Emergency Management	\$ 2,255,791	\$ -	0.00%
2060	190	Law Library	\$ 20,900	\$ 12,400	59.33%
2080	600	Parks & Recreation	\$14,290,533	\$ -	0.00%
2090	600	Natural Areas	\$ 3,844,291	\$ -	0.00%
2150	160	Friend of the Court	\$ 5,417,969	\$ 1,655,558	30.56%
2510	676	Headstart	\$ -	\$ -	
2804	130	Community Corrections	\$ 1,014,731	\$ 240,983	23.75%
2822	680	Washtenaw Area Teens for Tomorrow	\$ 10,000	\$ -	0.00%
2830	140	Public Improvement Fund	\$ 140,000	\$ -	0.00%
2850	210	Revenue Sharing Reserve Fund	\$ 4,035,473	\$ -	0.00%
2930	673	CSTS	\$28,672,428	\$ -	0.00%
2950	674	County Health Care Plan	\$ 600,000	\$ 600,000	100.00%
2960	674	Public Health	\$11,150,653	\$ 2,993,523	26.85%
2980	679	DHS	\$ 854,109	\$ 54,109	6.34%
2990	180	Child Care Fund	\$ 9,531,440	\$ 4,752,363	49.86%
DEBT SERVICE FUNDS					
3000	580	Public Works - Debt Service	\$ 2,834,117	\$ -	0.00%
3700	320	Building Authority - Debt Service	\$11,160,709	\$ -	0.00%
CAPITAL/CONSTRUCTION FUNDS					
4010	240	1/8 Mill Building Maintenance & Repair	\$ 1,346,486	\$ 1,346,486	100.00%
4020	240	Capital Projects	\$ 100,000	\$ 100,000	100.00%
4040	400	Register of Deed Automation Fund	\$ 300,000	\$ -	0.00%
4050	220	Capital Equipment	\$ 1,733,583	\$ 1,606,583	92.67%
4060	200	Capital Reserves	\$ 6,792,547	\$ 800,000	11.78%
4300	580	DPW Revolving	\$ 47,000	\$ -	0.00%
4500	580	WWRA Recycling Project	\$ 357,000	\$ -	0.00%
ENTERPRISE FUNDS					
5150	420	Delinquent Tax Fund	\$ 2,202,587	\$ -	0.00%
5500	420	PA 123	\$ 279,828	\$ -	0.00%
5600	420	PA 105	\$ 47,894	\$ -	0.00%
		WCHO Support (Leased Positions)	\$ 7,404,116	\$ -	0.00%
		WHP (Leased Positions)	\$ 689,093	\$ -	0.00%
INTERNAL SERVICE FUNDS					
6310	240	Facilities Operations & Maintenance	\$ 6,555,089	\$ -	0.00%
6320	240	Fleet Services	\$ 2,675,492	\$ -	0.00%
6340	240	Warehouse Revolving	\$ 300,000	\$ -	0.00%
6360	240	Copier Fund	\$ 370,189	\$ -	0.00%
6440	200	Risk Management	\$ 2,134,677	\$ -	0.00%
6600	210	Fringe Benefit Revolving	\$37,736,281	\$ -	0.00%
6900	210	Centrex	\$ 700,000	\$ -	0.00%

General Fund Long-Term Forecast

The projection on the next page represents the product of the 2012/2013 budget process, as discussed in the Transmittal Memorandum (page 19 - 26). The Board of Commissioners adopted a balanced budget as shown for the 2012 and 2013 fiscal years. These budgets are based on many assumptions using available information at the time of budget development. A primary assumption is the level of property tax the county will receive, which will not be known until four months into each fiscal year. Also as described in the Transmittal Memorandum, the stability of the future largely resides on the State of Michigan to reinstate revenue sharing once the county's revenue sharing reserve fund is depleted in 2013. The State has started to do this for other counties throughout the state as their funds have been depleted prior to Washtenaw County's, although there is not a guarantee that the State will have enough funds to do this in the future given their own financial realities. The projections demonstrate a long-term structural budget problem. The county took great efforts to balance 2012/13 as a second phase of managing the economic downturn.

The graph below gives a historical representation of the growth of the county's general fund budget, both in actual dollars and adjusted for inflation. This graph demonstrates clearly that while the general fund budget has steadily increased over the years, it has remained essentially flat in terms of real dollars. The decline due to the economic downturn was beginning to be reflected in fiscal years 2008 and 2009 and is continuing.



**GENERAL FUND
BUDGET FORECAST**

Washtenaw County General Fund 2012/13 Adopted Budget As of December 2011	2012 Adopted Budget	2013 Adopted Budget	2014 Projected Budget	2015 Projected Budget
REVENUES:				
Taxes & Penalties	\$59,766,404	\$58,571,716	\$58,571,716	\$58,571,716
Licenses & Permits	\$195,012	\$195,012	\$195,012	\$195,012
State & Local Revenues	\$5,778,414	\$5,805,517	\$5,805,517	\$5,805,517
Fees & Services	\$19,916,915	\$20,160,884	\$20,160,884	\$20,160,884
Fines & Forfeits	\$1,012,100	\$1,012,100	\$1,012,100	\$1,012,100
Interest Income	\$100,000	\$100,000	\$100,000	\$100,000
Other Revenue	\$3,078,707	\$6,005,312	\$1,950,219	\$1,950,219
Transfers In	<u>\$7,995,396</u>	<u>\$5,215,527</u>	<u>\$1,180,054</u>	<u>\$1,180,054</u>
TOTAL REVENUES	\$97,842,948	\$97,066,068	\$88,975,502	\$88,975,502
% of revenue change over the prior year	-4.56%	-0.79%	-8.34%	0.00%
EXPENDITURES:				
Personal Services	\$61,426,696	\$63,939,034	\$66,299,476	\$68,711,070
Supplies	\$1,767,425	\$1,623,725	\$1,798,325	\$1,675,692
Other Services & Charges	\$13,288,732	\$13,281,491	\$13,440,051	\$13,701,076
Internal Service Charges	\$1,594,375	\$1,652,077	\$1,639,722	\$1,745,857
Capital Outlay	\$88,625	\$88,625	\$88,625	\$88,625
Contingencies	\$3,251,936	\$350,000	\$350,000	\$350,000
Appropriations/Transfers Out	<u>\$16,425,159</u>	<u>\$16,131,117</u>	<u>\$16,818,216</u>	<u>\$17,016,221</u>
TOTAL EXPENDITURES	\$97,842,948	\$97,066,068	\$100,434,415	\$103,288,541
% of expenditure change over the prior year	-1.02%	-0.79%	3.47%	2.84%
PROJECTED DEFICIT	\$0	(\$0)	(\$11,458,912)	(\$14,313,039)
Deficit as % of Total Revenue	0.00%	0.00%	-12.88%	-16.09%

2014/15 Projected Budget Assumptions

On the revenue side, the major assumption is that property taxes will stabilize at 0% for 2014 and 2015. A recovery from the declines projected for 2012 and 2013, -5% and -2% respectively. Other revenue including fees and fines are estimated to remain relatively flat. These projections assume the State of Michigan will not reinstate county revenue sharing when the reserve fund is depleted, as originally promised when the reserve funds were established.

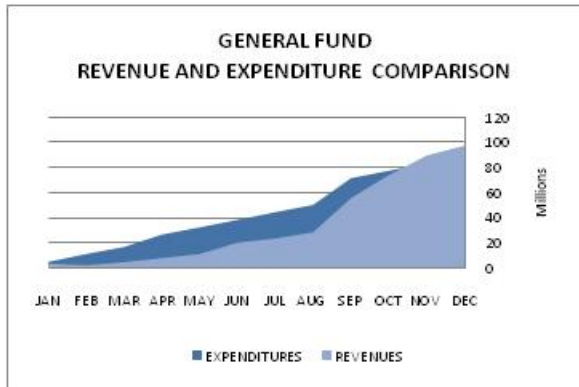
For expenditures, the assumptions take into consideration conservative wage adjustments in alignment with the labor agreements reached with the unions that have settled, but with growing fringe rates based on trends, currently projected to be 12% annually. Other operating costs are projected to be relatively neutral as it is assumed that the organization will continue to operate with a constant pressure to contain costs as much as possible. Next to personnel, the largest portion of the general fund budget comes through its appropriations to programs outside the general fund. The projections are built on a revised policy to no longer automatically provide appropriation increases for personnel cost growth except where required to do so under statute. It has helped to reduce the projected deficit within the general fund, and yet this shift in approach may be difficult to realize if these non general fund programs are faced with drastic service reductions if additional support is not provided.

General Fund Financial Condition Resulting from the Approved 2012 Budget

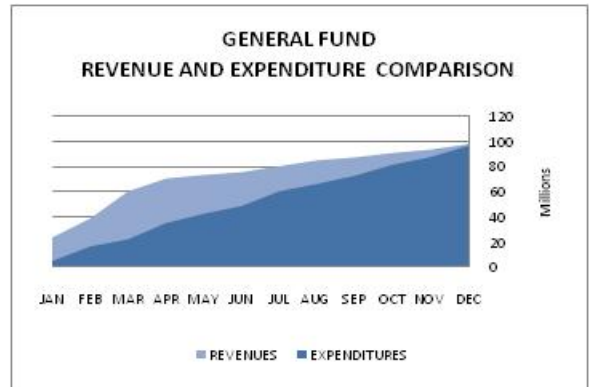
In the past, the primary source of county revenue, the property tax, was due at the beginning of each fiscal year. Over 90% of it was collected in the first four months of the fiscal year, assuring that there would be no need for short-term borrowing to meet cash requirements during the fiscal year. However, with the State of Michigan’s adoption of the tax timing shift for county property taxes from a winter tax levy to the summer, this scenario has changed. In the new law, the tax timing shift was phased in over a three year period from 2005 through 2007. Since 2008 100% of the county property tax collection have taken place during the second half of the year. A portion of the revenue gained during the three year phase in period was to be placed in a reserve fund to pay for county revenue sharing (see page 179 for more information).

Two cash flow graphs are provided below, with the first demonstrating the revenue collection and expenditure patterns under the prior methodology with a December tax levy, and the second showing the impact of the law change once fully implemented to a July tax levy. As can be seen below and on the following page, the property tax shift has greatly impacted the county’s cash flow projections; however, the law stipulates that the county is able to use the reserve fund to handle cash flow issues that arise from the law change. Once the revenue sharing reserve fund is depleted in 2013, the county will have a cash flow issue and will have to determine appropriate actions to remedy this new reality. A thorough review of the long-term cash status of the county is underway and a new general fund cash management policy will be brought to the Board of Commissioners for consideration.

Cash Flow with December Tax Levy



Cash Flow with July Tax Levy



**2012 General Fund Cash Forecast
Based on Budget Amounts**

	JAN	FEB	MAR	APR	MAY	JUN
Estimated Beginning Fund Balance:	\$ 14,168,084					
REVENUES:						
Taxes & Penalties	\$ 1,704,476	\$ (3,001,025)	\$ 2,597	\$ 1,194,018	\$ 125,411	\$ 2,646
Licenses & Permits	\$ 25,152	\$ 20,149	\$ 14,929	\$ 16,350	\$ 14,217	\$ 18,525
Federal, State and Local Revenues	\$ 176,804	\$ 62,939	\$ 269,230	\$ 430,648	\$ 926,699	\$ 264,538
Fees & Services	\$ 1,276,302	\$ 1,502,217	\$ 1,608,447	\$ 1,650,746	\$ 1,805,274	\$ 1,708,309
Fines & Forfeits	\$ -	\$ 74,727	\$ 92,542	\$ 15	\$ 185,207	\$ 75,250
Interest Income	\$ -	\$ 10,875	\$ 8,486	\$ (9,841)	\$ 6,002	\$ 3,809
Other Revenue	\$ 29,898	\$ 61,530	\$ 232,953	\$ 16,636	\$ 78,869	\$ 113,163
Transfers In	\$ (269,188)	\$ -	\$ 276,165	\$ -	\$ -	\$ 7,109,627
TOTAL	\$ 2,943,445	\$ (1,268,588)	\$ 2,505,349	\$ 3,298,572	\$ 3,141,678	\$ 9,295,868
EXPENDITURES:						
Personal Services	\$ 2,973,470	\$ 4,782,007	\$ 4,703,152	\$ 6,636,987	\$ 4,683,107	\$ 4,826,421
Supplies	\$ 585,261	\$ 80,221	\$ 82,979	\$ 134,525	\$ 74,249	\$ 86,733
Other Services & Charges	\$ 701,891	\$ 718,670	\$ 648,992	\$ 1,394,502	\$ 816,932	\$ 837,670
Internal Service Charges	\$ 125,122	\$ 129,656	\$ 126,877	\$ 130,576	\$ 145,783	\$ 143,667
Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contingencies	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Appropriations/Transfers Out	\$ -	\$ 587,977	\$ 41,196	\$ 1,535,904	\$ 41,196	\$ 95,885
TOTAL	\$ 4,385,743	\$ 6,298,533	\$ 5,603,196	\$ 9,832,493	\$ 5,761,267	\$ 5,990,377
Estimated Ending Balance	\$ 12,725,786	\$ 5,158,666	\$ 2,060,818	\$ (4,473,103)	\$ (7,092,693)	\$ (3,787,202)
	JUL	AUG	SEP	OCT	NOV	DEC
REVENUES:						
Taxes & Penalties	\$ 103,084	\$ 2,111,704	\$ 24,056,189	\$ 17,066,483	\$ 13,431,055	\$ 2,969,767
Licenses & Permits	\$ 16,007	\$ 15,068	\$ 15,369	\$ 21,884	\$ 11,578	\$ 5,783
State and Federal Revenues	\$ 1,309,718	\$ 347,875	\$ 83,284	\$ 721,784	\$ 25,874	\$ 1,159,022
Fees & Services	\$ 1,709,598	\$ 1,626,076	\$ 2,904,331	\$ 409,018	\$ 1,717,792	\$ 1,998,804
Fines & Forfeits	\$ 86,898	\$ 64,115	\$ 144,709	\$ 39	\$ 137,137	\$ 151,461
Interest Income	\$ 5,922	\$ 2,238	\$ 9,404	\$ 35,305	\$ 21,377	\$ 6,422
Other Revenue	\$ 78,543	\$ 717,669	\$ 125,508	\$ 108,803	\$ 138,922	\$ 1,376,213
Transfers In	\$ -	\$ 73,855	\$ 232,526	\$ -	\$ 286,675	\$ 285,736
TOTAL	\$ 3,309,769	\$ 4,958,602	\$ 27,571,320	\$ 18,363,316	\$ 15,770,411	\$ 7,953,207
EXPENDITURES:						
Personal Services	\$ 4,870,490	\$ 4,644,624	\$ 6,816,484	\$ 4,778,831	\$ 4,644,593	\$ 7,066,529
Supplies	\$ 82,363	\$ 160,297	\$ 108,417	\$ 92,020	\$ 113,644	\$ 166,716
Other Services & Charges	\$ 987,520	\$ 859,095	\$ 1,616,330	\$ 928,864	\$ 532,403	\$ 3,245,864
Internal Service Charges	\$ 151,577	\$ 149,603	\$ 163,432	\$ 128,264	\$ 147,085	\$ 52,733
Capital Outlay	\$ -	\$ -	\$ -	\$ 330	\$ -	\$ 88,295
Contingencies	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,253,696
Appropriations/Transfers Out	\$ 59,922	\$ 53,210	\$ 12,569,948	\$ -	\$ 426,163	\$ 1,013,757
TOTAL	\$ 6,151,872	\$ 5,866,829	\$ 21,274,611	\$ 5,928,310	\$ 5,863,887	\$ 12,887,590
Estimated Ending Balance	\$ (6,629,305)	\$ (7,537,532)	\$ (1,240,823)	\$ 11,194,183	\$ 21,100,707	\$ 16,166,324

As stated on the previous page, the county is projected to run a negative cash balance unless it transfers cash from the revenue sharing reserve fund into the general fund, as allowed by the state under the property tax timing shift provisions. The county intends to do this until the reserve fund is depleted.

General Fund Positions by Department

* includes active /vacant positions; excludes hold/vacant positions

Department	2010 FTE	2011 FTE	2012 FTE	2013 FTE	Notes
Board of Commissioners	11.00	11.00	11.00	9.00	Reduced by 2.0 due to apportionment redistricting
Trial Court-Civil/Criminal	26.65	26.65	26.65	26.65	
Trial Court Clerk Services	19.00	19.00	19.00	19.00	
District Court	51.00	51.00	48.00	48.00	Positions placed on hold/vacant status
Trial Court- Probate	12.00	12.00	11.50	11.50	
Trial Court-Juvenile Center	22.75	25.50	20.25	20.25	
Administration	3.50	4.00	3.00	3.00	
Finance	19.75	19.40	19.90	19.90	
Information Technology	22.90	22.90	23.40	23.40	
Public Defender	16.00	16.00	16.00	16.00	
Human Resources	7.65	7.60	7.60	7.60	
Corporation Counsel	1.00	1.00	1.00	1.00	
Equalization	13.00	13.00	13.00	13.00	
Clerk/Register of Deeds	18.00	18.00	18.64	18.64	
Treasurer	12.50	12.50	12.50	12.50	
Prosecuting Attorney	42.16	42.16	42.16	42.16	
Water Resources Commissioner	20.25	20.25	20.25	20.25	
Water Resources - Public Works	1.25	1.25	1.25	1.25	
Department of Veterans Affairs	5.00	5.00	5.00	5.00	
MSU Extension	2.70	2.70	1.00	1.00	Reduced support to minimum level required by the contract
Sheriff	295.00	316.00	307.00	307.00	Reduced by 8.0; transferred 2.0 into NGF; increased by 5.0 for PSU contract
TOTAL	623.06	646.91	628.10	626.10	

Download Date 7/19/10

The county's position control system of assigning FTE to business units is modified regularly based on BOC adopted resolutions throughout the year and Administration action.

The download date demonstrates the snapshot taken and reflected in the numbers shown.

Non-General Fund Positions by Department

* includes active /vacant positions; excludes hold/vacant positions

Department	2010 FTE	2011 FTE	2012 FTE	2013 FTE	Notes
Public Health / Environmental Health	95.00	81.15	73.15	73.15	Reduced positions due to program reductions
Veteran Relief	-	1.00	1.00	1.00	
Community Support & Treatment Support (CSTS)	301.00	275.20	270.20	270.20	Reduced positions due to program reductions
Washtenaw County Health Organization (WCHO)	68.14	90.39	86.00	86.00	Reduced positions due to program reductions
Head Start	35.80	35.80	35.80	-	Relinquishing the grant in 2012
Mortgage Foreclosure Prevention	2.00	2.00	-	-	Grant program ended
Economic Development & Energy (ED&E)	3.00	4.00	-	-	Reorganization with OC&ED and ETCS
Economic Dev & Agriculture Millage	1.30	1.30	1.13	1.13	
Office of Community & Economic Development (OC&ED)	10.00	11.00	29.85	29.85	Reorganization with ED&E and ETCS
Prosecuting Attorney-CRP	5.15	5.15	5.15	5.15	
DPW-Solid Waste	1.75	1.75	1.75	1.75	
Building Inspection	4.00	3.25	3.25	3.25	
Prosecuting Attorney - Domestic Violence	1.69	1.69	1.69	1.69	
E-911 Administration	1.00	1.00	1.00	1.00	
Parks & Recreation	40.00	40.00	40.00	40.00	
Employment Training & Community Service (ETCS)	18.85	22.85	-	-	Reorganization with OC&ED and ED&E
Trial Court-Friend of the Court (FOC)	61.00	61.00	54.00	54.00	Trial Court consolidation
Trial Court-Juvenile Center Child Care Fund (CCF)	16.60	16.60	16.60	16.60	
Children's Services-Detention	30.60	30.60	30.60	30.60	
Facilities Management O & M	23.50	23.90	24.90	24.90	Position reassigned from Technology Plan
Facilities Management Fleet	0.50	1.00	1.00	1.00	
Risk Management	2.00	2.00	2.00	2.00	
EM-Solution Area Planner Grant	2.00	2.00	2.00	2.00	
Trial Court-Juvenile Drug Court	1.00	1.00	1.00	1.00	
Trial Court-Byrne Recovery/Reinvest	1.00	1.00	1.00	1.00	
Clerk/ROD Automation	2.00	2.00	2.00	2.00	
Technology Plan	2.00	2.00	1.00	1.00	Position reassigned to Facilities
PA 105	0.50	0.50	0.50	0.50	
Property Foreclosure - PA123	3.50	3.50	3.50	3.50	
LAWNET	3.00	3.00	3.00	3.00	
Secondary Road Patrol	3.00	3.00	3.00	3.00	
HMIS	1.00	1.00	-	-	Reorganization with OC&ED, ED&E and ETCS
Inmate Enterprise	-	-	2.00	2.00	Transfer from Sheriff GF
Community Corrections	7.00	7.00	7.00	7.00	
Sheriff Byrne Justice Asst Grant	0.75	0.75	0.75	0.75	
TOTAL	749.63	739.38	705.82	670.02	

Download Date 7/19/10

The county's position control system of assigning FTE to business units is modified regularly based on BOC adopted resolutions throughout the year and Administration action.

The download date demonstrates the snapshot taken and reflected in the numbers shown.

Overview of Each Fund within the 2012/13 Budget

The following pages contain the county's 2012/13 budget for each funding unit as reflected in the Budget Resolution (page 30) by revenue and expenditure category. Financial information includes the prior completed fiscal year (2010), current year projected revenues and expenditures (2011), and the budgets as adopted by the Board of Commissioners (2012 and 2013). At the bottom of each fund breakdown is the anticipated changes in fund balance. It is important to note that the 2011 data was projected as of July 2011. Final year end fund balance will be determined as part of the annual audit process in 2012.

**2012/13 Non General Funds Summary
Washtenaw County**

FUND #	AGENCY #	ORGANIZATION NAME	2010 Actual	2011 Projected	2012 Adopted	2013 Adopted
SPECIAL REVENUE FUNDS						
1090	310	AERIAL PHOTO	\$ 183,376	\$ 39,000	\$ 39,000	\$ 39,000
1210	460	ECONOMIC DEVELOPMENT AND ENERGY*	\$ 458,147	\$ 298,101	\$ -	\$ -
1212	460	ECON DEVELOPMENT & AGRICULTURE MILLAGE	\$ 524,543	\$ 670,595	\$ 688,913	\$ 688,913
1289	490	COUNTY HUMAN SERVICES FUNDING*	\$ 1,247,466	\$ 1,105,000	\$ -	\$ -
1293	470	COMMUNITY & ECONOMIC DEVELOPMENT*	\$ 7,387,488	\$ 7,421,494	\$ 16,500,572	\$ 16,500,572
1490	500	SHERIFF TRAINING FUNDS	\$ 32,820	\$ 73,000	\$ 73,000	\$ 73,000
1572	500	INMATE ENTERPRISE FUND	\$ 480,041	\$ 270,972	\$ 270,972	\$ 270,972
1620	430	PROSECUTING ATTORNEY - CR	\$ 465,140	\$ 455,761	\$ 496,783	\$ 508,642
1670	200	HOUSING FUNDS	\$ 256,029	\$ 437,833	\$ -	\$ -
1710	580	SOLID WASTE	\$ 432,744	\$ 466,145	\$ 406,539	\$ 412,178
1750	615	BUILDING INSPECTION	\$ 513,837	\$ 553,456	\$ 591,372	\$ 638,650
1760	620	ENVIRONMENTAL HEALTH**	\$ 3,111,890	\$ 2,133,694	\$ -	\$ -
1780	621	RESOURCE REMEDIATION	\$ -	\$ 10,000	\$ 10,000	\$ 10,000
1800	690	VETERANS TRUST	\$ 11,648	\$ 23,264	\$ 9,500	\$ 9,500
1811	690	VETERANS RELIEF	\$ 293,930	\$ 403,403	\$ 344,486	\$ 337,596
1850	440	STORMWATER GENERAL PERMIT	\$ 106,368	\$ 115,457	\$ -	\$ -
1900	560	EMERGENCY MANAGEMENT	\$ 2,430,198	\$ 2,246,062	\$ 2,253,190	\$ 2,255,791
1990	210	EECS SPECIAL VOTED MILLAGE	\$ 2,722,436	\$ -	\$ -	\$ -
2060	190	LAW LIBRARY	\$ 11,062	\$ 20,900	\$ 20,900	\$ 20,900
2080	600	PARKS AND RECREATION	\$ 9,802,267	\$ 17,735,902	\$ 16,689,262	\$ 14,290,533
2090	600	NATURAL AREAS	\$ 2,508,066	\$ 4,372,000	\$ 3,829,607	\$ 3,844,291
2150	160	FRIEND OF THE COURT	\$ 5,737,427	\$ 5,482,418	\$ 5,249,011	\$ 5,417,969
2300	675	ETCS*	\$ 15,308,092	\$ 11,733,598	\$ -	\$ -
2510	676	HEAD START	\$ 4,961,400	\$ 4,724,256	\$ 4,854,094	\$ -
2804	500	COMMUNITY CORRECTIONS	\$ 834,733	\$ 1,047,647	\$ 1,014,731	\$ 1,014,731
2822	680	WASHTENAW AREA TEENS FOR TOMORROW	\$ 8,464	\$ 40,000	\$ 20,000	\$ 10,000
2830	140	PUBLIC IMPROVEMENT FUND	\$ 143,465	\$ 140,000	\$ 140,000	\$ 140,000
2850	210	REVENUE SHARING RESERVE FUND	\$ 6,537,969	\$ 6,675,266	\$ 6,815,342	\$ 4,035,473
2930	673	CSTS	\$ 28,564,138	\$ 26,196,160	\$ 26,838,557	\$ 28,672,428
2950	674	INDIGENT HEALTH CARE	\$ 600,000	\$ 600,000	\$ 600,000	\$ 600,000
2960	674	PUBLIC HEALTH**	\$ 8,496,701	\$ 8,351,950	\$ 11,150,653	\$ 11,150,653
2980	679	DHS	\$ 626,462	\$ 854,109	\$ 854,109	\$ 854,109
2990	180	CHILD CARE	\$ 9,728,629	\$ 8,938,084	\$ 9,418,014	\$ 9,531,441
DEBT SERVICE FUNDS						
3000	580	PUBLIC WORKS - DEBT SERVICE	\$ 4,145,556	\$ 3,948,666	\$ 2,901,068	\$ 2,834,117
3700	320	BUILDING AUTHORITY - DEBT SERV.	\$ 10,549,021	\$ 10,678,165	\$ 10,994,003	\$ 11,160,709
CAPITAL/CONSTRUCTION FUNDS						
4010	240	1/8TH MILL BUILDING MAINTENANCE & REPAIR	\$ 1,319,020	\$ 1,650,238	\$ 1,346,486	\$ 1,346,486
4020	240	CAPITAL PROJECTS	\$ 470,714	\$ 770,000	\$ 100,000	\$ 100,000
4040	400	REGISTER OF DEEDS AUTOMATION FUND	\$ 631,194	\$ 300,000	\$ 300,000	\$ 300,000
4050	220	CAPITAL EQUIPMENT	\$ 2,109,335	\$ 2,142,232	\$ 1,607,977	\$ 1,733,583
4060	200	CAPITAL RESERVES	\$ 6,347,522	\$ 6,307,577	\$ 6,813,072	\$ 6,792,547
4300	580	DPW REVOLVING	\$ -	\$ 47,000	\$ 47,000	\$ 47,000
4500	580	WWRA RECYCLING PROJECT	\$ 504,437	\$ 357,000	\$ 357,000	\$ 357,000
ENTERPRISE FUNDS						
5150	420	DELINQUENT TAX FUND	\$ 5,470,757	\$ 2,957,446	\$ 2,202,587	\$ 2,202,587
5500	420	PA 123	\$ 359,790	\$ 199,230	\$ 270,766	\$ 279,828
5600	420	PA 105	\$ 3,044	\$ 44,047	\$ 46,680	\$ 47,894
		WCHO Support (Leased Positions)	\$ 5,585,165	\$ 5,993,327	\$ 7,404,116	\$ 7,404,116
		WHP Support (Leased Positions)	\$ 737,375	\$ 573,173	\$ 689,093	\$ 689,093
INTERNAL SERVICE FUNDS						
6310	240	FACILITIES OPERATIONS & MAINTENANCE	\$ 6,590,064	\$ 6,831,824	\$ 6,503,591	\$ 6,555,089
6320	240	FLEET SERVICES	\$ 2,372,901	\$ 2,528,047	\$ 2,617,038	\$ 2,675,492
6340	240	WAREHOUSE REVOLVING	\$ 278,030	\$ 300,000	\$ 300,000	\$ 300,000
6360	240	COPIER FUND	\$ 347,093	\$ 358,562	\$ 370,189	\$ 370,189
6440	200	RISK MANAGEMENT	\$ 2,638,771	\$ 2,338,833	\$ 2,132,218	\$ 2,134,677
6600	210	FRINGE BENEFIT REVOLVING	\$ 26,748,224	\$ 30,380,260	\$ 33,693,110	\$ 37,736,281
6900	210	CENTREX	\$ 751,608	\$ 700,000	\$ 700,000	\$ 700,000

* Beginning in 2012, ETCS and Economic Development and Energy will be consolidated into the Office of Community and Economic Development

**2011 Environmental Health projections are for a 9-month period. The department will be included in the Public Health budget beginning in FY 11/12

Aerial Photo 1090

	2010 Actuals	2011 Projected	2012 Adopted	2013 Adopted
Revenues				
Taxes & Penalties	-	-	-	-
Licenses & Permits	-	-	-	-
Federal/State/Local	-	-	-	-
Fees & Services	25,917	39,000	39,000	39,000
Fines & Forfeitures	-	-	-	-
Interest Revenue	756	-	-	-
Other Revenue	-	-	-	-
Transfers In	-	-	-	-
Total	26,673	39,000	39,000	39,000
Expenditures				
Personal Services	-	-	-	-
Supplies	375	-	-	-
Other Services	183,001	39,000	39,000	39,000
Internal Service Charges	-	-	-	-
Capital Outlay	-	-	-	-
Reserves	-	-	-	-
Transfers Out	-	-	-	-
Total	183,376	39,000	39,000	39,000
Total GF Appropriations				
NET Revenues/Expenditures	(156,703)	-	-	-
Planned Contribution to (Use of) Fund Balance				
Beginning Fund Balance	280,308	123,605	123,605	123,605
Ending Fund Balance	123,605	123,605	123,605	123,605

**Use of Fund Balance in 2010 was used for a flight to update GIS layers.*

**Economic Development & Energy
1210**

	2010 Actuals	2011 Projected	2012 Adopted*	2013 Adopted*
<u>Revenues</u>				
Taxes & Penalties	-	-	-	-
Licenses & Permits	-	-	-	-
Federal/State/Local	-	-	-	-
Fees & Services	47,999	44,250	-	-
Fines & Forfeitures	-	-	-	-
Interest Revenue	-	-	-	-
Other Revenue	26	-	-	-
Transfers In	419,724	253,851	-	-
Total	467,749	298,101	-	-
<u>Expenditures</u>				
Personal Services	224,745	129,991	-	-
Supplies	406	500	-	-
Other Services	7,446	8,100	-	-
Internal Service Charges	225,550	159,510	-	-
Capital Outlay	-	-	-	-
Reserves	-	-	-	-
Transfers Out	-	-	-	-
Total	458,147	298,101	-	-
Total GF Appropriations				
NET Revenues/Expenditures	9,602	-	-	-
Planned Contribution to (Use of) Fund Balance	-	-	-	-
Beginning Fund Balance	-	9,602	9,602	9,602
Ending Fund Balance	9,602	9,602	9,602	9,602

**Included within the Office of Community and Economic Development beginning in 2012, per the reorganization approved by the BOC on 8/3/11*

**Economic Development and Agriculture Millage
1212**

	2010 Actuals	2011 Projected	2012 Adopted	2013 Adopted
<u>Revenues</u>				
Taxes & Penalties	599,539	611,000	688,913	688,913
Licenses & Permits	-	-	-	-
Federal/State/Local	-	-	-	-
Fees & Services	-	-	-	-
Fines & Forfeitures	-	-	-	-
Interest Revenue	-	-	-	-
Other Revenue	-	-	-	-
Transfers In	-	-	-	-
Total	599,539	611,000	688,913	688,913
<u>Expenditures</u>				
Personal Services	141,744	163,064	196,413	196,413
Supplies	-	-	-	-
Other Services	382,800	507,531	492,500	492,500
Internal Service Charges	-	-	-	-
Capital Outlay	-	-	-	-
Reserves	-	-	-	-
Transfers Out	-	-	-	-
Total	524,543	670,595	688,913	688,913
Total GF Appropriations				
NET Revenues/Expenditures	74,995	(59,594)	-	-
Planned Contribution to (Use of) Fund Balance	-	-	-	-
Beginning Fund Balance	-	74,995	15,401	15,401
Ending Fund Balance	74,995	15,401	15,401	15,401

**Office of Community & Economic Development
1293**

	2010 Actuals	2011 Projected	2012 Adopted*	2013 Adopted*
Revenues				
Taxes & Penalties	-	-	144,000	144,000
Licenses & Permits	-	-	-	-
Federal/State/Local	6,652,429	6,522,041	12,102,116	12,102,116
Fees & Services	-	-	148,000	148,000
Fines & Forfeitures	-	-	-	-
Interest Revenue	-	-	-	-
Other Revenue	853,325	842,232	2,426,235	2,426,235
Transfers In	1,178,015	1,162,701	1,680,221	1,680,221
Total	8,683,770	8,526,974	16,500,572	16,500,572
Expenditures				
Personal Services	966,427	995,420	2,532,516	2,532,516
Supplies	12,110	12,474	60,294	60,294
Other Services	7,632,433	7,493,729	12,373,773	12,373,773
Internal Service Charges	(165)	-	1,151,489	1,151,489
Capital Outlay	24,146	24,871	-	-
Reserves	-	-	-	-
Transfers Out	-	-	382,500	382,500
Total	8,634,951	8,526,494	16,500,572	16,500,572
<i>Total GF Appropriations</i>				
NET Revenues/Expenditures	48,819	480	-	-
Planned Contribution to (Use of) Fund Balance	-	-	-	-
Beginning Fund Balance	28,501	77,320	77,800	77,800
Ending Fund Balance	77,320	77,800	77,800	77,800

*2012 & 2013 budgets include ETCS and Economic Development & Energy, per the reorganization approved by the BOC on 8/3/11

Sheriff Training Fund
1490

	2010 Actuals	2011 Projected	2012 Adopted	2013 Adopted
<u>Revenues</u>				
Taxes & Penalties	-	-	-	-
Licenses & Permits	-	-	-	-
Federal/State/Local	27,661	25,000	25,000	25,000
Fees & Services	75,519	48,000	48,000	48,000
Fines & Forfeitures	-	-	-	-
Interest Revenue	1,374	-	-	-
Other Revenue	-	-	-	-
Transfers In	-	-	-	-
Total	104,554	73,000	73,000	73,000
<u>Expenditures</u>				
Personal Services	-	18,000	18,000	18,000
Supplies	-	-	-	-
Other Services	32,820	40,000	40,000	40,000
Internal Service Charges	-	-	-	-
Capital Outlay	-	15,000	15,000	15,000
Reserves	-	-	-	-
Transfers Out	-	-	-	-
Total	32,820	73,000	73,000	73,000
Total GF Appropriations				
NET Revenues/Expenditures	71,734	-	-	-
Planned Contribution to (Use of) Fund Balance				
Beginning Fund Balance	216,789	288,524	288,524	288,524
Ending Fund Balance	288,524	288,524	288,524	288,524

**Inmate Enterprise Fund
1572**

	2010 Actuals	2011 Projected	2012 Adopted	2013 Adopted
<u>Revenues</u>				
Taxes & Penalties	-	-	-	-
Licenses & Permits	-	-	-	-
Federal/State/Local	320,611	270,972	270,972	270,972
Fees & Services	-	-	-	-
Fines & Forfeitures	-	-	-	-
Interest Revenue	2,048	-	-	-
Other Revenue	-	-	-	-
Transfers In	-	-	-	-
Total	322,658	270,972	270,972	270,972
<u>Expenditures</u>				
Personal Services	-	-	-	-
Supplies	336,835	82,472	82,472	82,472
Other Services	143,206	183,500	183,500	183,500
Internal Service Charges	-	-	-	-
Capital Outlay	-	5,000	5,000	5,000
Reserves	-	-	-	-
Transfers Out	-	-	-	-
Total	480,041	270,972	270,972	270,972
Total GF Appropriations				
NET Revenues/Expenditures	(157,382)	-	-	-
Planned Contribution to (Use of) Fund Balance				
Beginning Fund Balance	372,622	215,240	215,240	215,240
Ending Fund Balance	215,240	215,240	215,240	215,240

**Prosecuting Attorney - CRP
1620**

	2010	2011	2012	2013
	Actuals	Projected	Adopted	Adopted
<u>Revenues</u>				
Taxes & Penalties	-	-	-	-
Licenses & Permits	-	-	-	-
Federal/State/Local	293,315	300,803	327,877	335,704
Fees & Services	-	-	-	-
Fines & Forfeitures	-	-	-	-
Interest Revenue	-	-	-	-
Other Revenue	-	-	-	-
Transfers In	157,242	154,959	168,906	172,938
Total	450,557	455,762	496,783	508,642
<u>Expenditures</u>				
Personal Services	387,194	390,249	423,622	435,189
Supplies	14,302	15,145	7,000	7,000
Other Services	7,034	7,127	10,510	10,510
Internal Service Charges	56,611	43,241	55,651	55,943
Capital Outlay	-	-	-	-
Reserves	-	-	-	-
Transfers Out	-	-	-	-
Total	465,140	455,761	496,783	508,642
Total GF Appropriations				
NET Revenues/Expenditures	(14,583)	0	-	-
Planned Contribution to (Use of) Fund Balance				
Beginning Fund Balance	100,001	85,418	85,418	85,418
Ending Fund Balance	85,418	85,418	85,418	85,418

Housing Contingency Fund
1670

	2010 Actuals	2011 Projected	2012 Adopted	2013 Adopted
<u>Revenues</u>				
Taxes & Penalties	-	-	-	-
Licenses & Permits	-	-	-	-
Federal/State/Local	-	-	-	-
Fees & Services	-	-	-	-
Fines & Forfeitures	-	-	-	-
Interest Revenue	3,744	1,000	-	-
Other Revenue	-	350,000	-	-
Transfers In	110,000	110,000	-	-
Total	113,744	461,000	-	-
<u>Expenditures</u>				
Personal Services	-	-	-	-
Supplies	-	-	-	-
Other Services	255,700	412,834	-	-
Internal Service Charges	-	-	-	-
Capital Outlay	-	-	-	-
Reserves	-	25,000	-	-
Transfers Out	329	-	-	-
Total	256,029	437,834	-	-
Total GF Appropriations				
NET Revenues/Expenditures	(142,285)	23,166	-	-
Planned Contribution to (Use of) Fund Balance	0	(350,000)	-	-
Beginning Fund Balance	571,913	429,628	102,794	102,794
Ending Fund Balance	429,628	102,794	102,794	102,794

**Solid Waste
1710**

	2010 Actuals	2011 Projected	2012 Adopted	2013 Adopted
<u>Revenues</u>				
Taxes & Penalties	-	-	-	-
Licenses & Permits	-	-	-	-
Federal/State/Local	22,380	21,000	20,000	20,000
Fees & Services	-	-	-	-
Fines & Forfeitures	-	-	-	-
Interest Revenue	286	750	500	500
Other Revenue	591,017	590,000	386,039	391,678
Transfers In	-	-	-	-
Total	613,683	611,750	406,539	412,178
<u>Expenditures</u>				
Personal Services	218,643	225,742	214,386	220,025
Supplies	4,633	4,772	6,800	6,800
Other Services	153,276	187,415	145,380	145,380
Internal Service Charges	56,191	48,216	39,973	39,973
Capital Outlay	-	-	-	-
Reserves	-	-	-	-
Transfers Out	-	-	-	-
Total	432,744	466,145	406,539	412,178
Total GF Appropriations				
NET Revenues/Expenditures	180,939	145,605	-	-
Planned Contribution to (Use of) Fund Balance	-	-	-	-
Beginning Fund Balance	54,769	235,708	381,313	381,313
Ending Fund Balance	235,708	381,313	381,313	381,313

**Building Inspection
1750**

	2010 Actuals	2011 Projected	2012 Adopted	2013 Adopted
<u>Revenues</u>				
Taxes & Penalties	-	-	-	-
Licenses & Permits	563,108	610,928	591,022	638,300
Federal/State/Local	-	-	-	-
Fees & Services	376	398	350	350
Fines & Forfeitures	-	-	-	-
Interest Revenue	141	26	-	-
Other Revenue	(110)	10	-	-
Transfers In	-	-	-	-
Total	563,515	611,362	591,372	638,650
<u>Expenditures</u>				
Personal Services	372,106	421,583	439,676	483,966
Supplies	4,285	7,353	8,500	8,500
Other Services	9,371	8,560	14,000	14,000
Internal Service Charges	128,076	115,960	129,196	132,184
Capital Outlay	-	-	-	-
Reserves	-	-	-	-
Transfers Out	-	-	-	-
Total	513,837	553,456	591,372	638,650
Total GF Appropriations				
NET Revenues/Expenditures	49,678	57,906	-	-
Planned Contribution to (Use of) Fund Balance	-	-	-	-
Beginning Fund Balance	61	49,739	107,645	107,645
Ending Fund Balance	49,739	107,645	107,645	107,645

Environmental Health
1760

	2010 Actuals	2011 Projected*	2012 Adopted**	2013 Adopted**
<u>Revenues</u>				
Taxes & Penalties	-	-	-	-
Licenses & Permits	1,391,920	1,274,783	-	-
Federal/State/Local	1,296,216	886,663	-	-
Fees & Services	705	47	-	-
Fines & Forfeitures	5,669	4,345	-	-
Interest Revenue	-	-	-	-
Other Revenue	6,206	8,471	-	-
Transfers In	605,947	369,710	-	-
Total	3,306,662	2,544,018	-	-
<u>Expenditures</u>				
Personal Services	2,576,315	1,754,359	-	-
Supplies	25,036	13,794	-	-
Other Services	138,766	88,396	-	-
Internal Service Charges	371,773	277,145	-	-
Capital Outlay	-	-	-	-
Reserves	-	-	-	-
Transfers Out	-	-	-	-
Total	3,111,890	2,133,694	-	-
<i>Total GF Appropriations</i>				
NET Revenues/Expenditures	194,772	410,325	-	-
Planned Contribution to (Use of) Fund Balance	-	-	-	-
Beginning Fund Balance	261,583	456,355	866,680	866,680
Ending Fund Balance	456,355	866,680	866,680	866,680

*2011 projections are based on a 9-month budget

**Environmental Health is included within the Public Health budget beginning in FY 11/12

**Resource Remediation
1780**

	2010 Actuals	2011 Projected	2012 Adopted	2013 Adopted
<u>Revenues</u>				
Taxes & Penalties	-	-	-	-
Licenses & Permits	-	-	-	-
Federal/State/Local	-	-	-	-
Fees & Services	-	10,000	10,000	10,000
Fines & Forfeitures	-	-	-	-
Interest Revenue	141	-	-	-
Other Revenue	-	-	-	-
Transfers In	-	-	-	-
Total	141	10,000	10,000	10,000
<u>Expenditures</u>				
Personal Services	-	-	-	-
Supplies	-	-	-	-
Other Services	-	10,000	10,000	10,000
Internal Service Charges	-	-	-	-
Capital Outlay	-	-	-	-
Reserves	-	-	-	-
Transfers Out	-	-	-	-
Total	-	10,000	10,000	10,000
Total GF Appropriations				
NET Revenues/Expenditures	141	-	-	-
Planned Contribution to (Use of) Fund Balance	-	-	-	-
Beginning Fund Balance	103,334	103,475	103,475	103,475
Ending Fund Balance	103,475	103,475	103,475	103,475

**Veterans Trust Fund
1800**

	2010 Actuals	2011 Projected	2012 Adopted	2013 Adopted
<u>Revenues</u>				
Taxes & Penalties	-	-	-	-
Licenses & Permits	-	-	-	-
Federal/State/Local	3,880	23,264	9,500	9,500
Fees & Services	-	-	-	-
Fines & Forfeitures	-	-	-	-
Interest Revenue	-	-	-	-
Other Revenue	-	-	-	-
Transfers In	3,000	-	-	-
Total	6,880	23,264	9,500	9,500
<u>Expenditures</u>				
Personal Services	3,698	-	3,000	3,000
Supplies	448	-	-	-
Other Services	4,502	23,264	3,500	3,500
Internal Service Charges	-	-	-	-
Capital Outlay	-	-	-	-
Reserves	-	-	-	-
Transfers Out	3,000	-	3,000	3,000
Total	11,648	23,264	9,500	9,500
Total GF Appropriations				
NET Revenues/Expenditures	(4,768)	-	-	-
Planned Contribution to (Use of) Fund Balance				
Beginning Fund Balance	11,958	7,190	7,190	7,190
Ending Fund Balance	7,190	7,190	7,190	7,190

Veteran Relief
1811

	2010	2011	2012	2013
	Actuals	Projected	Adopted	Adopted
<u>Revenues</u>				
Taxes & Penalties	373,041	355,387	344,486	337,596
Licenses & Permits	-	-	-	-
Federal/State/Local	-	-	-	-
Fees & Services	-	-	-	-
Fines & Forfeitures	-	-	-	-
Interest Revenue	1,419	-	-	-
Other Revenue	-	-	-	-
Transfers In	-	-	-	-
Total	374,461	355,387	344,486	337,596
<u>Expenditures</u>				
Personal Services	155,327	218,982	229,348	231,748
Supplies	-	-	-	-
Other Services	138,603	184,421	115,138	105,848
Internal Service Charges	-	-	-	-
Capital Outlay	-	-	-	-
Reserves	-	-	-	-
Transfers Out	-	-	-	-
Total	293,930	403,403	344,486	337,596
Total GF Appropriations				
NET Revenues/Expenditures	80,530	(48,017)	-	-
Planned Contribution to (Use of) Fund Balance				
Beginning Fund Balance	102,183	182,713	134,696	134,696
Ending Fund Balance	182,713	134,696	134,696	134,696

**Stormwater General Permit
1850**

	2010 Actuals	2011 Projected	2012 Adopted	2013 Adopted
<u>Revenues</u>				
Taxes & Penalties	-	-	-	-
Licenses & Permits	-	-	-	-
Federal/State/Local	3,726	-	-	-
Fees & Services	-	-	-	-
Fines & Forfeitures	-	-	-	-
Interest Revenue	-	-	-	-
Other Revenue	-	-	-	-
Transfers In	111,286	115,457	-	-
Total	115,012	115,457	-	-
<u>Expenditures</u>				
Personal Services	14,174	29,120	-	-
Supplies	13,372	24,440	-	-
Other Services	61,823	44,897	-	-
Internal Service Charges	-	-	-	-
Capital Outlay	-	-	-	-
Reserves	-	-	-	-
Transfers Out	17,000	17,000	-	-
Total	106,368	115,457	-	-
Total GF Appropriations				
NET Revenues/Expenditures	8,643	-	-	-
Planned Contribution to (Use of) Fund Balance				
Beginning Fund Balance	68,990	77,633	77,633	77,633
Ending Fund Balance	77,633	77,633	77,633	77,633

**Expenditures are being moved into GF beginning in 2012.*

Emergency Management 1900

	2010 Actuals	2011 Projected	2012 Adopted	2013 Adopted
<u>Revenues</u>				
Taxes & Penalties	-	-	-	-
Licenses & Permits	-	-	-	-
Federal/State/Local	-	-	-	-
Fees & Services	2,337,845	2,100,000	2,100,000	2,100,000
Fines & Forfeitures	-	-	-	-
Interest Revenue	-	-	-	-
Other Revenue	39,060	36,000	36,000	36,000
Transfers In	121,144	117,756	117,190	119,791
Total	2,498,048	2,253,756	2,253,190	2,255,791
<u>Expenditures</u>				
Personal Services	104,302	104,916	112,044	114,645
Supplies	21,579	11,021	11,021	11,021
Other Services	1,107,376	1,035,717	1,035,358	1,034,573
Internal Service Charges	903,219	794,408	794,767	795,552
Capital Outlay				
Reserves	-	71,250	71,250	71,250
Transfers Out	293,722	228,750	228,750	228,750
Total	2,430,198	2,246,062	2,253,190	2,255,791
Total GF Appropriations				
NET Revenues/Expenditures	67,850	7,693	-	-
Planned Contribution to (Use of) Fund Balance				
Beginning Fund Balance	319,257	387,107	394,800	394,800
Ending Fund Balance	387,107	394,800	394,800	394,800

**Law Library
2060**

	2010 Actuals	2011 Projected	2012 Adopted	2013 Adopted
<u>Revenues</u>				
Taxes & Penalties	-	-	-	-
Licenses & Permits	-	-	-	-
Federal/State/Local	-	-	-	-
Fees & Services	-	-	-	-
Fines & Forfeitures	8,500	8,500	8,500	8,500
Interest Revenue	-	-	-	-
Other Revenue	-	-	-	-
Transfers In	12,400	12,400	12,400	12,400
Total	20,900	20,900	20,900	20,900
<u>Expenditures</u>				
Personal Services	-	-	-	-
Supplies	-	-	-	-
Other Services	11,062	20,900	20,900	20,900
Internal Service Charges	-	-	-	-
Capital Outlay	-	-	-	-
Reserves	-	-	-	-
Transfers Out	-	-	-	-
Total	11,062	20,900	20,900	20,900
Total GF Appropriations				
NET Revenues/Expenditures	9,838	-	-	-
Planned Contribution to (Use of) Fund Balance				
Beginning Fund Balance	10,809	20,647	20,647	20,647
Ending Fund Balance	20,647	20,647	20,647	20,647

**Parks & Recreation
2080**

	2010 Actuals	2011 Projected	2012 Adopted	2013 Adopted
<u>Revenues</u>				
Taxes & Penalties	7,081,086	6,619,180	6,309,000	6,309,000
Licenses & Permits	-	-	-	-
Federal/State/Local	-	-	-	-
Fees & Services	3,230,661	2,644,000	3,310,000	3,310,000
Fines & Forfeitures	-	-	-	-
Interest Revenue	117,976	120,000	140,000	140,000
Other Revenue	147,991	4,665,582	6,930,262	4,531,533
Transfers In	-	-	-	-
Total	10,577,715	14,048,762	16,689,262	14,290,533
<u>Expenditures</u>				
Personal Services	3,933,058	4,350,310	4,315,089	4,451,582
Supplies	341,971	419,800	459,350	455,900
Other Services	1,157,278	1,311,090	1,721,375	1,705,052
Internal Service Charges	508,250	498,402	412,798	412,798
Capital Outlay	3,681,716	10,656,300	9,430,650	6,915,201
Reserves	-	-	-	-
Transfers Out	179,995	500,000	350,000	350,000
Total	9,802,267	17,735,902	16,689,262	14,290,533
Total GF Appropriations				
NET Revenues/Expenditures	775,447	(3,687,140)	-	-
Planned Contribution to (Use of) Fund Balance			(6,920,262)	(4,521,533)
Beginning Fund Balance	20,865,225	21,640,672	17,953,532	11,033,270
Ending Fund Balance	21,640,672	17,953,532	11,033,270	6,511,737

**Planned Use of Fund Balance is budgeted under Other Revenue*

Natural Areas Preservation Millage 2090

	2010 Actuals	2011 Projected	2012 Adopted	2013 Adopted
Revenues				
Taxes & Penalties	3,747,271	2,665,100	2,583,955	2,583,955
Licenses & Permits	-	-	-	-
Federal/State/Local	-	-	-	-
Fees & Services	-	-	-	-
Fines & Forfeitures	-	-	-	-
Interest Revenue	40,032	100,000	50,000	50,000
Other Revenue	94,208	965,360	453,051	467,736
Transfers In	-	531,000	742,600	742,600
Total	3,881,510	4,261,460	3,829,607	3,844,291
Expenditures				
Personal Services	226,399	225,500	252,807	262,490
Supplies	3,892	16,500	18,000	18,000
Other Services	284,066	391,000	350,000	350,000
Internal Service Charges	7,846	9,000	8,800	8,800
Capital Outlay	1,978,530	3,730,000	3,200,000	3,205,001
Reserves	-	-	-	-
Transfers Out	7,333	-	-	-
Total	2,508,066	4,372,000	3,829,607	3,844,291
Total GF Appropriations				
NET Revenues/Expenditures	1,373,444	(110,540)	-	-
Planned Contribution to (Use of) Fund Balance			(554,725)	(569,408)
Beginning Fund Balance	6,169,284	7,542,728	7,432,188	6,877,463
Ending Fund Balance	7,542,728	7,432,188	6,877,463	6,308,055

**Planned Use of Fund Balance is budgeted under Other Revenue*

**Friend of the Court
2150**

	2010 Actuals	2011 Projected	2012 Adopted	2013 Adopted
<u>Revenues</u>				
Taxes & Penalties	-	-	-	-
Licenses & Permits	-	-	-	-
Federal/State/Local	3,803,789	3,572,753	3,420,217	3,531,729
Fees & Services	220,685	230,821	230,682	230,682
Fines & Forfeitures	2,064	2,154	-	-
Interest Revenue				
Other Revenue	1,211	-	-	-
Transfers In	1,275,429	1,676,691	1,598,112	1,655,558
Total	5,303,178	5,482,418	5,249,011	5,417,969
<u>Expenditures</u>				
Personal Services	4,803,329	4,610,855	4,571,193	4,740,151
Supplies	66,963	66,231	80,204	80,204
Other Services	50,692	50,379	58,877	58,877
Internal Service Charges	816,443	754,953	538,737	538,737
Capital Outlay	-	-	-	-
Reserves	-	-	-	-
Transfers Out	-	-	-	-
Total	5,737,427	5,482,418	5,249,011	5,417,969
Total GF Appropriations				
NET Revenues/Expenditures	(434,249)	-	-	-
Planned Contribution to (Use of) Fund Balance				
Beginning Fund Balance	434,249	(0)	(0)	(0)
Ending Fund Balance	(0)	(0)	(0)	(0)

**ETCS
2300**

	2010 Actuals	2011 Projected	2012 Adopted*	2013 Adopted*
Revenues				
Taxes & Penalties	-	-	-	-
Licenses & Permits	-	-	-	-
Federal/State/Local	14,780,160	11,118,547	-	-
Fees & Services	-	-	-	-
Fines & Forfeitures	-	-	-	-
Interest Revenue	-	-	-	-
Other Revenue	346,644	340,000	-	-
Transfers In	181,288	275,051	-	-
Total	15,308,092	11,733,598	-	-
Expenditures				
Personal Services	1,838,752	1,503,598	-	-
Supplies	529,524	530,000	-	-
Other Services	12,923,312	9,700,000	-	-
Internal Service Charges	-	-	-	-
Capital Outlay	16,504	-	-	-
Reserves	-	-	-	-
Transfers Out	-	-	-	-
Total	15,308,092	11,733,598	-	-
Total GF Appropriations				
NET Revenues/Expenditures	-	-	-	-
Planned Contribution to (Use of) Fund Balance	-	-	-	-
Beginning Fund Balance	453,179	453,179	453,179	453,179
Ending Fund Balance	453,179	453,179	453,179	453,179

**Included within the Office of Community and Economic Development beginning in 2012, per the reorganization approved by the BOC on 8/3/11*

**Head Start
2510**

	2010 Actuals	2011 Projected	2012 Adopted	2013 Adopted*
Revenues				
Taxes & Penalties	-	-	-	-
Licenses & Permits	-	-	-	-
Federal/State/Local	3,679,911	3,804,466	3,804,466	-
Fees & Services	-	-	-	-
Fines & Forfeitures	-	-	-	-
Interest Revenue	-	-	-	-
Other Revenue	413,924	391,742	391,742	-
Transfers In	867,565	528,048	657,886	-
Total	4,961,400	4,724,256	4,854,094	-
Expenditures				
Personal Services	2,205,999	2,110,964	2,193,942	-
Supplies	129,055	129,805	129,000	-
Other Services	2,315,239	2,245,374	2,245,374	-
Internal Service Charges	168,024	168,024	168,024	-
Capital Outlay	3,000	3,000	3,000	-
Reserves	-	-	-	-
Transfers Out	140,083	67,089	114,754	-
Total	4,961,400	4,724,256	4,854,094	-
Total GF Appropriations				
NET Revenues/Expenditures	-	-	-	-
Planned Contribution to (Use of) Fund Balance	-	-	(129,838)	-
Beginning Fund Balance	155,766	155,766	155,766	25,928
Ending Fund Balance	155,766	155,766	25,928	25,928

*The county plans to relenquish the Head Start grant after the 11/12 program year.

**Community Corrections
2804**

	2010 Actuals	2011 Projected	2012 Adopted	2013 Adopted
<u>Revenues</u>				
Taxes & Penalties	-	-	-	-
Licenses & Permits	-	-	-	-
Federal/State/Local	389,806	458,274	426,473	426,473
Fees & Services	247,110	290,589	290,589	290,589
Fines & Forfeitures	-	-	-	-
Interest Revenue	-	-	-	-
Other Revenue	26,861	82,801	56,686	56,686
Transfers In	200,715	215,983	240,983	240,983
Total	864,492	1,047,647	1,014,731	1,014,731
<u>Expenditures</u>				
Personal Services	509,582	568,497	585,298	585,298
Supplies	18,160	122,900	122,261	122,261
Other Services	306,991	356,250	307,172	307,172
Internal Service Charges	-	-	-	-
Capital Outlay	-	-	-	-
Reserves	-	-	-	-
Transfers Out	-	-	-	-
Total	834,733	1,047,647	1,014,731	1,014,731
Total GF Appropriations				
NET Revenues/Expenditures	29,759	-	-	-
Planned Contribution to (Use of) Fund Balance		(77,500)	(76,386)	(76,386)
Beginning Fund Balance	153,893	183,652	106,152	29,766
Ending Fund Balance	183,652	106,152	29,766	(46,620)

**Washtenaw Area Teens for Tomorrow (WATT)
2822**

	2010 Actuals	2011 Projected	2012 Adopted	2013 Adopted
<u>Revenues</u>				
Taxes & Penalties	-	-	-	-
Licenses & Permits	-	-	-	-
Federal/State/Local	-	-	-	-
Fees & Services	-	-	-	-
Fines & Forfeitures	-	-	-	-
Interest Revenue	-	-	-	-
Other Revenue	8,800	20,000	20,000	10,000
Transfers In	-	20,000	-	-
Total	8,800	40,000	20,000	10,000
<u>Expenditures</u>				
Personal Services	-	9,300	2,000	1,000
Supplies	5,046	8,900	5,000	2,500
Other Services	3,418	21,800	13,000	6,500
Internal Service Charges	-	-	-	-
Capital Outlay	-	-	-	-
Reserves	-	-	-	-
Transfers Out	-	-	-	-
Total	8,464	40,000	20,000	10,000
Total GF Appropriations				
NET Revenues/Expenditures	337	-	-	-
Planned Contribution to (Use of) Fund Balance	-	(20,000)	(20,000)	(10,000)
Beginning Fund Balance	50,702	51,039	31,039	11,039
Ending Fund Balance	51,039	31,039	11,039	1,039

**Public Improvement Fund
2830**

	2010 Actuals	2011 Projected	2012 Adopted	2013 Adopted
<u>Revenues</u>				
Taxes & Penalties	-	-	-	-
Licenses & Permits	-	-	-	-
Federal/State/Local	-	-	-	-
Fees & Services	139,910	140,000	140,000	140,000
Fines & Forfeitures	-	-	-	-
Interest Revenue	352	-	-	-
Other Revenue	-	-	-	-
Transfers In	3,241	-	-	-
Total	143,503	140,000	140,000	140,000
<u>Expenditures</u>				
Personal Services	-	-	-	-
Supplies	-	-	-	-
Other Services	-	-	-	-
Internal Service Charges	-	-	-	-
Capital Outlay	-	-	-	-
Reserves	-	-	-	-
Transfers Out	143,465	140,000	140,000	140,000
Total	143,465	140,000	140,000	140,000
Total GF Appropriations				
NET Revenues/Expenditures	38	-	-	-
Planned Contribution to (Use of) Fund Balance				
Beginning Fund Balance	61	99	99	99
Ending Fund Balance	99	99	99	99

**Revenue Sharing Reserve Fund
2850**

	2010	2011	2012	2013
	Actuals	Projected	Adopted	Adopted
<u>Revenues</u>				
Taxes & Penalties	-	-	-	-
Licenses & Permits	-	-	-	-
Federal/State/Local	-	-	-	-
Fees & Services	-	-	-	-
Fines & Forfeitures	-	-	-	-
Interest Revenue	-	26,152	-	-
Other Revenue	-	-	6,815,342	4,035,473
Transfers In	-	-	-	-
Total	-	26,152	6,815,342	4,035,473
<u>Expenditures</u>				
Personal Services	-	-	-	-
Supplies	-	-	-	-
Other Services	-	-	-	-
Internal Service Charges	-	-	-	-
Capital Outlay	-	-	-	-
Reserves	-	-	-	-
Transfers Out	6,537,969	6,675,266	6,815,342	4,035,473
Total	6,537,969	6,675,266	6,815,342	4,035,473
Total GF Appropriations				
NET Revenues/Expenditures	(6,537,969)	(6,649,114)	-	-
Planned Contribution to (Use of) Fund Balance			(6,815,342)	(4,035,473)
Beginning Fund Balance	24,037,898	17,499,929	10,850,815	4,035,473
Ending Fund Balance	17,499,929	10,850,815	4,035,473	-

**Planned Use of Fund Balance is budgeted in Other Revenue*

**CSTS
2930**

	2010	2011	2012	2013
	Actuals	Projected	Adopted	Adopted
<u>Revenues</u>				
Taxes & Penalties	-	-	-	-
Licenses & Permits	-	-	-	-
Federal/State/Local	951,248	1,164,643	73,747	73,747
Fees & Services	26,622,996	24,112,476	26,104,110	27,937,981
Fines & Forfeitures	-	-	-	-
Interest Revenue	-	-	-	-
Other Revenue	532,467	514,938	495,510	495,510
Transfers In	457,427	404,103	165,190	165,190
Total	28,564,138	26,196,160	26,838,557	28,672,428
<u>Expenditures</u>				
Personal Services	23,103,137	21,525,145	21,932,127	23,770,686
Supplies	374,424	181,650	287,200	287,200
Other Services	1,880,790	1,533,867	1,597,089	1,597,089
Internal Service Charges	3,187,398	2,951,178	3,022,141	3,017,453
Capital Outlay	18,389	4,320	-	-
Reserves	-	-	-	-
Transfers Out	-	-	-	-
Total	28,564,138	26,196,160	26,838,557	28,672,428
Total GF Appropriations				
NET Revenues/Expenditures	-	-	-	-
Planned Contribution to (Use of) Fund Balance	-	-	-	-
Beginning Fund Balance	346,465	346,465	346,465	346,465
Ending Fund Balance	346,465	346,465	346,465	346,465

**Indigent Health Care
2950**

	2010 Actuals	2011 Projected	2012 Adopted	2013 Adopted
<u>Revenues</u>				
Taxes & Penalties	-	-	-	-
Licenses & Permits	-	-	-	-
Federal/State/Local	-	-	-	-
Fees & Services	-	-	-	-
Fines & Forfeitures	-	-	-	-
Interest Revenue	-	-	-	-
Other Revenue	-	-	-	-
Transfers In	600,000	600,000	600,000	600,000
Total	600,000	600,000	600,000	600,000
<u>Expenditures</u>				
Personal Services	-	-	-	-
Supplies	-	-	-	-
Other Services	600,000	600,000	600,000	600,000
Internal Service Charges	-	-	-	-
Capital Outlay	-	-	-	-
Reserves	-	-	-	-
Transfers Out	-	-	-	-
Total	600,000	600,000	600,000	600,000
Total GF Appropriations				
NET Revenues/Expenditures	-	-	-	-
Planned Contribution to (Use of) Fund Balance	-	-	-	-
Beginning Fund Balance	-	-	-	-
Ending Fund Balance	-	-	-	-

**Public Health
2960**

	2010 Actuals	2011 Projected	2012 Adopted*	2013 Adopted*
Revenues				
Taxes & Penalties	-	-	-	-
Licenses & Permits	-	-	1,513,208	1,513,208
Federal/State/Local	4,805,572	4,595,776	5,339,304	5,339,304
Fees & Services	1,341,397	1,215,233	1,329,542	1,329,542
Fines & Forfeitures	-	-	-	-
Interest Revenue	-	-	-	-
Other Revenue	1,358,446	1,226,499	1,315,753	1,315,753
Transfers In	1,460,580	1,434,294	1,652,846	1,652,846
Total	8,965,994	8,471,802	11,150,653	11,150,653
Expenditures				
Personal Services	5,014,447	4,868,562	7,219,308	7,219,308
Supplies	272,455	192,287	224,369	224,369
Other Services	2,353,909	2,295,360	2,157,400	2,157,400
Internal Service Charges	853,529	855,471	1,542,076	1,542,076
Capital Outlay	2,362	140,270	7,500	7,500
Reserves	-	-	-	-
Transfers Out	-	-	-	-
Total	8,496,701	8,351,950	11,150,653	11,150,653
<i>Total GF Appropriations</i>				
NET Revenues/Expenditures	469,293	119,852	-	-
Planned Contribution to (Use of) Fund Balance	-	-	(312,530)	(312,530)
Beginning Fund Balance	443,453	912,746	1,032,598	720,068
Ending Fund Balance	912,746	1,032,598	720,068	407,538

*Beginning in FY 11/12, Environmental Health is budgeted within Public Health

**DHS
2980**

	2010 Actuals	2011 Projected	2012 Adopted	2013 Adopted
Revenues				
Taxes & Penalties	-	-	-	-
Licenses & Permits	-	-	-	-
Federal/State/Local	605,213	800,000	800,000	800,000
Fees & Services	-	-	-	-
Fines & Forfeitures	-	-	-	-
Interest Revenue	-	-	-	-
Other Revenue	-	-	-	-
Transfers In	53,646	54,109	54,109	54,109
Total	658,859	854,109	854,109	854,109
Expenditures				
Personal Services	867	1,584	1,584	1,584
Supplies	14,873	13,321	13,321	13,321
Other Services	610,722	839,204	839,204	839,204
Internal Service Charges	-	-	-	-
Capital Outlay	-	-	-	-
Reserves	-	-	-	-
Transfers Out	-	-	-	-
Total	626,462	854,109	854,109	854,109
Total GF Appropriations				
NET Revenues/Expenditures	32,397	-	-	-
Planned Contribution to (Use of) Fund Balance	-	-	-	-
Beginning Fund Balance	7,260	39,657	39,657	39,657
Ending Fund Balance	39,657	39,657	39,657	39,657

**Child Care Fund
2990**

	2010 Actuals	2011 Projected	2012 Adopted	2013 Adopted
<u>Revenues</u>				
Taxes & Penalties	-	-	-	-
Licenses & Permits	-	-	-	-
Federal/State/Local	3,959,536	3,920,721	4,237,661	4,294,375
Fees & Services	-	-	-	-
Fines & Forfeitures	-	-	-	-
Interest Revenue	-	-	-	-
Other Revenue	542,702	510,619	484,703	484,703
Transfers In	4,620,559	4,506,745	4,695,649	4,752,363
Total	9,122,796	8,938,085	9,418,014	9,531,440
<u>Expenditures</u>				
Personal Services	4,124,535	4,135,704	4,419,887	4,564,044
Supplies	210,978	208,661	226,695	226,695
Other Services	3,993,312	3,441,404	3,524,525	3,524,525
Internal Service Charges	1,398,257	1,148,712	1,227,292	1,196,562
Capital Outlay	-	-	-	-
Reserves	-	-	-	-
Transfers Out	1,547	3,603	19,615	19,615
Total	9,728,629	8,938,084	9,418,014	9,531,441
Total GF Appropriations				
NET Revenues/Expenditures	(605,833)	-	-	(0)
Planned Contribution to (Use of) Fund Balance	-	-	-	-
Beginning Fund Balance	1,196,273	590,440	590,440	590,440
Ending Fund Balance	590,440	590,440	590,440	590,440

**1/8th Mill Building Maintenance & Repair
4010**

	2010 Actuals	2011 Projected	2012 Adopted	2013 Adopted
<u>Revenues</u>				
Taxes & Penalties	-	-	-	-
Licenses & Permits	-	-	-	-
Federal/State/Local	-	-	-	-
Fees & Services	-	-	-	-
Fines & Forfeitures	-	-	-	-
Interest Revenue	8,198	-	-	-
Other Revenue	-	303,752	-	-
Transfers In	1,346,486	1,346,486	1,346,486	1,346,486
Total	1,354,684	1,650,238	1,346,486	1,346,486
<u>Expenditures</u>				
Personal Services	-	-	-	-
Supplies	-	-	-	-
Other Services	-	-	-	-
Internal Service Charges	-	-	-	-
Capital Outlay	862,014	1,290,752	1,254,810	1,250,745
Reserves	-	59,486	91,676	95,741
Transfers Out	457,006	300,000	-	-
Total	1,319,020	1,650,238	1,346,486	1,346,486
Total GF Appropriations				
NET Revenues/Expenditures	35,663	-	-	-
Planned Contribution to (Use of) Fund Balance				
Beginning Fund Balance	2,050,503	2,086,166	2,086,166	2,086,166
Ending Fund Balance	2,086,166	2,086,166	2,086,166	2,086,166

Capital Projects 4020

	2010 Actuals	2011 Projected	2012 Adopted	2013 Adopted
<u>Revenues</u>				
Taxes & Penalties	-	-	-	-
Licenses & Permits	-	-	-	-
Federal/State/Local	-	-	-	-
Fees & Services	-	-	-	-
Fines & Forfeitures	-	-	-	-
Interest Revenue	-	-	-	-
Other Revenue	-	-	-	-
Transfers In	407,569	730,380	100,000	100,000
Total	407,569	730,380	100,000	100,000
<u>Expenditures</u>				
Personal Services	-	-	-	-
Supplies	-	-	-	-
Other Services	37,500	-	-	-
Internal Service Charges	-	-	-	-
Capital Outlay	432,547	-	100,000	100,000
Reserves	-	-	-	-
Transfers Out	666	770,000	-	-
Total	470,714	770,000	100,000	100,000
Total GF Appropriations				
NET Revenues/Expenditures	(63,145)	(39,620)	-	-
Planned Contribution to (Use of) Fund Balance				
Beginning Fund Balance	1,204,264	1,141,119	1,101,499	1,101,499
Ending Fund Balance	1,141,119	1,101,499	1,101,499	1,101,499

**Register of Deeds - Automation Fund
4040**

	2010 Actuals	2011 Projected	2012 Adopted	2013 Adopted
<u>Revenues</u>				
Taxes & Penalties	-	-	-	-
Licenses & Permits	-	-	-	-
Federal/State/Local	-	-	-	-
Fees & Services	277,770	300,000	300,000	300,000
Fines & Forfeitures	-	-	-	-
Interest Revenue	1,345	-	-	-
Transfers In	-	-	-	-
Total	279,115	300,000	300,000	300,000
<u>Expenditures</u>				
Personal Services	130,658	133,124	116,172	121,171
Supplies	-	-	-	-
Other Services	450,535	116,876	133,828	128,829
Internal Service Charges	-	-	-	-
Capital Outlay	-	-	-	-
Reserves	-	-	-	-
Transfers Out	50,000	50,000	50,000	50,000
Total	631,194	300,000	300,000	300,000
Total GF Appropriations				
NET Revenues/Expenditures	(352,078)	-	-	-
Planned Contribution to (Use of) Fund Balance				
Beginning Fund Balance	430,443	78,365	78,365	78,365
Ending Fund Balance	78,365	78,365	78,365	78,365

Capital Equipment 4050

	2010 Actuals	2011 Projected	2012 Adopted	2013 Adopted
Revenues				
Taxes & Penalties	-	-	-	-
Licenses & Permits	-	-	-	-
Federal/State/Local	136,833	76,000	77,000	77,000
Fees & Services	-	-	-	-
Fines & Forfeitures	-	-	-	-
Interest Revenue	3,783	-	-	-
Other Revenue	14,803	62,000	50,000	50,000
Transfers In	2,039,232	2,004,232	1,480,977	1,606,583
Total	2,194,651	2,142,232	1,607,977	1,733,583
Expenditures				
Personal Services	215,228	206,951	62,836	65,333
Supplies	3,759	5,000	5,000	5,000
Other Services	592,150	465,000	352,000	394,000
Internal Service Charges	-	-	-	-
Capital Outlay	682,456	857,454	792,500	770,826
Reserves	-	607,827	395,641	498,424
Transfers Out	615,742	-	-	-
Total	2,109,335	2,142,232	1,607,977	1,733,583
Total GF Appropriations				
NET Revenues/Expenditures	85,316	-	-	-
Planned Contribution to (Use of) Fund Balance			250,000	250,000
Beginning Fund Balance	1,449,530	1,534,846	1,534,846	1,784,846
Ending Fund Balance	1,534,846	1,534,846	1,784,846	2,034,846

**Planned Contribution to Fund Balance is budgeted in Reserves*

Capital Reserves
4060

	2010 Actuals	2011 Projected	2012 Adopted	2013 Adopted
<u>Revenues</u>				
Taxes & Penalties	-	-	-	-
Licenses & Permits	-	-	-	-
Federal/State/Local	-	-	-	-
Fees & Services	-	-	-	-
Fines & Forfeitures	-	-	-	-
Interest Revenue	-	-	-	-
Other Revenue	335,032	619,891	1,731,633	1,794,259
Transfers In	7,642,957	5,687,686	5,081,439	4,998,288
Total	7,977,989	6,307,577	6,813,072	6,792,547
<u>Expenditures</u>				
Personal Services	-	-	-	-
Supplies	-	-	-	-
Other Services	-	-	-	-
Internal Service Charges	-	-	-	-
Capital Outlay	-	-	-	-
Reserves	-	-	-	-
Transfers Out	6,347,522	6,307,577	6,813,072	6,792,547
Total	6,347,522	6,307,577	6,813,072	6,792,547
NET Revenues/Expenditures	1,630,467	-	-	-
Planned Contribution to (Use of) Fund Balance				
Beginning Fund Balance	3,784,388	5,414,855	5,414,855	5,414,855
Ending Fund Balance	5,414,855	5,414,855	5,414,855	5,414,855

**DPW Revolving
4300**

	2010 Actuals	2011 Projected	2012 Adopted	2013 Adopted
<u>Revenues</u>				
Taxes & Penalties	-	-	-	-
Licenses & Permits	-	-	-	-
Federal/State/Local	-	-	-	-
Fees & Services	-	-	-	-
Fines & Forfeitures	-	-	-	-
Interest Revenue	-	-	-	-
Other Revenue	4,326	47,000	47,000	47,000
Transfers In	-	-	-	-
Total	4,326	47,000	47,000	47,000
<u>Expenditures</u>				
Personal Services	-	-	-	-
Supplies	-	-	-	-
Other Services	-	47,000	47,000	47,000
Internal Service Charges	-	-	-	-
Capital Outlay	-	-	-	-
Reserves	-	-	-	-
Transfers Out	-	-	-	-
Total	-	47,000	47,000	47,000
NET Revenues/Expenditures	4,326	-	-	-
Planned Contribution to (Use of) Fund Balance				
Beginning Fund Balance	44,126	48,452	48,452	48,452
Ending Fund Balance	48,452	48,452	48,452	48,452

**WWRA Recycling Project
4500**

	2010 Actuals	2011 Projected	2012 Adopted	2013 Adopted
<u>Revenues</u>				
Taxes & Penalties	339,023	357,000	357,000	357,000
Licenses & Permits	-	-	-	-
Federal/State/Local	-	-	-	-
Fees & Services	-	-	-	-
Fines & Forfeitures	-	-	-	-
Interest Revenue	4,362	-	-	-
Other Revenue	-	-	-	-
Transfers In	-	-	-	-
Total	343,385	357,000	357,000	357,000
<u>Expenditures</u>				
Personal Services	-	-	-	-
Supplies	-	-	-	-
Other Services	504,437	357,000	357,000	357,000
Internal Service Charges	-	-	-	-
Capital Outlay	-	-	-	-
Reserves	-	-	-	-
Transfers Out	-	-	-	-
Total	504,437	357,000	357,000	357,000
NET Revenues/Expenditures	(161,052)	-	-	-
Planned Contribution to (Use of) Fund Balance				
Beginning Fund Balance	908,291	747,239	747,239	747,239
Ending Fund Balance	747,239	747,239	747,239	747,239

**Delinquent Tax Fund - Transfers to Capital Reserves
5150**

	2010 Actuals	2011 Projected	2012 Adopted	2013 Adopted
<u>Revenues</u>				
Taxes & Penalties	860	-	-	-
Licenses & Permits	-	-	-	-
Federal/State/Local	-	-	-	-
Fees & Services	-	-	-	-
Fines & Forfeitures	-	-	-	-
Interest Revenue	5,641	-	-	-
Other Revenue	5,549,127	2,957,446	2,202,587	2,202,587
Transfers In	-	-	-	-
Total	5,555,628	2,957,446	2,202,587	2,202,587
<u>Expenditures</u>				
Personal Services	-	-	-	-
Supplies	-	-	-	-
Other Services	5,470,757	2,957,446	2,202,587	2,202,587
Internal Service Charges	-	-	-	-
Capital Outlay	-	-	-	-
Reserves	-	-	-	-
Transfers Out	-	-	-	-
Total	5,470,757	2,957,446	2,202,587	2,202,587
NET Revenues/Expenditures	84,871	-	-	-
Planned Contribution to (Use of) Fund Balance				
Beginning Fund Balance	3,927,671	4,012,542	4,012,542	4,012,542
Ending Fund Balance	4,012,542	4,012,542	4,012,542	4,012,542

PA 123
5500

	2010	2011	2012	2013
	Actuals	Projected	Adopted	Adopted
<u>Revenues</u>				
Taxes & Penalties	-	-	-	-
Licenses & Permits	-	-	-	-
Federal/State/Local	-	-	-	-
Fees & Services	-	-	-	-
Fines & Forfeitures	-	-	-	-
Interest Revenue	-	-	-	-
Other Revenue	-	-	-	-
Transfers In	359,790	199,230	270,766	279,828
Total	359,790	199,230	270,766	279,828
<u>Expenditures</u>				
Personal Services	359,790	199,230	270,766	279,828
Supplies	-	-	-	-
Other Services	-	-	-	-
Internal Service Charges	-	-	-	-
Capital Outlay	-	-	-	-
Reserves	-	-	-	-
Transfers Out	-	-	-	-
Total	359,790	199,230	270,766	279,828
NET Revenues/Expenditures	-	-	-	-
Planned Contribution to (Use of) Fund Balance				
Beginning Fund Balance	-	-	-	-
Ending Fund Balance	-	-	-	-

**The budget information for PA 123 only reflects the personnel costs associated with administering this fund.*

**PA 105
5600**

	2010 Actuals	2011 Projected	2012 Adopted	2013 Adopted
<u>Revenues</u>				
Taxes & Penalties	3,044	44,047	46,680	47,894
Licenses & Permits	-	-	-	-
Federal/State/Local	-	-	-	-
Fees & Services	-	-	-	-
Fines & Forfeitures	-	-	-	-
Interest Revenue	-	-	-	-
Other Revenue	-	-	-	-
Transfers In	-	-	-	-
Total	3,044	44,047	46,680	47,894
<u>Expenditures</u>				
Personal Services	3,044	44,047	46,680	47,894
Supplies	-	-	-	-
Other Services	-	-	-	-
Internal Service Charges	-	-	-	-
Capital Outlay	-	-	-	-
Reserves	-	-	-	-
Transfers Out	-	-	-	-
Total	3,044	44,047	46,680	47,894
NET Revenues/Expenditures	-	-	-	-
Planned Contribution to (Use of) Fund Balance				
Beginning Fund Balance	-	-	-	-
Ending Fund Balance	-	-	-	-

**The budget information for PA 105 only reflects the personnel costs associated with administering this fund.*

WCHO Support (Leased Positions)

	2010 Actuals	2011 Projected	2012 Adopted	2013 Adopted
Revenues				
Taxes & Penalties	-	-	-	-
Licenses & Permits	-	-	-	-
Federal/State/Local	5,585,165	5,993,327	7,404,116	7,404,116
Fees & Services	-	-	-	-
Fines & Forfeitures	-	-	-	-
Interest Revenue	-	-	-	-
Other Revenue	-	-	-	-
Transfers In	-	-	-	-
Total	5,585,165	5,993,327	7,404,116	7,404,116
Expenditures				
Personal Services	5,585,165	5,993,327	7,404,116	7,404,116
Supplies	-	-	-	-
Other Services	-	-	-	-
Internal Service Charges	-	-	-	-
Capital Outlay	-	-	-	-
Reserves	-	-	-	-
Transfers Out	-	-	-	-
Total	5,585,165	5,993,327	7,404,116	7,404,116
NET Revenues/Expenditures	-	-	-	-
Planned Contribution to (Use of) Fund Balance	-	-	-	-
Beginning Fund Balance	-	-	-	-
Ending Fund Balance	-	-	-	-

**The budget information for WCHO is not reflective of the entire WCHO budget, but only the portion supporting the leased positions.*

WHP Leased Positions

	2010 Actuals	2011 Projected	2012 Adopted	2013 Adopted
Revenues				
Taxes & Penalties	-	-	-	-
Licenses & Permits	-	-	-	-
Federal/State/Local	737,375	573,173	689,093	689,093
Fees & Services	-	-	-	-
Fines & Forfeitures	-	-	-	-
Interest Revenue	-	-	-	-
Other Revenue	-	-	-	-
Transfers In	-	-	-	-
Total	737,375	573,173	689,093	689,093
Expenditures				
Personal Services	737,375	573,173	689,093	689,093
Supplies	-	-	-	-
Other Services	-	-	-	-
Internal Service Charges	-	-	-	-
Capital Outlay	-	-	-	-
Reserves	-	-	-	-
Transfers Out	-	-	-	-
Total	737,375	573,173	689,093	689,093
NET Revenues/Expenditures	-	-	-	-
Planned Contribution to (Use of) Fund Balance	-	-	-	-
Beginning Fund Balance	-	-	-	-
Ending Fund Balance	-	-	-	-

**The budget information for WHP is not reflective of the entire WHP budget, but only the portion supporting the leased positions.*

Facilities O&M
6310

	2010 Actuals	2011 Projected	2012 Adopted	2013 Adopted
<u>Revenues</u>				
Taxes & Penalties	-	-	-	-
Licenses & Permits	-	-	-	-
Federal/State/Local	25,560	-	-	-
Fees & Services	-	-	-	-
Fines & Forfeitures	-	-	-	-
Interest Revenue	8,022	-	-	-
Other Revenue	751,042	476,109	476,109	476,109
Transfers In	5,470,018	6,355,715	6,027,482	6,078,980
Total	6,254,642	6,831,824	6,503,591	6,555,089
<u>Expenditures</u>				
Personal Services	2,003,060	2,158,749	2,031,775	2,084,899
Supplies	526,031	495,180	519,750	519,750
Other Services	3,020,326	3,475,272	3,128,952	3,128,952
Internal Service Charges	734,689	702,623	823,114	821,488
Capital Outlay	-	-	-	-
Reserves	-	-	-	-
Transfers Out	305,958	-	-	-
Total	6,590,064	6,831,824	6,503,591	6,555,089
NET Revenues/Expenditures	(335,422)	-	-	-
Planned Contribution to (Use of) Fund Balance				
Beginning Fund Balance	781,797	446,375	446,375	446,375
Ending Fund Balance	446,375	446,375	446,375	446,375

Fleet
6320

	2010 Actuals	2011 Projected	2012 Adopted	2013 Adopted
<u>Revenues</u>				
Taxes & Penalties	-	-	-	-
Licenses & Permits	-	-	-	-
Federal/State/Local				
Fees & Services	-	-	-	-
Fines & Forfeitures	-	-	-	-
Interest Revenue	3,631	-	-	-
Other Revenue	1,517,973	2,619,445	2,617,038	2,675,492
Transfers In	-	-	-	-
Total	1,521,604	2,619,445	2,617,038	2,675,492
<u>Expenditures</u>				
Personal Services	112,269	124,537	103,543	107,331
Supplies	615,424	792,693	935,803	1,015,263
Other Services	1,284,226	1,397,458	325,045	330,145
Internal Service Charges	243,146	210,360	172,028	172,028
Capital Outlay	117,835	3,000	831,500	854,000
Reserves	-	-	249,119	196,725
Transfers Out				
Total	2,372,901	2,528,047	2,617,038	2,675,492
NET Revenues/Expenditures	(851,298)	91,398	(0)	(0)
Planned Contribution to (Use of) Fund Balance				
Beginning Fund Balance	3,208,692	2,357,395	2,448,793	2,448,793
Ending Fund Balance	2,357,395	2,448,793	2,448,793	2,448,792

**Warehouse Revolving
6340**

	2010 Actuals	2011 Projected	2012 Adopted	2013 Adopted
<u>Revenues</u>				
Taxes & Penalties	-	-	-	-
Licenses & Permits	-	-	-	-
Federal/State/Local	-	-	-	-
Fees & Services	269,263	300,000	300,000	300,000
Fines & Forfeitures	-	-	-	-
Interest Revenue	137	-	-	-
Other Revenue	-	-	-	-
Transfers In	-	-	-	-
Total	269,400	300,000	300,000	300,000
<u>Expenditures</u>				
Personal Services	-	-	-	-
Supplies	272,567	294,000	282,673	282,673
Other Services	5,462	6,000	6,000	6,000
Internal Service Charges	-	-	11,327	11,327
Capital Outlay	-	-	-	-
Reserves	-	-	-	-
Transfers Out	-	-	-	-
Total	278,030	300,000	300,000	300,000
NET Revenues/Expenditures	(8,629)	-	-	-
Planned Contribution to (Use of) Fund Balance				
Beginning Fund Balance	89,974	81,345	81,345	81,345
Ending Fund Balance	81,345	81,345	81,345	81,345

**Copier Fund
6360**

	2010 Actuals	2011 Projected	2012 Adopted	2013 Adopted
<u>Revenues</u>				
Taxes & Penalties	-	-	-	-
Licenses & Permits	-	-	-	-
Federal/State/Local	-	-	-	-
Fees & Services	411,760	400,000	370,189	370,189
Fines & Forfeitures	-	-	-	-
Interest Revenue	399	-	-	-
Other Revenue	-	-	-	-
Transfers In	-	-	-	-
Total	412,159	400,000	370,189	370,189
<u>Expenditures</u>				
Personal Services	20,312	23,862	23,862	23,862
Supplies	81,509	83,000	83,000	83,000
Other Services	239,050	245,000	245,000	245,000
Internal Service Charges	-	-	11,327	11,327
Capital Outlay	6,222	6,700	7,000	7,000
Reserves	-	-	-	-
Transfers Out	-	-	-	-
Total	347,093	358,562	370,189	370,189
NET Revenues/Expenditures	65,066	41,438	(0)	(0)
Planned Contribution to (Use of) Fund Balance				
Beginning Fund Balance	343,410	408,476	449,914	449,914
Ending Fund Balance	408,476	449,914	449,914	449,914

**Risk Management
6440**

	2010 Actuals	2011 Projected	2012 Adopted	2013 Adopted
<u>Revenues</u>				
Taxes & Penalties	-	-	-	-
Licenses & Permits	-	-	-	-
Federal/State/Local	-	-	-	-
Fees & Services	-	-	-	-
Fines & Forfeitures	-	-	-	-
Interest Revenue	10,530	-	-	-
Other Revenue	369,823	6,295	4,000	4,000
Transfers In	2,118,854	2,332,538	2,128,218	2,130,677
Total	2,499,207	2,338,833	2,132,218	2,134,677
<u>Expenditures</u>				
Personal Services	302,576	209,430	212,614	215,073
Supplies	235	424	300	300
Other Services	2,310,848	2,097,597	1,886,080	1,886,080
Internal Service Charges	25,113	31,382	33,224	33,224
Capital Outlay	-	-	-	-
Reserves	-	-	-	-
Transfers Out	-	-	-	-
Total	2,638,771	2,338,833	2,132,218	2,134,677
NET Revenues/Expenditures	(139,564)	-	-	-
Planned Contribution to (Use of) Fund Balance				
Beginning Fund Balance	1,574,567	1,435,002	1,435,002	1,435,002
Ending Fund Balance	1,435,002	1,435,002	1,435,002	1,435,002

**Fringe Benefit Revolving
6600**

	2010 Actuals	2011 Projected	2012 Adopted	2013 Adopted
<u>Revenues</u>				
Taxes & Penalties	-	-	-	-
Licenses & Permits	-	-	-	-
Federal/State/Local	-	-	-	-
Fees & Services	21,047,303	23,859,222	26,672,086	30,404,108
Fines & Forfeitures	-	-	-	-
Interest Revenue	22,703	-	-	-
Other Revenue	6,498,471	5,339,990	7,021,024	7,332,173
Transfers In	-	100,000	-	-
Total	27,568,477	29,299,212	33,693,110	37,736,281
<u>Expenditures</u>				
Personal Services	6,356,466	2,292,749	6,791,714	7,104,212
Supplies	605	-	-	-
Other Services	20,391,153	28,087,511	26,901,396	30,632,069
Internal Service Charges	-	-	-	-
Capital Outlay	-	-	-	-
Reserves	-	-	-	-
Transfers Out	-	-	-	-
Total	26,748,224	30,380,260	33,693,110	37,736,281
NET Revenues/Expenditures	820,253	(1,081,047)	-	-
Planned Contribution to (Use of) Fund Balance				
Beginning Fund Balance	296,119	1,116,372	35,325	35,325
Ending Fund Balance	1,116,372	35,325	35,325	35,325

**Centrex
6900**

	2010 Actuals	2011 Projected	2012 Adopted	2013 Adopted
<u>Revenues</u>				
Taxes & Penalties	-	-	-	-
Licenses & Permits	-	-	-	-
Federal/State/Local	-	-	-	-
Fees & Services	751,608	700,000	700,000	700,000
Fines & Forfeitures	-	-	-	-
Interest Revenue	-	-	-	-
Other Revenue	-	-	-	-
Transfers In	-	-	-	-
Total	751,608	700,000	700,000	700,000
<u>Expenditures</u>				
Personal Services	-	-	-	-
Supplies	-	-	-	-
Other Services	751,608	700,000	700,000	700,000
Internal Service Charges	-	-	-	-
Capital Outlay	-	-	-	-
Reserves	-	-	-	-
Transfers Out	-	-	-	-
Total	751,608	700,000	700,000	700,000
NET Revenues/Expenditures	-	-	-	-
Planned Contribution to (Use of) Fund Balance				
Beginning Fund Balance	-	-	-	-
Ending Fund Balance	-	-	-	-