


# **Major Expenditures & Budget Options for Consideration**



**2010/11 BUDGET PROCESS  
WASHTENAW COUNTY WORKING SESSION  
MARCH 19, 2009**

# Agenda



- Summary of Major Expenditures
- Budget Options to Consider for 2010/11

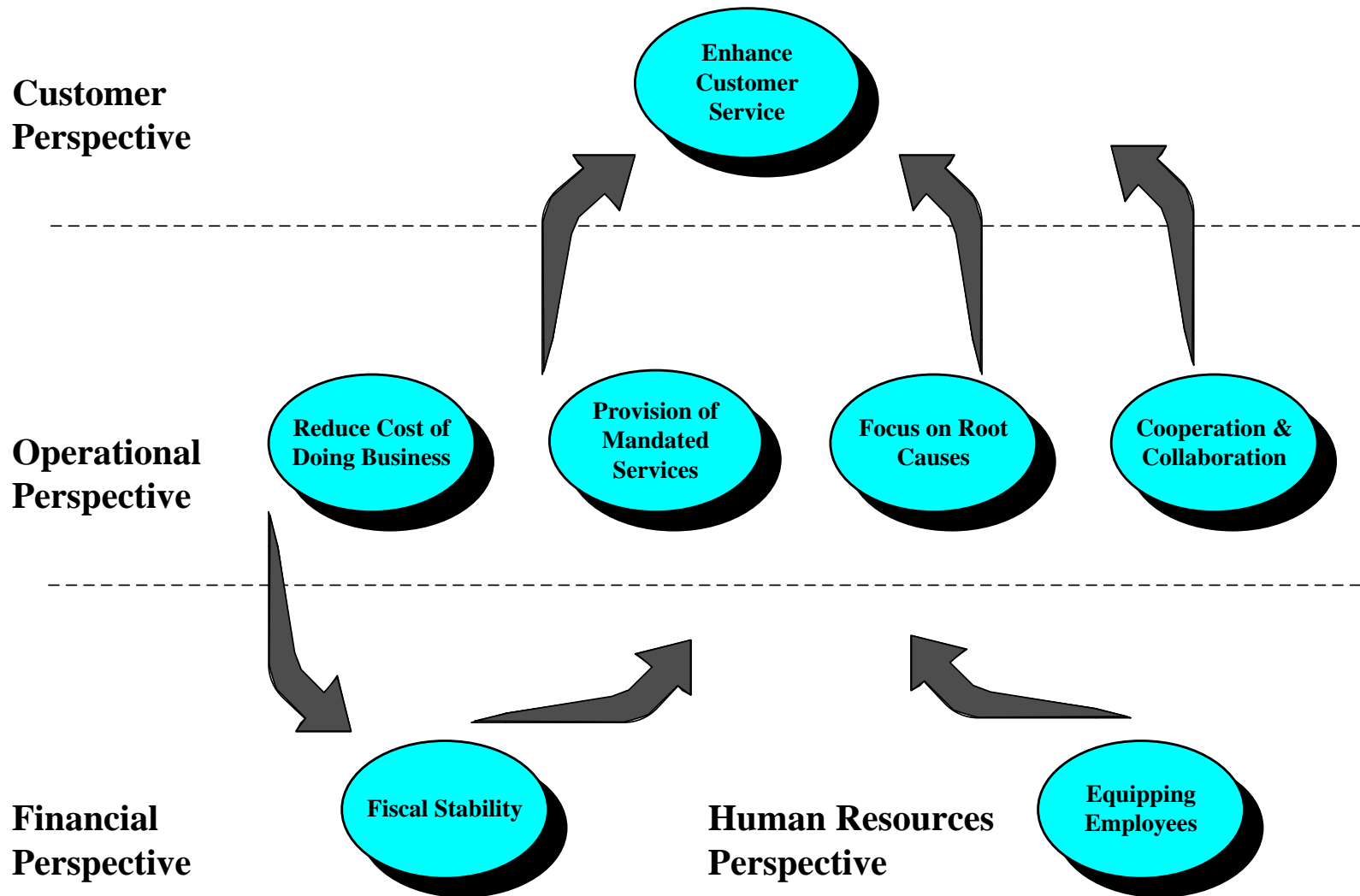
**BOC discussion and direction on potential budget modifications for 2010/11**

# Summary of Major Expenditures



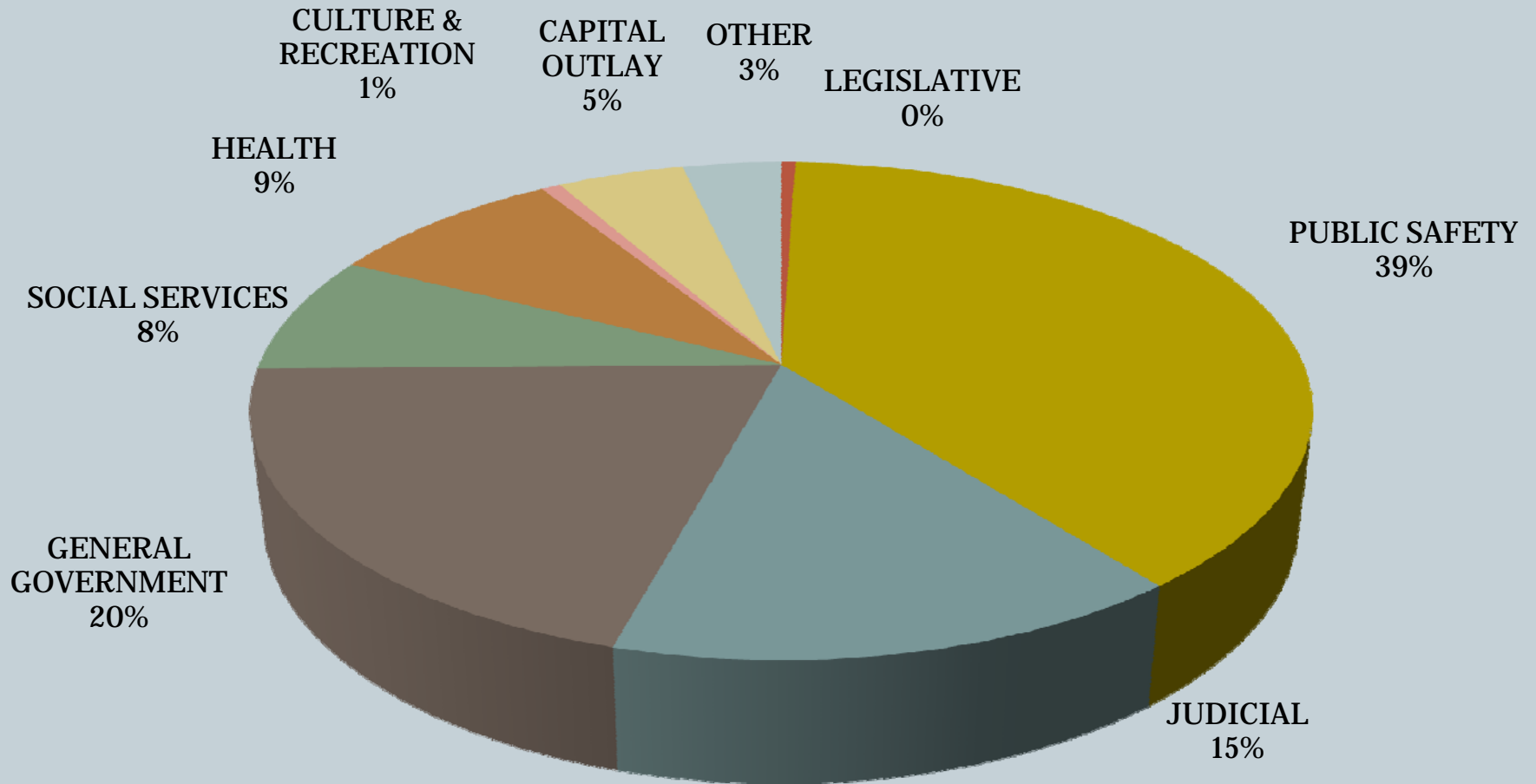
# Historic Budget Framework

## *Guiding Principles In Action*



# General Fund Expenditures By Function

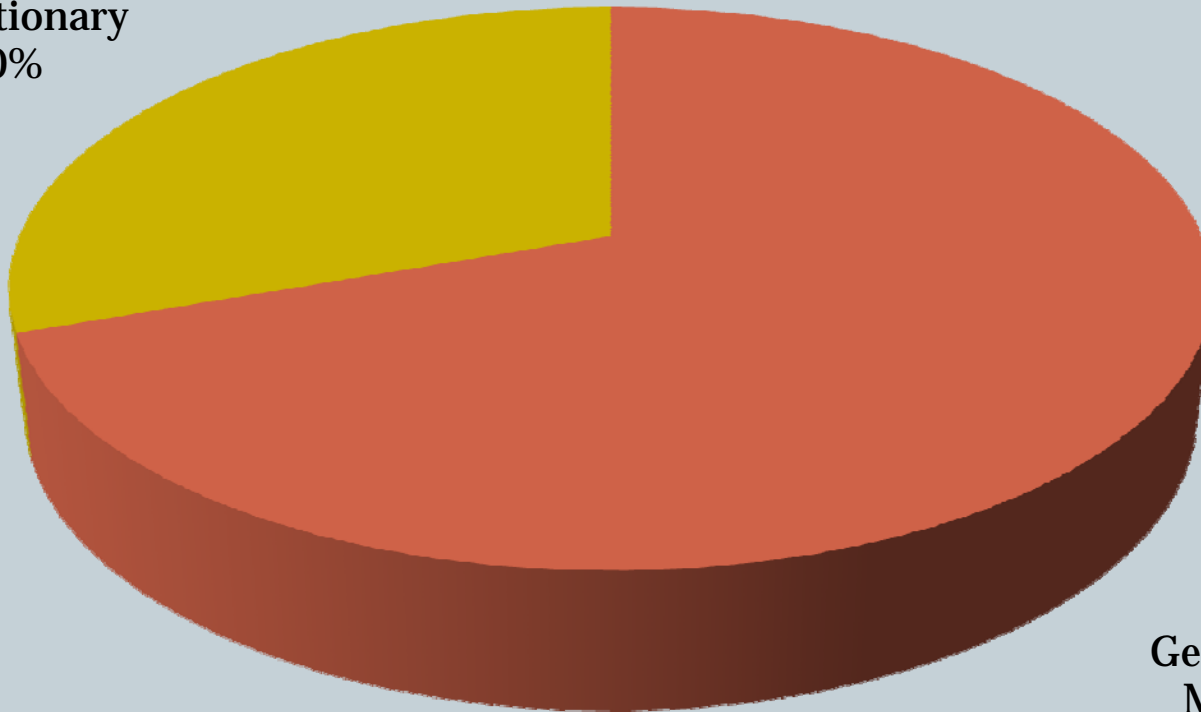
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# General Fund Expenditures Mandated & Discretionary

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General Fund  
Discretionary  
30%



General Fund  
Mandated  
70%

# Mandated Services with Largest General Fund Allocation



- Correctional Services & Inmate Services
- Trial Court – Circuit, Probate, Juvenile, FOC
- Building Maintenance
- Prosecuting Attorney
- Risk Management
- Public Defense
- Water Resources
- District Court
- Clerk

*\*Based on 2009 Adopted Budget*

# Discretionary Services with Largest General Fund Allocation



- Information Technology
- Comprehensive Police Services – Countywide Road Patrol, Detective Bureau, Contract Policing, etc.
- Building Operations
- Juvenile Court Child Care Fund In-Home Care
- Juvenile Detention
- CSTS
- Head Start
- Juvenile Daybreak Program
- Planning

*\*Based on 2009 Adopted Budget*

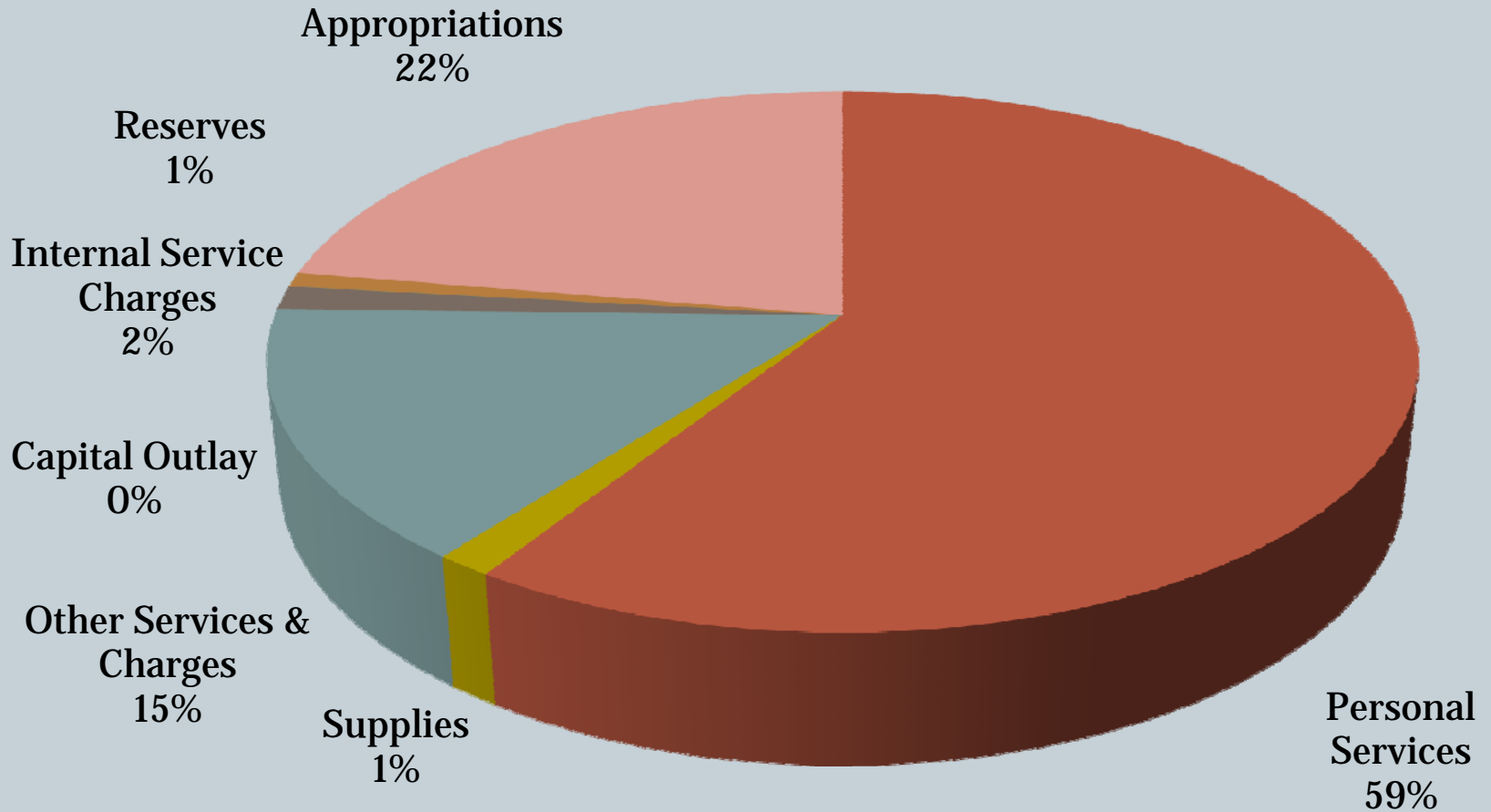
# Other Considerations



- Leveraged funds
- Maintenance of effort
- Contractual obligations
- Grants

# General Fund Expenditures By Category

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# Major General Fund Expenditures by Category



- **Personal Services**

- Salary
- Fringes
- Overtime
- Part-Time

- **Supplies**

- Uniform Allowance
- Office Supplies
- Printing
- Postage

# Major General Fund Expenditures by Category



- **Other Services**

- Jail Medical
- Jail Food
- Outside Agencies
- IT Maintenance Contracts
- Misc Contractual Services
- Court Attorney Fees
- Tax Refunds

- **Internal Services**

- Fleet
- CAP

# Major General Fund Expenditures by Category

- **Reserves**
  - Jail Medical
  - Affordable Housing
  - Unearmarked
  - Subsequent Year Balance
- **Appropriations**
  - Child Care Fund
  - CSTS
  - Public Health
  - 1/8<sup>th</sup> Mill Building Repair
  - Technology Plan
  - FOC
  - Environmental Health

# Budget Options to Consider for 2010/11



# Budget Options to Consider: Mandated Services



- Serviceability Levels
  - Department Scenarios for 5/10/20% Reductions
  - Lump Sum Budget Setting for Trial Court

*Administration working with organization and will bring recommendation to BOC in June*

# Budget Options to Consider: Mandated Services



- **Modify Organizational Structure**
  - By Department as Part of Reduction Scenarios
  - Negotiations with Elected Officials
  - Reconsider Service Delivery for Public Defense
  - Reconsider Service Delivery for Juvenile Detention
  - Pursue Health Integration Possibilities

# Budget Options to Consider: Discretionary Services



- **Reduce, Transfer or Eliminate Non-Mandated Services**
  - Children's Services
  - Head Start
  - Planning
  - JPORT
  - PORT
  - ETCS
  - MSU Extension
  - Housing Contingency
  - Outside Agency Reductions

# Budget Options to Consider: Discretionary Services



- **Increase Outside Funding for Human Services**
  - Medicaid Funding for CSTS & WCHO
  - Grants
  - Stimulus Funding

# Budget Options to Consider: Discretionary Services




- **Reduce Capital Assets**
  - Selling Facilities
  - Scenarios for Juvenile Court
  - Not Opening Jail Expansion
  - Minimizing Fleet Allocations

# Budget Options to Consider: Discretionary Services



- **Provide only Required Maintenance for Infrastructure**
  - Renegotiation of IT Maintenance Contracts
  - Revise Infrastructure Standards – PCs, Cell Phones, Space, Furniture, etc
  - No technology enhancement unless reduces operating costs
  - Prioritization of needs around what is critical, taking into consideration long-term risk

# Major Budget Options to Consider: Budget Categories



- *Personal Services:* Employee Compensation & Benefits; VEBA Debt Issuance
- *Other Services:* Contract Renegotiations; Minimize operating costs
- *Internal Services:* Opportunities to restructure allocation of indirect costs
- *Appropriations:* No automatic increases to appropriations for personnel cost increases in NGF departments; maximize outside funding potential

# Major Budget Options to Consider

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## ***Commissioner Discussion:***

***Input and Direction on Potential  
Budget Modifications for 2010/11 to  
Assist in Development of  
Recommended Budget***

***Are these options aligned with the  
“decision filters” discussed earlier?***

# Budget Development Timeline

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- Information Sharing & Input from BOC
  - *Financial State of County (Done)*
  - *Review Revenues (Done; amend in April)*
  - *Mandated & Non-Mandated Services (Done)*
  - *Community Needs & Major Expenditures (Done)*
  - Employee Compensation & Benefit Levels (April 1)
  - Outside Agency Allocation & Integrated Funding (April 2)
  - Support to Non General Fund (April 15)
  - Regionalism, Shared Services & Government Efficiency (April 16)
- Development of budget options with organization
- Round 1 Recommended Budget Reductions to BOC on June 3