


2002/03 Budget 1st Quarter Update

Washtenaw County
April 18, 2002



Agenda

- ◆ BIP Update for 2002/03
- ◆ Global Trends
- ◆ General Fund Overview
- ◆ 10 Year Projections
- ◆ Other Major Funds
- ◆ Specific Program Impact



Business Improvement Process 2002/03

A New Way of Operating



Development Principles

- ◆ Leadership, Management, Coaching
- ◆ BIP must be **perceived** as aligned
- ◆ Use themes to convey direction
- ◆ Operating in a “new economy”
- ◆ Entire organization needs to be engaged in the same conversation
- ◆ Meetings and teams should be defined relative to BIP
- ◆ Advance Core Business processes



Rededication to Public Service

2002

Modeling a **Pattern of Partnership**

2003

Leading a **Call to Action**

2002: Pattern of Partnership

1st Quarter Managing Promises	2nd Quarter Strengthening Partnerships
3rd Quarter Satisfying Customers	4th Quarter Checkpoint: SUCCESS!



Quarterly Business Meetings

- **Internal Consulting Group**
- Budget
- Human Resources
- ITS
- Facilities
- **Department management team**
- Operations
- Fiscal
- Professional Development
- BIP
- Administration
- Technology
- Human Resources




Quarterly Business Meetings

- ◆ Resolve business issues
- ◆ Increase communication and collaboration among Support Services
- ◆ Operationalize business plans
- ◆ Present Support Services organization and processes in a cohesive way



Quarterly Business Meetings

- ◆ Feedback to the Administration and Board of Commissioners
- ◆ Preparation for quarterly meetings with Administration
- ◆ Reaffirm and provide coaching on BIP
- ◆ Model coaching circles for organization
- ◆ Define and refine development needs



Washtenaw County 2002 Budget

1st Quarter Update



Global Trends

- ◆ Economy
- ◆ Impact of Sept. 11
 - Insurance Industry
 - Emergency Preparedness / Response
- ◆ Delinquent Tax
- ◆ State Budget (Kirk Profit)

General Fund Projection

As of 3/31/2002

Based on Administrator's Recommendations

	BUDGET	Y-T-D	PROJECTED	VARIANCE
REVENUES:				
Taxes & Penalties	\$48,584,687	\$34,265,746	\$48,539,543	(\$45,144)
Licenses & Permits	\$113,500	\$24,951	\$118,761	\$5,261
State & Local Grants	\$12,034,529	\$2,591,686	\$11,449,501	(\$585,028)
Fees & Services	\$13,534,894	\$3,299,339	\$15,008,720	\$1,473,826
Fines & Forfeits	\$1,275,600	\$202,174	\$1,258,969	(\$56,631)
Interest Income	\$1,038,731	\$80,322	\$905,469	(\$133,262)
Other Rev. & Reim.	\$850,353	\$156,298	\$941,976	\$91,623
TOTAL REVENUES	\$77,432,294	\$40,620,516	\$78,222,940	\$790,646
EXPENDITURES:				
Personal Services	\$43,700,926	\$10,072,945	\$44,483,281	(\$782,355)
Supplies	\$1,353,098	\$560,575	\$1,525,603	(\$172,505)
Other Services & Charges	\$11,078,551	\$2,492,701	\$11,450,327	(\$371,776)
Internal Service Charges	\$2,353,133	\$501,549	\$2,330,028	\$23,105
Capital Outlay	\$13,670	\$0	\$12,035	\$1,635
Reserves	\$499,800	\$0	\$480,000	\$19,800
Appropriations	\$18,433,116	\$4,163,974	\$17,941,665	\$491,451
TOTAL EXPENDITURES	\$77,432,294	\$17,791,744	\$78,222,940	\$790,646
			\$0	

SURPLUS / (DEFICIT)

\$0

General Fund Revenues

As of 3/31/2002

◆ Property Tax	(\$45,000)
◆ State Revenue Sharing	(\$600,000)
◆ Register of Deeds	\$900,000
◆ Sheriff's Contracts	\$350,000
◆ E-911 Surcharge	\$200,000
◆ All Other Revenues	(\$14,354)
(Cumulative impact)	



General Fund Expenditures

As of 3/31/2002

Police Services

◆ Additional Contracts	(\$350,000)
◆ Startup Costs	(\$587,866)
◆ Structural Issues	(\$448,716)
◆ Use of Jail Reserve	\$434,185

General Fund Expenditures

As of 3/31/2002

◆ Register of Deeds	(\$70,000)
◆ Banking Fees	(\$120,000)
◆ All other Expenditures (Cumulative impact)	\$351,751



General Fund 10 Year Projection

Excel
spreadsheet



Other Major Funds



- ◆ Building Inspection On target
- ◆ DEIS - Resource Mngmt On target
- ◆ DEIS - Environmental Health On target
- ◆ Parks And Recreation On target
- ◆ County Library On target
- ◆ Friend Of The Court On target
- ◆ ETCS On target
- ◆ Head Start On target



Other Major Funds

- ◆ Community Mental Health On target
- ◆ Public Health On target
- ◆ Child Care On target
- ◆ Facilities Management On target
- ◆ Risk Management (\$350,000)



Impact of State Cuts

- ◆ Most shortfalls at State level were covered through one-time revenues or use of reserves for both 2002 and 2003.
- ◆ Some delays in payment by State.
- ◆ Main impact on programs is freezing of funding levels.
- ◆ Public Health funding reduced from what was planned but department able to absorb through attrition and use of fund balance.



Recommendations



- ◆ Continue to monitor and report back to BOC in July.
- ◆ Use Quarterly Business meetings to gather information and generate strategies.
- ◆ BOC Working Session on Police Services forthcoming.
- ◆ Update to BOC on impact of final State Budget.
- ◆ Further discussion on labor negotiations and personnel costs on May 2.