

Date of Preparation: April 6, 2008

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PRESENT OCCUPATION:

Independent Contractor/Special Waiver Consultant, Washtenaw Community Health Organization

TRAINING:

September 1972 to June 1994 Graduate Assistant, Department of History, Michigan State University, East Lansing, Michigan

August 1974 to August 1975 Graduate Assistant, Department of Psychology, Duquesne University, Pittsburgh, Pennsylvania

EDUCATION:

B.A., Political Science, Michigan State University, June 1971 (Class Valedictorian)

M.A., History, Michigan State University, June 1974

M.A., Psychology, Duquesne University, August 1975

FACULTY APPOINTMENTS:

January 2001 to May 2001 Adjunct Lecturer, School of Social Work, University of Michigan, Ann Arbor, Michigan

PROFESSIONAL APPOINTMENTS:

12/75 to 6/78 Outpatient Therapist, Mellwood Mental Health Center, Pittsburgh PA

7/78 to 6/80 Outpatient Therapist, Dickinson-Iron Mental Health, Iron Mountain MI

8/80 to 7/85 Supervisor of Programs, Dickinson-Iron Mental Health, Iron Mountain MI

2/85 to 4/89 Clinical Services Director, Lenawee Community Mental Health, Adrian MI

4/89 to 3/90 Clinical Supervisor, Firelands Mental Health Services, Sandusky OH

4/90 to 4/92 Acute Services Director, Lenawee Community Mental Health, Adrian MI

4/92 to 4/94 Clinical Services Director, Lenawee Community Mental Health, Adrian MI

4/94 to 7/95 Director of Strategic Planning, Lenawee Community Mental Health,
Adrian MI

8/95 to 5/97 Coordinator for Managed Care, Michigan Department of Community
Health, Lansing MI

6/97 to 4/00 Director of Managed Care for Specialty Service, Michigan Department of
Community Health, Lansing MI

5/00 to 9/01 Director, Bureau of Managed Care and Community Services, Michigan
Department of Community Health Lansing, MI

10/01 to 4/02 Associate Director, Oakland County Community Mental Health Authority
Pontiac MI

5/02 to 4/03 Deputy Director, Health Programs Administration, Michigan Department
of Community Health, Lansing MI

5/03 to 4/08 Deputy Director, Mental Health and Substance Abuse Administration,
Michigan Department of Community Health, Lansing MI

PROFESSIONAL ORGANIZATIONS:

National Association of State Mental Health Program Directors (Past Member)
National Association of State Directors of Developmental Disability Services (Past Member)

LICENSURE:

State of Michigan License (Limited-License Psychologist)

COMMITTEES:

4/92 to 6/93 Member, Data Standards Committee, Michigan Department of
Mental Health

9/94 to 8/95 Member, Managed Care Workgroup, Michigan Association of
Community Mental Health Boards (MACMHB)

9/95 to 9/01 Member, Executive Committee, Michigan Department of Community
Health

9/96 to 12/97 Co-Chair, Managed Behavioral Healthcare Workgroup, Michigan
Department of Community Health

1/03 to 3/08 Member, Strategy Team, Michigan Department of Community Health

6/03 to 6/04 Member, Steering Committee, Michigan Mental Health Evidence-Based
Practice Initiative

- 1/04 to 10/04 Member of the Project Team, Michigan Mental Health Commission
- 7/05 to 3/08 Member, Medicaid and Mental Health Workgroup, National Association of
State Mental Health Program Directors

TEACHING:

Lecturer: Mental Health Policies and Services (SW 636), Winter Semester 2001, School of
Social Work, University of Michigan

AWARDS:

Mental Health Advocacy Award, Michigan Psychiatric Society, April 1998.
Excellence in Advocacy Award, The ARC Michigan, 2001
Hal Madden Outstanding Service Award, MACMHB, October 2001.
NAMI Service Award, April 2008

GRANT SUPPORT:

- 1986 In response to a solicitation from the Michigan Sheriff's Association, I wrote a
successful proposal for Lenawee County Community Mental Health to acquire
technical assistance for jail mental health services.
- 1987 In response to a solicitation for proposals by the Department of Mental Health, I
wrote a successful grant application for funding of parent management training
services.
- 1995 On behalf of the Michigan Association of Community Mental Health Boards, I
wrote two papers ("*Management Services Organizations: Rationale and
Functions*"; and "*A Business Plan for Michigan Coordinated Behavioral Health*")
that assisted the organization in obtaining member financial support for
development of a subsidiary management services organization.
- 1998 As part of the development and project teams for the Medicaid managed
specialty services waiver program, I assisted the Department of Community
Health in obtaining the waiver and securing capitated funding arrangement for
community mental health services programs.
- 2002 I initiated and secured additional federal financial participation (approximately
\$60 million over two years) for community mental health services programs, by
redirecting existing local resources as the match for increased federal funds. This
project required local participation, legislative action and federal approval.
- 2005 I was lead person at MDCH for drafting state statutory changes and securing
federal approval for enhanced specialty service capitation rates, based upon the
extension of the Medicaid MCO provider tax to the specialty services capitated
entities.

PUBLICATIONS:

Dickinson-Iron Community Mental Health Board, "*Clinical Policies and Procedures Manual*", January 1983. I wrote this manual for clinical staff of the agency.

Lenawee County Community Mental Health Board, "*A Manual of Clinical Policies, Procedures and Approved Forms*", December 1985. I wrote this manual to ensure that the agency had standard clinical protocols and complied with all applicable Department of Mental Health and Medicaid provider requirements.

Michigan Department of Mental Health and the Michigan Association of Community Mental Health Boards, "*Level of Care – Utilization Review Guidelines*", February 1995. I wrote these guidelines to assist community mental health programs in assuming responsibility for Medicaid preadmission screening and concurrent reviews. The work was completed under the joint auspices of the Department of Mental Health and the Michigan Association of Community Mental Health Boards.

Michigan Department of Community Health, "*Proposal for Public Managed Behavioral Health Care*", January 1997. I authored this concept paper on behalf on the Department of Community Health.

Michigan Department of Community Health, "*Working Draft: Plan for Managed Publicly Funded Mental Health and Substance Abuse Services*", June 1997. I wrote this second, more detailed plan for managed public behavioral healthcare on behalf of the Department.

Michigan Department of Community Health, "*Final Revised Request: 1915(b) Waiver for Medicaid Prepaid Specialty Services and Supports*", June 1998. I was one of a number of major contributors (along with Marilyn Hill, Judith Taylor, Bill Harrison, Glenn Stanton and Bill Allen) to the Department's initial 1915(b) waiver submission.

Michigan Department of Community Health, "*Service Selection Guidelines for Medicaid Specialized Mental Health Services*", September 1998. I wrote these principles and procedures on behalf of the Department of Community Health, for inclusion in the contract with CMHSPs. Michigan Department of Community Health, "*Competition for Management of Publicly-Funded Specialty Services*", September 1999. I authored this paper regarding options for competitive procurement on behalf of the Department of Community Health.

Michigan Department of Community Health, "*Revised Plan for Procurement of Medicaid Specialty Prepaid Health Plans*", September 2000. I was the primary author of the paper (making a case for continuation of sole-source contracting and alternative means of selection of specialty prepaid plans) that was submitted to the Health Care Financing Administration (HCFA) as part of the Department's 1915(b) waiver renewal. HCFA ultimately accepted the arguments in the paper and approved, with modifications, continued sole-source contracting arrangements with public entities.

Michigan Department of Community Health, "*Draft Implementation Guide for the Application for Participation*", September 2001. I was the primary author of this document, which outlined the Department's specifications for selecting Medicaid prepaid specialty services plans.

Michigan Mental Health Commission, "*Public Mental Health Financing Considerations*", August 2004. I prepared this paper in response to a request from the Michigan Mental Health Commission.

Michigan Mental Health Commission, "*Overview of Michigan's Public Mental Health System*", October 2004. I wrote this brief history and overview of the public mental health system as part of the Final Report of the Mental Health Commission. It was included as Appendix E of the Final Report.

Michigan Department of Community Health, "*Transforming Mental Health in Michigan: A Plan for Implementing the Recommendations of the Michigan Mental Health Commission*", April 2005. I wrote the Department's initial plan for implementation of Commission recommendations.

Michigan Department of Community Health, "*Funding Equity for Community Mental Health Services Programs*", June 2006. I wrote this paper on behalf of the Department, to satisfy reporting requirements contained in Public Act 154 of 2005 (the Department's appropriation act).

Michigan Department of Community Health, "*Updated Plan for Implementation of Mental Health Commission Recommendations*", December 2006. I authored this update of implementation activities in response to Legislative requirements for a status report.

Michigan Department of Community Health, "*Recipient-Level Funding Equity for Community Mental Health Services Programs*", June 2007. I wrote this legislatively required update on efforts to conceptualize and achieve greater equity in funding distribution.

PRESENTATIONS:

Barrie, P. *The Medicaid Managed Mental Health Care Project*. Michigan Association of Community Mental Health Boards, Fall Conference, Traverse City MI, October 1994.

Barrie, P. *The Roots of Managed Behavioral Healthcare*. Presentation to the Staff of the Clinton-Eaton-Ingham Community Mental Health Services Program, Lansing MI, January 1995.

Barrie, P. *Update on the Status of the Medicaid Managed Mental Health Care Project*. Michigan Association of Community Mental Health Boards, Winter Conference, Lansing MI, February 1995.

Barrie, P. *Evolution of Medicaid Managed Care Project*. Michigan Association of Community Mental Health Boards, Spring Conference, Grand Rapids MI, May 1995.

Barrie, P. *Medicaid Managed Care Basics*. Presentation to the Staff of the Saginaw Community Mental Health Care Program, Saginaw MI, June 1995.

Barrie, P. *Case Management in Managed Behavioral Healthcare*. Michigan Association of Community Addiction Providers, Bellaire MI, October 1995

Barrie, P. *Restructuring Community Behavioral Health Organizations*. The Public-Private Behavioral Healthcare Summit, Arlington VA, May 1996.

- Barrie, P. *What is Managed Care?* National Assertive Community Treatment Conference, Detroit MI, September 1996
- Barrie, P. *Managed Care and Brief Psychotherapy.* Michigan Association of Community Mental Health Boards, Spring Conference, Grand Rapids MI, May 1997.
- Barrie, P. *Managed Care Models for Persons with Severe and Persistent Mental Illness.* National Assertive Community Treatment Conference, Detroit MI, August 1997.
- Barrie, P. *Hope and Dread: Consumers and Managed Care.* National Assertive Community Treatment Conference, Detroit MI, August 1997.
- Barrie, P. *The Impact of Managed Care on the Financing and Delivery of Mental Health and Substance Abuse Services.* Firelands Hospital, Sandusky OH, August 1997.
- Barrie, P. *Affiliations and Collaboration.* Michigan Association of Community Mental Health Boards, Winter Conference, Lansing MI, February 1998.
- Barrie, P. and LaLumia, D. *Michigan's Managed Care Program for Specialty Services.* National Association of County Behavioral Health and Developmental Disability Directors, Washington DC, April 1998.
- Barrie, P. *Service Selection Guidelines.* Michigan Association of Community Mental Health Boards, Spring Conference, Detroit MI, May 1998.
- Barrie, P. *Managed Specialty Service Carve Out Programs: An Update of Current Plans and Status for Contract Agencies.* Michigan Association of Community Mental Health Boards, Spring Conference, Detroit MI, May 1998.
- Barrie, P. *Michigan System of Managed Services and Supports for Persons with Mental Health: Challenges and Roles for ACT.* National Assertive Community Treatment Conference, Detroit MI, June 1998
- Barrie, P. *Performance Indicators in the Public Sector.* Advances in Psychiatry X, University of Michigan, Ann Arbor MI, November 1998.
- Barrie, P. *Contract Management Issues.* Michigan Association of Community Mental Health Boards, Winter Conference, Lansing MI, February 1999.
- Barrie, P. *Contracting with CMHSPs: Considerations for Providers.* Michigan Association of Community Mental Health Boards, Spring Conference, Grand Rapids MI, May 1999
- Barrie, P. *Risk in a New Key.* Michigan Association of Community Mental Health Boards, Conference on Improving Outcomes, Finance and Quality Through Integrated Information, Thompsonville MI, May 2000.
- Barrie, P. and Patton, J. *Michigan's MH/DD/SA Managed Care Initiative.* State of Wisconsin, Blue Ribbon Commission Implementation, Madison Wisconsin, June 2000.

Barrie, P. and Stanton, G. *The Journey to the Revised Plan for Procurement*. Michigan Association of Community Mental Health Boards, Fall Conference, Traverse City MI, October 2000.

Barrie, P. and Patton, J. *Emphasizing Person-Centered Supports Through a Decentralized Managed Care Model: The Michigan Experience*. National Association of State Directors of Developmental Disabilities Services, Mid-Year Meeting, Chicago, IL, May 2001.

Barrie, P. *Integrating Long-Term Supports: Michigan's Specialty Services System*. Centers for Medicare and Medicaid Services, Systems of Change Conference, Baltimore, MD, June 2001.

Barrie, P. *The HCFA Waiver and the MDCH Managed Specialty Care Program: History and Next Steps*. Michigan Association of Rehabilitation Organizations, Traverse City MI, June 2001.

Barrie, P. *Michigan's 1915(b/c) Concurrent Waivers*. Centers for Medicare and Medicaid Services, Home and Community Based Waiver Conference, Chicago, IL, July 2001.

Barrie, P. *Affiliations: History and Rationale*. Directors Forum, Michigan Association of Community Mental Health Boards, Thompsonville MI, September 2001.

Barrie, P. *Implementation Guide: Revised Plan for Procurement*. Directors Forum, Michigan Association of Community Mental Health Boards, Thompsonville MI, September 2001.

Barrie, P. *Michigan's Managed Specialty Care Program: Basic Funding and Programmatic Considerations*. Presentation to the Core Providers of the Oakland Community Mental Health Services Program, Pontiac MI, December 2001.

Barrie, P. *From Promise to Performance*. Michigan Association of Community Mental Health Boards, Winter Conference, Lansing MI, February 2002.

Barrie, P. *The Perfect Storm*. Michigan Association of Community Mental Health Boards, Winter Conference, Lansing MI, February 2002.

Barrie, P. *Optimizing the Use of Medicaid Waivers to Maximize AOD Financing*. Center for Health Care Strategies, Purchasing Institute for Resources for Recovery, Scottsdale, Arizona, September 2003.

Barrie, P. *Briefing on Michigan's Public Mental Health System*. Presentation to the Michigan Mental Health Commission, Lansing MI, February 2004.

Barrie, P. *Michigan's Mental Health System: Structure, Financing and Accountability*. Michigan Mental Health Commission, Lansing MI, April 2004.

Barrie, P. *Out of the Chaos: Crossing Over to a New Paradigm*. Michigan Association of Community Mental Health Boards, Spring Conference, Detroit MI, May 2004.

Barrie, P. *Medicaid and Mental Health/Substance Abuse Services*. National Conference of State Legislatures, Washington DC, June 2004.

Barrie, P. *Mental Health Services Update*. Michigan Association of Rehabilitation Organizations, Traverse City MI, June 2004.

Barrie, P. *Michigan's Concurrent 1915(b) (c) Waiver: Implications of BBA Regulations and Actuarial Soundness Requirements*. National Academy for State Health Policy, St. Louis MO, August 2004.

Barrie, P. *The Future of Michigan's Public Mental Health System*. Michigan Association of Counties Conference, Sault Ste Marie MI, August 2004.

Barrie, P. *Mental Health and Physical Health Care: Where We've Been and Where We Want to Be*. Behavioral Health Integration Seminar, East Lansing, MI, September 2004.

Barrie, P. *The Future as History*. Michigan Association of Community Mental Health Boards, Fall Conference, Traverse City MI, October 2004

Barrie, P. *Defining Mental Health for the Future*. Michigan Association of Counties Conference, Lansing MI, February 2005.

Barrie, P. *Transforming Michigan's Public Mental Health System*. Michigan Association of Community Mental Health Boards, Winter Conference, Lansing MI, March 2005.

Barrie, P. and Paul-Shaheen, P. *Mental Health in Michigan: Raising the Grade*. The NGA/SAMHSA Regional Meeting on Transforming State Mental Health Systems, Chicago IL, June 2005.

Barrie, P. *Unfinished Work and New Initiatives*. Michigan Association of Community Mental Health Boards, Thompsonville MI, June 2005.

Barrie, P. *Key Issues Update*. Michigan Association of Community Mental Health Boards, Fall Conference, Traverse City MI, October 2005.

Barrie, P. *Evidence-Based Practices: Implementation, Improvement and Integration*. Michigan Association of Community Mental Health Boards, Fall Conference, Traverse City MI, October 2005.

Barrie, P. *Overview of Key Issues and Developments*. Michigan Association of Rehabilitation Organizations, Traverse City MI, October 2005.

Barrie, P. *Governing the Commons: A Dialogue on the Structure of Michigan's Mental Health System*. MDCH Stakeholder Meeting, Lansing MI, December 2005.

Barrie, P. *An Update on Mental Health Commission Implementation Activities*. Michigan Association of Community Mental Health Boards, Conference on Improving Outcomes, Finance and Quality Through Integrated Information, Battle Creek MI, December 2005.

Barrie, P. *Improving Practices: Mental Health System Reform*. Tri-County Symposium, Detroit Michigan, January 2006.

Barrie, P. *A Dialogue on Substance Abuse*. MDCH Stakeholder Meeting on the Future of Publicly Funded Substance Abuse Services, Lansing MI, May 2006.

Barrie, P. *Mental Health: Issues Facing Michigan*. Wayne State University, Institute of Mental Health Symposium, Detroit, MI, September 2006

Barrie, P. *Mental Health Care in Michigan*. Wayne State University, College of Nursing, Building Psychiatric and Mental Health Competencies Symposium, Detroit, MI, September 2006

Barrie, P. *Medicaid and Mental Health: The Michigan Experience*. Centers for Medicare and Medicaid Services, Substance Abuse and Mental Health Administration, Medicaid and Mental Health Conference, Baltimore MD, September 2006.

Barrie, P. *Key Issues Update*. Michigan Association of Community Mental Health Boards, Fall Conference, Traverse City MI, October 2006.

Barrie, P. *MDCH Update*. Michigan Association of Rehabilitation Organizations, Traverse City MI, October 2006.

Barrie, P. *The Deficit Reduction Act of 2005 and Other Developments*. CMH Fair Hearing Officers Conference, Thompsonville MI, October 2006.

Barrie, P. *Changing the "Key" in the Key Issues Update*. Michigan Association of Community Mental Health Boards, Winter Conference, Lansing MI, February 2007.

Barrie, P. *Securing the Grounds for the Later Parade*. Michigan Association of Community Mental Health Boards, Spring Conference, Kalamazoo MI, May 2007.